

MINUTES OF PROCEEDINGS AT SPECIAL MEETING OF LIMERICK CITY AND COUNTY COUNCIL HELD IN THE COUNCIL CHAMBER, DOORADOYLE AND ONLINE ON TUESDAY, 10TH FEBRUARY, 2026 AT 4.00 P.M.

PRESENT IN THE CHAIR:

Councillor C. Slattery, Príomh Chomhairleoir.

MEMBERS PRESENT:

Mayor Moran.

Councillors Beasley, Butler, Carey, Collins (B), Collins (M), Conway, Daly, Donoghue, Doyle, Foley, Galvin, Gavan, Hartigan (S), Hartigan (T), Hickey-O'Mara, Keary, Kiely, Kilcoyne, Leddin, McSweeney, O'Donoghue, O'Donovan, O'Hanlon, O'Sullivan (O), O'Sullivan (T), Pond, Reale, Ruddle, Ryan (E), Ryan (M), Scanlan, Secas, Sheahan, Stokes, Talukder, Teefy, Teskey, Ward.

OFFICIALS IN ATTENDANCE:

Director General (Dr. P. Daly), Deputy Director General and Director, Corporate Services, Human Resources and Organisational Development (Mr. J. Delaney), Director, Finance, Investment and Governance (Mr. M. White), Director, Housing (Mr. V. Murray), Director, Regeneration, Community, Sport and Rural Development (Mr. B. McCarthy), Director, Planning, Heritage and Ryder Cup (Mr. S. Duclot), Director, Transportation, Mobility and Public Realm (Ms. P. Liddy), Director, Environment, Climate Action and Fire (Mr. K. Lehane), Director, Economic, Tourism, Culture, Property and Corporate Buildings (Mr. S. Lenihan), Meetings Administrator (Ms. A. Foley), Senior Staff Officer, Corporate and Customer Services (Ms. C. Sheehy), Assistant Staff Officer, Corporate and Customer Services (Ms. S. Carroll).

1. Corporate Plan

Circulated, report of the Mayor of Limerick, John Moran dated 20th November 2025, enclosing Draft Corporate Plan 2025-2029.

The Príomh Chomhairleoir welcomed everyone to the Special Meeting which had been convened to consider the Corporate Plan 2025-2029.

Members noted the importance of adopting the Corporate Plan which would provide the framework for the Council's actions over the remaining term of the Council, noting that the Annual Service Delivery Plan (ASDP) and Workforce Plan cannot be progressed until the Corporate Plan is agreed.

It was agreed on the proposal of Councillor Sheahan, seconded by Councillor Collins (M) that the Meeting be adjournment to allow Members to consider the Corporate Plan in consultation with the Mayor and the Director General. The Meeting adjourned at 4.20 p.m. for one hour.

Upon resumption, it was agreed on the proposal of Councillor Kiely and seconded by Councillor O'Sullivan (O) to extend the adjournment until 6.00 p.m.

Upon resumption, it was agreed on the proposal of Councillor Kiely and seconded by Councillor O'Sullivan (T) to extend the adjournment until 6.30 p.m.

Upon resumption, it was agreed on the proposal of the Mayor and seconded by Councillor Sheahan to extend the adjournment until 7.05 p.m.

Upon resumption, it was agreed on the proposal of the Councillor McSweeney and seconded by Councillor Foley to extend the adjournment until 8.30 p.m.

Upon resumption, it was agreed on the proposal of the Councillor O'Sullivan (O) and seconded by Councillor Ruddle to extend the adjournment until 9.00 p.m.

Upon resumption, it was agreed on the proposal of the Councillor Butler and seconded by Councillor Collins (B) to extend the adjournment until 9.30 p.m.

Upon resumption, it was agreed on the proposal of the Councillor Collins (M) and seconded by Councillor Collins (B) to extend the adjournment until 10.00 p.m.

Upon resumption the Príomh Chomhairleoir informed the Members that the draft Corporate Plan 2025-2059, including proposed amendments, would be circulated, and that an adjournment would be taken to allow Members time to review the document.

Members extended their best wishes to the Mayor, as he had departed during the course of the Meeting, indicating that he had taken ill.

Following discussion, it was agreed on the proposal of the Príomh Chomhairleoir and seconded by Councillor Collins (M) to extend the adjournment until 10.45 p.m.

Circulated, Draft Corporate Plan 2025-2029 with proposed amendments and appendix:

Limerick City and County Council

Corporate Plan

Moving Forward Together 2025 – 2029

**“Strengthening Local Government in
Limerick”**

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Foreword

Limerick is entering a new chapter. After a decade of significant progress, we now have the opportunity – together – to shape a stronger, more accountable and more ambitious model of local government. This Corporate Plan sets out how we will use that opportunity to delivery real and lasting benefits for all the people of Limerick.

Our vision is clear: a sustainable, competitive and inclusive Limerick where rural and urban communities thrive, businesses grow and public services are delivered to the highest standard. To achieve this, we will focus on strong leadership, effective governance, responsible financial management and a culture of continuous improvement across every part of the organisation.

We recognise both our strengths – skilled people, strong institutions, a growing economy and population – and our challenges, including housing supply, climate pressures and the need for resilient infrastructure. This plan provides a framework to address these challenges early and decisively, recognising that timely action multiples long-term impact.

Success will depend on working in partnership with our communities, government departments, businesses and the wider region. This Corporate Plan commits us to collaboration, transparency, measurable outcomes and a public service that is responsive to the needs and ambitions of Limerick. The Corporate Plan expresses the shared political priorities of Mayor, Príomh Chomhairleoir, Councillors and Director General.

Together, we will build a fairer, greener and more dynamic Limerick – one that leads nationally, competes internationally and delivers locally.

John Moran
Mayor Of Limerick

Catherine Slattery
Príomh Chomhairleoir

Dr. Pat Daly
Director General

Introduction

Limerick’s Corporate Plan provides a strategic framework for the actions of Limerick City and County Council (the “Council”) over the next five-year period. It is integral to how we will deliver services to the people of Limerick. The plan sets out the way we will underpin the priorities of the Mayor, Príomh Chomhairleoir, Councillors and Director General of Limerick City and County Council (LCCC).

The Corporate Plan has been developed through an inclusive, organisation-wide strategic approach, involving the Mayor, the Councillors, the management and staff and key local partners in Limerick. It directly complements the vision and aspirations of the Mayoral Programme (2024-2029). In compliance with Section 134 of the Local Government Act, as amended, this Corporate Plan has been prepared taking account of the Mayoral Programme and such policies and objectives as are set out in other plans, statements, strategies and other documents prepared by the Council and within the broader context of the Programme for Government and existing local, national and regional policies and strategies.

The Corporate Plan has been tailored to the specific corporate needs of LCCC as the only democratic platform for Limerick. During the course of the last plan the global pandemic caused major disruption driving integrated responses and changes in how we work and communicate – this plan has been designed to allow the Council to adapt to emerging international and national challenges, changing priorities, and the reallocation of resources throughout its duration. The Plan will be subject to regular review by the decision of the Full Council as well as at Senior Management Level including the Mayor.

The Council will have regard to the report of “Local Democracy Taskforce” when published and all legislative amendments when introduced and will participate openly and independently in the Local Government (Mayor of Limerick) and Miscellaneous Provisions Act 2024 review when initiated by Government within the three-year period.

The Plan commits to upholding the Code of Corporate Governance for Local Authorities¹. Limerick City and County Council will ensure the administrative and oversight requirements of the Code are addressed as necessary in the Corporate Plan.

¹ <https://www.gov.ie/en/publication/29839-code-of-corporate-governance-for-local-authorities/>

Review of Key Achievements 2019-2024 Corporate Plan

- Economic development - creation of 14,029 jobs in Limerick supported by business support programmes, driving life-long learning and attracting international investment.
 - Successful COVID-19 response initiatives including adaptation of public services, community support programs and business recovery schemes during the pandemic.
 - Implementation of the Limerick 2030 Economic Plan - including significant progress on the Opera Site and the development of the Opera One office block, a €250+ million project representing one of Ireland's largest inner-city commercial developments.
 - Climate Action Achievements - implementation of the Climate Adaptation Strategy, renewable energy projects and sustainable transportation initiatives.
 - Housing Delivery Progress – delivering social housing through construction and acquisition and private housing supports while implementing innovative housing solutions to address homelessness including forum to provide an integrated Ukraine response.
 - Community engagement initiatives - Successful participatory community development, regeneration, place-making and community enhancement schemes.
 - Tourism, sports and cultural development - successful hosting of major events and festivals, heritage conservation projects, and cultural infrastructure improvements. Opening of the Limerick Greenway and improvements to sports infrastructure.
 - Urban and rural regeneration projects - Implementation of town and village renewal schemes and urban regeneration initiatives including actively tackling dereliction, Newcastle West and Abbeyfeale regeneration, public realm improvements on O'Connell Street and active travel initiatives.
 - Digital transformation - award-winning digital services implementation, including improvements to online council services and smart city initiatives.
 - Local Authority of the Year 2023 and awards in categories such as sustainability, citizen engagement, age-friendly, public realm, housing and service delivery innovation.
 - Lead services in Housing Assistance Payment, Munster Regional Control Centre and Southern Regional Waste Management and Mid-West Roads Design.
 - Collaborative engagement with partners in the public and private sector to develop and promote quality of life in Limerick.
 - Election in June 2024 of the first Directly Elected Mayor in Ireland
-

Challenges from Our Current Operational Environment

A comprehensive analysis of the Council's operational environment has been carried out and highlights the on-going international instability that was a feature for the Council over the past five years and continues to prevail. This can be found in the Local Economic and Community Plan. The Council itself maintains a risk register to manage and mitigate the risks confronting Limerick City and County Council.

The local economy is affected by the current global uncertainty and factors such as increasing competition for foreign direct investment (FDI), insufficient infrastructure to support business expansion, and global economic fluctuations. Issues such as chronic housing shortages and rising housing costs, skills mismatches, supply chain bottlenecks, and rising costs of goods and services may hinder Limerick despite its competitiveness and economic stability. As a mitigant against ongoing risks to FDI investment in Limerick, supporting local indigenous businesses for growth will be a priority for the Council. As a regional leader the Council will need the necessary skills, capacity and ambition to intervene in such challenges and address imbalanced economic and social development.

Infrastructure, most notably housing, health and community services are facing critical challenges that could affect Limerick's growth and quality of life. The pace of housing delivery over recent years is not meeting current demand with the result that rental and purchase prices for homes are becoming unaffordable for increasing percentages of the population. Against, this backdrop, it will remain challenging to increase delivery in the short term to meet demand and see a reversal in ongoing prices rises. There is a recognised need to align local transport options and public services with the growth of population, particularly in rural areas and in areas of high potential growth in the city. This is necessary to positively impact on mobility, economic development and equal access to essential services. Limerick, as part of the national housing solution, is working to meet the demand for both private and public housing supply through infrastructural support, planning, urban and rural regeneration and social housing measures.

To meet its vision, Limerick requires integrated and multi-agency responses to meet specific challenges. Limerick has identified education as a challenge -- and an opportunity -- as our population continues to grow. This will require a multi-agency response. There is a demand for new skills, especially in emerging sectors, which could negatively impact job prospects and local economic growth. The facilitating and enabling role of education will also be key in addressing the socio-

economic gaps that are arising across Limerick are addressed, in a multi-agency context. There is a need to maximise opportunities to expand education for those with lower qualifications, using technology and other measures to greatly expand lifelong learning and encourage those with lowest qualification and / or redundant skills to re-enter the system.

Limerick also faces considerable challenges from historic and ongoing poor housing and high levels of deprivation in neighbourhoods both in the city and in the county. These level of inter-generational deprivation require cross-sectoral responses to address the social and health outcome inequality facing the communities in these neighbourhoods.

These combined factors emphasise the need for targeted investment, proactive policies and stronger and better delivery to further build an inclusive, sustainable, and competitive Limerick.

A key challenge will be advocating for solutions to these challenges and seeking funding for these and all the other actions in this plan.

Our Vision for our Council

Limerick City and County Council will be the main vehicle of governance and public service at local level through a thriving, inclusive, solution focused and forward thinking Council- rooted in democracy, respect, trust, innovation and sustainability.

The Mayor, and Director General will work collectively with the Príomh Chomhairleoir and Councillors as community leaders and strategic policy legislatures.

Our Mission

To work collectively with a shared belief in delivering open, high-quality governance and services that empower our community, driving smart growth, promoting accessibility and ensuring a strong, resilient, sustainable and connected Limerick for future generations, working to leave no-one behind while upholding the highest standards of integrity, transparency and accountability.

Our Values

Delivering Essential Services

We are committed to serving the common good by delivering continuous improvement in our services to our communities and businesses every day.

Public Good

Delivering for the public good is what drives us. This Council is guided by the democratic mandate of the Mayor and all its elected members, ensuring decisions reflect the voice of the people. It is at the heart of everything we do. We want to ensure our decisions are guided by integrity, transparency and accountability to build trust. Efficiency and value guide responsible use of resources and high-quality service delivery that meets the needs of all. Our inclusive approach means that everyone in Limerick, City and County—of all ages, backgrounds and abilities—has a voice and an opportunity to thrive. Our focus on sustainability and resilience aims to safeguard Limerick for future generations.

Respect and Responsibility: Give Respect, Get Respect, Be Responsible

Respect underpins how we engage with our people, our place, and our past. We are committed to inclusive policies that reflect the diverse needs of our communities, including age-friendly strategies and universal design. We actively listen, create space for all voices, and honour difference. We preserve Limerick's cultural richness and heritage while embracing progress. We lead with respect and take responsibility for our actions—for each other, and for the unique character of our city and county, as well as with the belief in mutual respect to sustain the trust and respect of our communities and people.

Collaboration

We believe that efficiencies and better outcomes come from working together. We promote active engagement and collaborative partnerships within different units of our organisation and with residents, businesses, community groups and other stakeholders to shape a shared Limerick. By strengthening these connections, we ensure decisions are more inclusive and solutions more effective.

Ambition

We are driven by bold ideas and innovation to guide our economic, social, digital, cultural and physical development. We strive to be courageous in our ambition for Limerick by creating the space for

transformation, growth and untapped potential, actively building a better future for everyone in Limerick.

Corporate Commitments

Our Public Service Duty: Equality and Human Rights

Limerick City and County Council will work to fully embed our obligations on equality and human rights under Section 42 of the Irish Human Rights and Equality Act 2014. Our broad policy platforms of the Council will fully align to these obligations, and we work to ensure that all staff, Members, Management and Mayor, make the Council an exemplar in this area, ensuring equality is fully applied across the services of the Council.

Commitment to Staff

The Council will work with the staff to ensure that engagement and collaboration within the organisation is underpinned by best practice in workforce planning, delivery of training and development and fit-for-purpose facilities which are essential to the dynamic organisation that is Limerick City and County Council. In addition to better communication about delivery with the broader public during the term of the plan, early, regular and fulsome communication to staff will be a priority for all managers. Frontline staff will be empowered to play a greater role in decision making by their respective directors.

Commitment to the Irish Language

The Council will advance the use of the Irish Language in line with the objectives of the Government of Ireland's 20-Year Strategy for the Irish Language 2010–2030. We will promote and support the use of Irish in Limerick.

Commitment to Climate Action and Sustainable Development

In line with the Council's Climate Action Plan, the Council is committed to building responsible and green procurement over the lifespan of the Corporate Plan. The Council will continue to work to advance the United Nations Sustainable Development Goals for all our benefit by integrating environmental, social, and economic responsibility into our work.

Openness and Transparency

The Council is committed to working with openness and transparency by providing accurate, timely and accessible information to the staff, elected members, stakeholders and the public to build trust in everything we do.

Socio-Economic Profile of Limerick

Census 2022 recorded a population of 209,536 in Limerick, reflecting an 8% growth since 2016.

The labour force stands at approximately 90,600 with Live Register figures continuing to decline to 6,011 in early 2025. Key employment sectors include manufacturing (14.2%), health and social work (12.7%), and education (11.6%), with 72% of workers in full-time positions. Some 28 percent of people work from home on occasion, 39 percent are senior/professional/ technical workers, while 22 percent work as skilled trades or process, plant and machine operatives.

The Mid-West Region's Gross Value Added (GVA) is 67% of the national average, ranking third among Irish regions. Limerick's average disposable income of €29,491 is the third highest in Ireland. Educational attainment is strong, with 41% holding a third-level qualification, approaching the national average of 45 percent

However, we require more balanced and equitable economic gain. Our economic disparity remains - 8.4% of the population live in areas considered disadvantaged, compared to 13.9% in areas considered affluent.

While Limerick's HP Deprivation Index score has improved, it remains, on average across the whole county, marginally below the national average. Both ends of the classification spectrum increased for Limerick between 2016 and 2022 with 8.4 percent of the population living in areas classified as Extremely/Very Disadvantaged, while 13.9% of the population live in areas classified as Affluent/Very Affluent. Some 34 percent of the population of the former Limerick City Council area live in neighbourhoods that are classified as extremely disadvantaged/very disadvantaged/ disadvantaged. St Mary's Park in the core of the city is the most disadvantaged small area in the State with a male unemployment rate of 70 percent and only 2 percent with any third level qualification. Some parts of the core of rural towns such as Rathkeale (some are classified as extremely disadvantaged) Askeaton, Abbeyfeale, Newcastle West, Bruff, Croom, Cappamore, Patrickswell and Castleconnell are also classified as disadvantaged.

Addressing this historic imbalance must be continued and supported by all agencies and relevant stakeholders.

Infographic – TO BE INSERTED

- Population Growth – 209,536 residents, 8% increase since 2016.
 - Labour Force – 90,600 in the workforce, Live Register down to 6,171 in 2025.
 - Top Employment Sectors – Manufacturing (14.2%), Health (12.7%), Education (11.6%).
 - Full-Time Employment – 72% of workers employed full-time.
 - Income Levels – Disposable income: €29,491, 3rd highest in Ireland.
 - Economic Output (GVA) – Mid-West region at 67% of the national average, 3rd highest in Ireland.
 - Education Levels – 41% with third-level qualifications.
 - Deprivation Index – 8.4% in disadvantaged areas, 13.9% in affluent areas.
 - Skills & Workforce Composition – 39% senior/professional, 22% skilled trades.
- (Sustainability & Growth – Strong focus on digital and infrastructure development)

Profile of Our Council

Limerick City and County Council is responsible for providing local democratic governance, strategic leadership and public services in Limerick. Our Local Authority serves a diverse population both urban and rural through a network of civic offices, depots and services across the County and has developed a range of delivery platforms to ensure services are delivered effectively. We continuously reconfigure our service delivery structures to further strengthen the relationship between Limerick City and County Council and the people of Limerick.

Limerick City and County Council's responsibilities encompass housing and community services, roads and transportation, urban planning and development, cultural amenities, and environmental oversight. The Council comprises of 41 Elected Members including the first Directly Elected Mayor, whose programme, 'More For Limerick' was published in October 2024. Council meetings are chaired by the Príomh Chomhairleoir who acts as speaker of the council and ensures the orderly and impartial conduct of business. The role of Príomh Chomhairleoir, includes amongst others essential duties such as representing the elected members of the Council, setting the agenda for meetings, allowing motions, and maintaining order in meetings of the local authority.

Limerick Council has four Districts, three Municipal Districts in Adare-Rathkeale, Cappamore-Kilmallock and Newcastle West and the Metropolitan District of Limerick.

The Council employs approximately 1,500 staff with main offices located in Merchant's Quay in Limerick and additional civic offices in three Municipal Districts, Dooradoyle, City Centre locations, support depots, libraries and elsewhere. The Council provides shared service platforms for the National Housing Assistance Payment Service on behalf of the Department of Housing, Local Government and Heritage and all 31 local authorities in the State.

Council Management

The framework for the Council's Management is set out in the Local Government Act 2001 (as amended) and the Mayor of Limerick and Miscellaneous Provisions Act 2024.

Since the election of the Mayor, the functions and role of the former CEO of LCCC have been divided between the newly created post of Director General and the Directly Elected Mayor. The Director General retains what are mainly day to day operating functions and those related to individuals (for example, allocation of housing, grants etc.) ('DG Functions') and the Mayor has taken over all of the other functions previously held by the former CE, mainly strategic and policy functions as well as a number of new roles, particular to Limerick ('Mayoral Functions')

Subdivision of responsibilities and functions inserted here

The day-to-day administration, staffing and organisational functions of LCCC are managed by the Director General and a supporting Management Board focusing on the directorates, their organisation of service delivery and the policy responsibilities applicable to each Directorate.

In line with Section 149(6) of the Local Government Act 2001 as amended by the Local Government (Mayor of Limerick) and Miscellaneous Provisions Act 2024 the Director General and the Mayor shall perform all functions in accordance with the policy of the Local Authority and National Policy (as set out in appendix A).

The delivery of the Mayoral Functions is managed by the Mayor with support from the Director General to ensure day-to-day delivery of tasks by the directorates (see below). Further support is provided on day-to-day administrative support by the Mayoral Office and support on policy matters comes from a number of expert working groups. In addition, the Mayor is supported in the delivery of the Mayoral Programme by the Mayoral Advisory and Implementation Committee and any sub-committees thereof, by the Mayoral Programme Delivery Committee, chaired by the Mayor and by the Mayoral Programme Office, led by the Assistant Director General as Programme Manager.

LCCC is structured into eight directorates which play their parts in ensuring smooth and effective delivery of both the DG Functions and the Mayor Functions and the Mayoral Programme.

The Directorates are:

- Corporate Services, Human Resources and Organisational Development
- Finance, Investment and Governance including DACs and Shareholder Unit
- Transportation, Mobility, and Public Realm
- Housing
- Planning, Heritage and Ryder Cup
- Environment, Climate Action and Fire
- Regeneration, Community, Sport and Rural Development
- Economic, Tourism, Culture, Property and Corporate Buildings

Figure 2: Council's Organisational Structure

Infographic to be inserted

An organisation-wide workforce plan is being prepared alongside the preparation of this Corporate Plan. The Workforce Plan provides an assessment of the composition of the Council's workforce and capabilities and will be delivered over the life cycle of the Corporate Plan, reflecting available resources.

The Workforce Plan builds on the Council's commitment to staff set out in this Corporate Plan. It will drive the alignment of staff to deliver the priorities arising from the Elected Council, Mayoral Programme (once in accordance with Council and National Policy), all Director General Functions and all Mayor Functions over the term of the Council. It will further drive the alignment of staff skills with roles, address staff gaps, and improve recruitment. It will break down silos, encourage knowledge sharing, and improve collaboration for better delivery and efficiency. Management structures for both the DG Functions and the Mayor Functions will be aligned or, where necessary, newly set up to achieve those outcomes. Our online services will be expanded, and we will leverage Artificial Intelligence and new technology tools for improved efficiency and to better monitor and record delivery of tasks to deadlines.

Corporate Plan Implementation Supports

The implementation of the Corporate Plan requires effective decision making at Executive and Council level. Consideration will be given to forming appropriate business committees of Council to support the operation of the Council. These committees, under the umbrella of the Corporate Plan, will strive to maintain a platform for political cooperation between the political parties and groups on the Council and the Mayor. The Director General and staff will support the operation of these business committees. The number of committees will be determined by the political groupings of the Plenary Council in consultation with the Príomh Chomhairleoir. For the maintenance of good order in meetings of such committees, the councillors on any business committees will be lead-represented in the discussions by the Príomh Chomhairleoir or, when required, their other nominee who will be a councillor. The existing Protocol Committee of the Council will remain in place, solely focused upon protocol matters.

The Mayor and Director General will have regular meetings with the Príomh Chomhairleoir and the Chairs of the four Municipal Districts to assess the progress with the delivery of the objectives of the Corporate Plan, the Mayoral Programme and the overall delivery of objectives set by the Council. It is envisaged that the Chairs of each Districts will work with the Director General to prepare Annual Local Delivery Statements for their districts which can help form the basis of these discussions. In addition, the Príomh Chomhairleoir has and will continue to be invited by the Mayor to be a member of the Mayoral Advisory and Implementation Committee along with one or more other councillors.

From time-to-time LCCC may choose to establish designated activity companies to invest in joint ventures or conduct aspects of the businesses of LCCC. To ensure effective oversight of the operation and performance of such companies and in line with Code of Corporate Governance for Local Authorities up to four elected members will sit on the Board of Directors and to be nominated by the Council in accordance with the primary role of the elected with balanced political representation reflecting the democratic mandate of the Council.

Also to ensure additional oversight a DAC Oversight Board will be established to advise the CPG and the Council on matters related to such DACs, having considered such matters as the DAC Oversight Board considers relevant and, where deemed necessary, having met with management of the designated activity companies. Membership of this Board will include officials of LCCC, external experts when relevant and up to five councillors to be nominated by the Council.

Making Policy for a New Future for Limerick

Policy that sustains and improves Limerick is at the heart of the business of the Council.

In line with new national guidelines, the Mayor, in their executive role, proposes various policies or changes (once in accordance with Government Policy, see appendices A) to the elected Council which remains the decision-making Authority.

The new legislation offers Limerick a unique opportunity, providing as it does a number of new ways in which the Mayor and the Council can engage with other parts of government, and especially with the Government of Ireland and its national agencies, nationally through the Limerick Mayoral and Government Consultative Forum and on a regional basis with the Limerick Project Ireland 2040 Delivery Board. The Mayor, Príomh Chomhairleoir and Elected Members are committed to seizing these opportunities to promote and progress its policies, for the betterment of the people of Limerick under the advisement of the Director General.

The Council, in turn, is supported by the Corporate Policy Group (CPG) of the Council in decisions about policy matters. The CPG chaired by the Mayor, consists also of the Príomh Chomhairleoir and the Chairs of each Strategic Policy Committee (SPC) and a nominated representative of the Municipal and Metropolitan Districts. The role of the CPG is to advise and assist the Mayor and the elected Council in the formulation, development, monitoring and review of policy. The CPG also has a consultative role in the preparation of the budget and the Corporate Plan, ultimately this is a reserved function of the elected members of the full council.

It is further the task of the SPCs, as committees of the Council, to advise and assist the Mayor and the Council in the formulation, development and review of policy within their specific areas. The SPC system is intended to give the Councillors and relevant sectoral Interests an opportunity for full involvement in the policy making process and in the review of ideas emanating from the Mayor and the executive from the early stages. The SPCs will work with the Mayor on the delivery of key policy initiatives which address both the statutory and non-statutory policy priorities of Limerick City and County Council, many of which are priorities set out in the Mayoral Programme covering the term of each Council.

The Mayor and the Executive may be assisted in the development of policy frameworks by a number of Expert Groups, comprised of outside experts selected by the Mayor and Councillors taking into consideration the current political make-up of the Council. These Expert Groups will be supported in their work by staff agreed by Director General and Mayor. The SPCs and the CPG will advise the Mayor and Councillors on all local policy initiatives that will ultimately be placed, by the Mayor, before the relevant SPC for its consideration and then onward to the CPG and Plenary Council for their consideration and approval, as the Full Council retains ultimate decision-making authority on Council Policy. All policies brought before the Council must conform with relevant and appropriate legislation refer to Appendices A.

Five Strategic Policy Committees were established in 2025:

- Home and Social Development SPC
- Travel and Transportation SPC
- Economic Development, Enterprise, Tourism and Planning SPC
- Community, Leisure, Arts, Heritage and Culture SPC
- Climate Action, Biodiversity and Environment SPC

There is a requirement on each SPC to have regard to the Regional Spatial and Economic Strategies (RSES) prepared by the Regional Assembly.

The Council has a Local Community and Development Committee (LCDC) which oversees implementation of the Limerick Local Economic and Community Plan.

LCCC also supports the Public Participation Network (PPN) in Limerick which is a key enabler of the voice of the communities in Limerick in policy formulation.

In line with Section 149(6) of the Local Government Act 2001, as amended by the Local Government (Mayor of Limerick) and Miscellaneous Provisions Act 2024 the Director General and the Mayor shall perform all functions in accordance with the policy of the Local Authority. Where any proposed decision/action is not in accordance with current policy, a formal proposal to amend the relevant Council Policy must be progressed in the pathway outlined above, as the Full Council retains ultimate decision-making authority on Council Policy. All policies brought before the Council must be in accordance with relevant and appropriate legislation refer to Appendices A.

Supporting Organisation

In addition to the renewal of Council structures, as set out above, the supporting staff architecture will be established within the framework of the Council's Strategic Workforce Plan. The Workforce Plan will include consideration of the policy-making and other needs of the elected Council and the resources that will be required to meet policy development, statutory policy and other obligations, and deliver other DG Functions and Mayoral Functions.

Clear statutory responsibilities for the Mayor and the Director General are set out in the Local Government (Mayor of Limerick) and Miscellaneous Provisions Act 2024, Act and the Local Government Act, 2001.

The role of the Mayor in bringing policies through the Strategic Policy Committees and the Plenary Council and otherwise delivering on the Mayoral Functions is supported by senior management and relevant staff. This may include, from time to time, additional collaboration efforts with other bodies and experts. Collaboration with other Elected Members will operate as necessary within the frameworks described above including the proposed Business Committee(s) in accordance with their role to support the effective operation of Council. All policies brought before the Council must be in accordance with relevant and appropriate legislation refer to Appendices A.

Our Strategic Objectives

Limerick City and County Council commit to:

- Being a dynamic and responsive organisation that provides the highest quality public services to meet the needs, ambitions and potential of the people of Limerick.
- Driving the priorities of all of our elected representatives through our Corporate Plan while ensuring that no part of our population is left behind.
- Being an accountable, inclusive and high-performing organisation embedding a values-driven, collaborative and accountable organisational culture that empowers and values staff, supports innovation and reflects our commitment to public service excellence for Limerick.
- Championing our unique cultural and heritage assets as pillars of community identity and development, with placemaking being fostered to promote community well-being creating healthy and vibrant communities.
- Enhancing Limerick's competitive advantages such as its location, creating further regional and international connectivity by delivering a best-in-Ireland local commuter rail and bus network to attract and sustain investment and create new job opportunities in the decades to come.
- Maximising the opportunity to Limerick in the new legislation, through engagement with a wider range of government stakeholders, especially Ministers and Government Departments through the Limerick Mayoral and Government Consultative Forum.
- Having the United Nations Sustainable Development Goals at the heart of the Council.
- Embracing digital technologies to improve service delivery, empower communities, and drive economic growth.
- Ensuring high standards of governance, transparency, accountability and value for money in all council activities.
- Developing and maintaining high-quality infrastructure to support the Mid-West Region's growth.
- Ensure that the voices of community and, especially older people, are fully heard as policies for Limerick are developed,

Monitoring and Evaluation

Our high-level goals are linked to the National Oversight Audit Commission (NOAC) national performance indicators, and we commit to publishing progress updates on a quarterly basis on an online portal, using the NOAC's service indicators as benchmarks for assessing performance, which will also be considered at Full Council half yearly.

An online portal that will show progress against performance indicators is required in Limerick City and County Council to improve transparency, accountability, and public trust. By providing clear, up-to-date information on how the Council is performing against agreed targets, the portal allows elected members, staff, and the public to easily track progress and identify areas needing improvement. It also supports evidence-based decision-making, aligns services with strategic objectives, and demonstrates the Council's commitment to open governance and continuous performance improvement.

There will be on-going monitoring and evaluation of the progress and impact during the period of the Corporate Plan built around the statutory evaluation processes within the Council, including the Audit Committee, monthly Executive reports, the Annual Service Delivery Plan and Annual Report. This monitoring will also tie in with the UN Sustainable Development Goals and the NOAC performance framework which are set against each directorate's priorities and tasks in the Council's Annual Service Delivery Plans.

Strategic initiatives and decisions by the Director General, Mayor will be required to be evaluated for compliance with Council Policies through the Plenary Council, in accordance with Section 149(6) of the Local Government Act 2001 as amended by the Local Government (Mayor of Limerick) and Miscellaneous Provisions Act 2024.

A bespoke monitoring platform has been developed to manage the delivery of strategic objectives. The Co-Plan system supports programme level planning, assessment, reporting and management of progress and delivery across a framework of strategic objectives including the Annual Service Delivery Plans of each Directorate.

The Mayoral Programme will be monitored and assisted on a statutory basis by the Limerick Mayoral Advisory and Implementation Committee, as outlined in the applicable legislation.

The Mayoral Programme, which is enabled by the annual Mayoral Fund, will also be monitored by the Full Council with half yearly updates to be provided to Full Council.

The Director General and the Mayor will provide separate monthly reports to the elected members.

Performance Goals

These Goals are subject to resource provisions and in accordance with the priority of the elected council.

Corporate Services, Human Resources and Organisational Development

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
Support the democratic mandate of elected members			
Facilitate the policy-making role of the Elected Members and support the members in exercising their democratic mandate, including complying with obligations under the Local Government Act, 2001.			
Enhance the flow of information between the executive and elected members to include the Register of Orders made by the Mayor or the Director General be up to the date and available on SharePoint (or any other electronic platform) for inspection by the Members to include the order, memo and all other supporting documentation in line with GDPR and FOI.			
Embed good governance and ethical conduct	Code of Corporate Governance for Local Authorities;		
Maintain corporate risk management framework			
Align workforce capacity with Council Policy and Corporate Plan.			
Advance equality and wellbeing			

Promote health and safety culture			
Implement the 7 core principles of corporate governance set put in the Code of Corporate Governance for Local Authorities			
Ensure statutory compliance (GDPR, FOI, PD)			
Deliver inclusive communications with the elected members and the public.		Website visits; Social media engagement; engagement with elected members; press releases issued; press queries responded to	2024 Digital Metrics
Continue to Improve customer service quality to the elected members and the public.	Customer Service Charter;	Complaints; Response times; Cases Closed Resolved; Cases Closed Unresolved; Length of time to Close Case	2024
Deliver more civic programmes/events	Civic Events; Town Twinning	Events delivered; Attendance	2024
Increase online service availability while maintaining person-to-person access to services.		% services online; Transactions	2024 Digital Metrics

Regeneration, Community, Sports and Rural Development

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
Secure funding and other resources to create sustainable urban and rural environments with good quality of life			
Coordinate, manage and oversee implementation of LCDC programmes			
Enable effective inter-agency collaboration through the LCDC and other interagency structures (CYPSC, Integration Working Groups, Learning Limerick, Limerick Older People's Executive, Comhairle na nÓg)			
Develop and / or enhance community facilities, sport and recreation and cultural facilities, maximising access to such facilities and achieving efficiency in provision			
Support inclusive communities		Groups supported; Funding allocated	
Increase wellbeing and recreation participation	Healthy Limerick; Sports Partnership	Programmes delivered; Participation	2024 Participation Data
Strengthen inter-agency collaboration			

Promote health and well-being by supporting implementation of key government and local strategies			
Promote civic participation and support community-led development			
Increase participation in physical activity especially amongst low participation and socially disadvantaged groups			

Environment, Climate Action and Fire

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
Implement Climate Action Plan			
To enhance the Council's resilience to respond to Climate Change			
Promote circular economy	Southern Region Waste Plan	Recycling rates; Litter index	
Maintain, enhance and invest in parks, playgrounds, housing estates and all other open spaces.			
Continue to invest, maintain and enhance Burial Grounds across the City and County.			
Protect and Enhance all Greenspaces including Parks and Residential Green Areas.			

Better support local voluntary groups (Burial Ground Committees, Tidy Towns Groups etc.) to continue to enhance local public amenities			
Continue to work with other bodies to enforce litter and horse control			
Continue to invest in Fire Services across the City and County			
To protect communities from fire and other emergencies, working with partner agencies and in accordance with national policies			
To ensure safety of users in aquatic environments.			

Housing

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
Deliver social and affordable housing to meet identified needs whilst complying with the mixed tenure and National policy.			
Meet or exceed the delivery of social housing Local Authority Own Build whilst complying with the mixed tenure and National policy.			

Meet or exceed the delivery of Local Authority Affordable Purchase Housing whilst complying with the mixed tenure and National policy.			
Increase the delivery of Local Authority Cost Rental Housing, whilst complying with the mixed tenure and National policy.			
Reduce vacancy and void turnaround time		Voids returned; Re-letting time; Cost per unit.	2024 Voids Data NOAC.
Deliver sufficient and appropriate housing for disabled persons			
Deliver rightsizing housing options across the City & County			
Continue to increase own resources (Financial and Staff) investment in HAOP, HAG, MAG, DPG.			
Addressing Homelessness			

Economic, Tourism, Culture, Property and Corporate Buildings

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
Create conditions for long term economic growth in Limerick			
Increase in employment levels leading to a decrease in live register figures			

Realise the objectives of the Limerick 2030 Economic and Spatial Strategy			
Work with partner agencies to ensure that the benefits of economic activity are shared with all communities			
Use the Limerick Development Plan as a driver of balanced, sustainable development throughout Limerick			
Develop rural economic nodes in the principal towns			
Promotion of Limerick as an investment location nationally and internationally			
Support SMEs and start-ups			
Regenerate towns and rural settlements economically.			
Grow tourism economy			
Deliver high quality arts services			
Developing a well-resourced public library service that contributes to the social, economic and cultural well-being of communities			
Reduce vacancy, dereliction and promote re use of sites and vacant buildings in the city, towns and villages, for economic, housing, community, culture and recreation and other uses.			

Transportation, Mobility and Placemaking

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
Improve public realm infrastructure to improve accessibility for people with disabilities, creating a safe and friendly environment for all			
Deliver sustainable transport infrastructure giving priority to Pedestrians			
Continue to work closely with TII and all Government Agencies/Departments to facilitate the improvement of our road network in accordance with the NDP.			
Maintain and improve road network			
Increase investment of Own Resource for Road Maintenance year on year for the duration of this plan			

Planning, Heritage and Ryder Cup

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
To ensure safe and sustainable buildings in urban and rural areas			
Deliver effective planning service			
Strengthen enforcement and compliance			

Support the taking-in-charge of estates in a timely manner			
Support development in rural areas across the County to ensure the development of sustainable rural communities.			
Promote compact growth and regeneration within the City and Towns			
Continue to work with Government to support the investment in Limerick as we prepare for Ryder Cup 2027			

Finance Investment, Governance including DACs and Shareholder Unit

Performance Goals	Supporting Programmes / Strategies	Measurement Methodology	Baseline
Provide relevant financial information to the Elected Members			
Liquidity levels to be sufficient			
Maintain moderate debt levels over the medium term			

NOAC Performance Indicators – Limerick

All indicators from the NOAC 2023 and 2024 performance table are included below. The National Average 2023 and 2024 figures are shown alongside Limerick figures.

Housing

Indicator	National Average 2023	Limerick 2023 31/12/2023	National Average 2024	Limerick 2024
Dwellings in LA ownership at 01/12	4,724	5,675	4,850	5,744
Dwellings added to stock	141	104	172	192
Dwellings sold	15	23	15	36
Dwellings demolished	4	12	5	19
Dwellings in ownership at 31/12	4,846	5,744	5,002	5,881
Planned demolitions under approved scheme	26	22	10	34
Vacancy rate at	2.81%	4.04%	2.75%	3.81%
Average re-letting time (weeks)	33.72	61.76	35.56	58.60
Average re-letting cost	€28,347.05	€57,506.79	€31,136.29	€51,502.53
Maintenance cost per dwelling	€1,493.19	€1,555.79	€1,824.17	€1,444.14
Registered private tenancies (June 2023)(Dec 2024)	9,381.81	14,353	10,580.39	15,563
Rented dwellings inspected	1,626.97	1235	2,002.74	1,770
Long-term homeless adults (%)	57.61%	44.08%	59.43%	46.15%
Houses retrofitted	78.87	54	84.87	2
Houses achieving BER B2 or above	74.68	54	79.39	2
Heat pumps installed	70.97	54	77.19	2
Annual energy savings (MWh)	1,150.43	858.1	1,216.51	35.3
Carbon reduction (tCO2)	334.72	237.1	334.20	6.0

Roads and Transport

Indicator	National Average 2023	Limerick 2023	National Average 2024	Limerick 2024
% Regional roads rated (24 months)	98%	97.27%		
% Local primary roads rated (24 months)	97%	97.13%	92%	95.37%
% Local secondary roads rated (24 months)	98%	97.41%	89%	95.14%
% Local tertiary roads rated (60 months)	89%	91.32%	81%	88.71%
% Regional roads PSCI 1–4	2.26%	3.46%		
% Regional roads PSCI 5–6	9.18%	3.9%		
% Regional roads PSCI 7–8	39.38%	39.85%		
% Regional roads PSCI 9–10	37.41%	50.05%		
% Local primary roads PSCI 1–4	4.76%	2.96%	4.16%	2.77%
% Local primary roads PSCI 5–6	13.28%	6.54%	16.54%	11.62%
% Local primary roads PSCI 7–8	40.96%	46.81%	43.23%	55.21%
% Local primary roads PSCI 9–10	27.93%	40.82%	29.01%	25.78%
% Local secondary roads PSCI 1–4	7.31%	4.16%	7.70%	3.41%
% Local secondary roads PSCI 5–6	17%	10.67%	18.77%	16.42%
% Local secondary roads PSCI 7–8	38.61%	48.13%	39.42%	56.41%
% Local secondary roads PSCI 9–10	23.14%	34.45%	22.86%	18.90%
% Local tertiary roads PSCI 1–4	13.13%	14.69%	12.05%	13.09%
% Local tertiary roads PSCI 5–6	18.81%	17.91%	17.84%	17.27%
% Local tertiary roads PSCI 7–8	31.89%	34.80%	30.47%	32.02%
% Local tertiary roads PSCI 9–10	19.38%	23.92%	21.11%	26.32%
Regional roads strengthened (kms)	13.5	15.8	12.6	15.9

Regional roads strengthening spend	€3,667,417	€3,779,787	€3,799,657	€4,865,038
Regional roads resealed (kms)	19.3	30.4	17.2	15.8
Local roads strengthened (kms)	74.3	78.2	75.2	64.7
Local roads resealing unit cost €/m ²	€5.6	€6.36	€5.77	€7.12
Motor tax transactions online	81.38%	81.38%	81.94%	81.89%

Water and Environment

Indicator	National Average 2023	Limerick 2023	National Average 2024	Limerick 2024
Drinking water compliance (%)	98.63%	99.51%	97.55%	99.54%
Schemes monitored (%)	83.45%	99.07%	97.43%	100
Households with 3-bin service	32,667	59,684	41,567	63,199
Households covered (%)	94.13%		70.16%	83%
Pollution complaints	2,277	3,856	2,457	2,520
Pollution cases closed	2,283	3,343	2,458	2,472
Pollution cases on hand	235	844	216	441
Area unpolluted (%)	16%	2%	19%	0%
Area slightly polluted (%)	59%	84%	57%	87%
Area moderately polluted (%)	12%	14%	15%	12%
Area significantly polluted (%)	1%	0%	1%	0%
Area grossly polluted (%)	0%	0%	0%	0%
Schools with Green Flag (%)	35.09%	32%	38.35%	33%
Energy savings since 2009 (%)	-38.79%	-47%	-40.76%	-41.39%
Public lighting consumption	5,332	7,427	4,849	7,282
Average lighting wattage	76	76.73	71	74.50
LED lighting proportion (%)	58.06%	68.81%	66.99%	72.23

Planning and Building Control

Indicator	National Average 2023	Limerick 2023	National Average 2024	Limerick 2024
New buildings inspected (%)	25.87%	14.16%	16.76%	12.94%
Planning decisions appealed	55	42	73	89
Appeals confirmed (%)	75.72%	73.81%	74.36%	83.15%
Enforcement cases investigated	219	637	239	494
Enforcement cases closed	208	281	205	204
Cases dismissed (%)	51.39%	53.02%	52.12%	47.55%
Cases resolved by negotiation (%)	7.31%	0%	7.62%	1.96%
Cases via enforcement proceedings (%)	41.30%	46.98%	40.26%	50.49%
Cases under investigation 31/12	681	1,209	702	1,505
Cost per capita of planning service	€35.97	€33.54	€38.47	€35.74
Fire safety certs decided within 2 months (%)	52.11%	47.71%	45.35%	53.01%
Fire safety certs extended (%)	36.28%	40.37%	36.73%	46.99%

Fire Service

Indicator	National Average 2023	Limerick 2023	National Average 2024	Limerick 2024
Fire service cost per capita	€45.96 (Part Time) €87.80 (Full Time) €64.76 (Full & Retained)	€89.32	€56.52 (Part Time) €95.27 (Full Time) €74.85 (Full & Retained)	€95.49
Mobilisation time full-time (fire)	1.25 mins	1.25 mins	1.23 mins	1.22 mins
Mobilisation time part-time (fire)	5.56 mins	5.00 mins	5.47 mins	5.04 mins
Attendance within 10 minutes (fire)	52.83%	67.38%	54.4%	63.34%

Attendance 10–20 minutes (fire)	34.88%	23.37%	36.04%	26.17%
Attendance after 20 minutes (fire)	9.49%	9.25%	8.59%	10.49%

Libraries, Youth and Inclusion

Indicator	National Average 2023	Limerick 2023	National Average 2024	Limerick 2024
Library visits per capita	2.70	2.03	3.00	2.22
Items issued	523,208	524,533	563,020	579,137
Active members per capita	0.18	0.16	0.19	0.17
Registered members	25,340.87	26,884	25,671.58	27,146
Library cost per capita	€38.87	€33.94	€40.72	€32.82
Collection spend per capita	€2.00	€1.30	€2.17	€1.41
Schools in Comhairle na nÓg (%)	68.16%	67.86%	65.47%	74.07%
PPN social inclusion participation (%)	16.21%	28.50%	15.86%	27.27%

Corporate and Finance

Indicator	National Average 2023	Limerick 2023	National Average 2024	Limerick 2024
Total WTE staff	1,022.74	1348.63	1041.09	1397.89
Days lost to certified sickness (%)	3.77%	4.91%	3.71%	3.72%
Days lost to self-certified sickness (%)	0.32%	0.38%	0.34%	0.40%
Website page views per capita	13.36	21.49	12.65	23.39
Social media followers per capita	1.05	0.57	1.16	0.63
ICT cost per WTE	€3,948.63	€3,854.88	€4,270.61	€3970.09
Revenue surplus/deficit 2023/2024	€455,067	€833,704		€982,962
Surplus/deficit as % of income	1.34%	0.10%		0.11%
Commercial rates collected (%)	88%	94%	90.4%	95%
Rent & annuities collected 2023 (%)	88%	75%	87.4%	72%

Housing loans collected 2023 (%)	87%	87%	87.5%	88%
Public liability cost per capita	€12.21	€13.56	€13.74	€16.71
Central management overhead (%)	12.35%	4.22%	11.67%	3.95%
Payroll cost as % of revenue	33.30%	10.11%	31.93%	10.81%

Enterprise and Tourism

Indicator	National Average 2023	Limerick 2023	National Average 2024	Limerick 2024
Jobs created per 100,000	41.39	113.58	47.76	84.95
Trading online vouchers approved	33.31	31.02	77	36.27
Trading online vouchers drawn down	14.25	12.41	24	14.79
Mentoring participants	275.72	191.85	314.75	242.92
Economic development spend per capita	€163.41	€146.28	€254.01	€253.70

Upon resumption, it was proposed by Councillor Sheahan and seconded by Councillor Collins (M) that the draft Corporate Plan 2025-2029, with proposed amendments, as circulated be adopted.

Some Members expressed the view that the draft Corporate Plan 2025–2029, including the proposed amendments, should not be considered until the Mayor had an opportunity to review the document.

It was proposed by Councillor O’Donoghue and seconded by Councillor Donoghue that the draft Corporate Plan 2025–2029, including the proposed amendments, as circulated not be adopted to give the Mayor and Elected Members time to review.

The Príomh Chomhairleoir declared that a vote be taken on the proposal of Councillor Sheahan and seconded by Councillor Collins (M), to adopt the draft Corporate Plan 2025-2029, with proposed amendments; as circulated:

For

Councillors Butler, Collins (B), Collins (M), Conway, Daly, Doyle, Foley, Galvin, Keary, Kiely, Kilcoyne, Leddin, McSweeney, O’Hanlon, O’Sullivan (O), O’Sullivan (T), Reale, Ruddle, Ryan (E), Ryan (M), Sheahan, Slattery, Stokes, Talukder, Teskey, Ward. **(26)**

Against

Councillors Beasley, Donoghue, Gavan, Hartigan (S), Hartigan (T), O'Donoghue, Scanlan, Teefy. **(8)**

Abstentions

There were no abstentions.

The Príomh Chomhairleoir declared the amendments proposed by Councillor Sheahan and seconded by Councillor Collins (M) as carried.

Resolution

Proposed by Councillor Sheahan (J)

Seconded by Councillor Collins (M)

And Resolved:

“That, in accordance with Section 134 of the Local Government Act, 2001 (as amended by the Local Government Reform Act 2014 and the Local Government (Mayor of Limerick) and Miscellaneous Provisions Act 2024), the Corporate Plan 2025 - 2029, with proposed amendments, as circulated, be and is hereby adopted.”

This concluded the Meeting.

Signed:

Príomh Chomhairleoir

Date:
