



Comhairle Cathrach
& Contae **Luimnigh**

Limerick City
& County Council



DRAFT
ANNUAL BUDGET FOR YEAR ENDED
31ST DECEMBER 2018

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Front page pictures

Top Left - Limerick.ie Launch and Roadshow (pic taken in Kilfinane); Riverfest; Special Council meeting in Bruff to honour John F Kennedy

Middle Left - Limerick City and UL shared walkway/ cycleway; Improvements works in Killeely; Eigse Michael Hartnett in Newcastle West

Bottom Left - Oil Spillage containment works, Abbeyfeale; Gardens International site; Mungret Park and Playground

LIMERICK CITY AND COUNTY COUNCIL
COMHAIRLE CATHRACH AGUS CONTAE LUIMNIGH

8th November 2017

TO: THE MAYOR AND EACH MEMBER OF LIMERICK CITY AND COUNTY COUNCIL

Annual Budget for the year
1st January 2018 to 31st December 2018

Introduction

The Draft Budget for the financial year ending 31st December 2018 has been prepared, circulated to Members, and public notice of the Budget Meeting placed in the press, in accordance with the provisions of the Local Government Act 2001 as amended by the Local Government Reform Act 2014.

The Statutory Budget Meeting has been fixed for Friday, 17th November 2017 at 10am, Council Chamber, Dooradoyle. Section 103 of the Local Government Act 2001 as amended by the Local Government Reform Act 2014 provides that the Budget must be adopted within a period of fourteen days beginning on the day on which the local authority budget meeting begins. The Budget therefore must be adopted by 1st December 2017.

Circular Fin 06/2017 also refers to the prescribed period that applies for the holding of the 2018 Budget meeting for Local Authorities as follows; 1st November 2017 to 30th November 2017. It was agreed by the Members at the September Council meeting to hold the Annual Budget Meeting on Friday 17th, November, 2017.

Budget Process

The budget process for the preparation, consideration and adoption of the budget requires statutory compliance with a number of steps which can be summarised as follows:

Step 1 - Decision by the Council on the adjustment factor to the Local Property Tax (LPT) following a public consultation process. This decision was made at the Council Meeting on the 28th September.

Step 2 - Allocation of the General Municipal/ Metropolitan Allocation (GMA). The Draft Budgetary Plan was considered at the following meetings:

Metropolitan District of Limerick	27 th October
Newcastle West Municipal District	18 th October
Adare / Rathkeale Municipal District	26 th October
Cappamore / Kilmallock Municipal District	19 th October

Step 3 - Consultation with the Corporate Policy Group (CPG) and adoption of the Draft Budget by Council. Budget Strategy presented to CPG Meeting held on the 19th September with further meetings held on the 24th October and 13th November. The Statutory Budget meeting is scheduled for the 17th November with a budget workshop to be held on the 13th November.

Step 4 - Consideration and adoption of the schedule of Municipal works by each of the Metropolitan / Municipal Districts. These meetings will be convened in early 2018 following the adoption of the Budget.

Through consultation with the Corporate Policy Group and consideration of the views of Council as expressed through the different stages of the budgetary process, in particular as expressed through the meetings of the Municipal/ Metropolitan Districts, the budget as presented considers this feedback in a reasoned and balanced manner.

At the Statutory Budget Meeting, the Members will be asked to make the following decisions:

- adopt the Budget with or without amendment
- determine the Annual Rate on Valuation (ARV)
- determine the proportion of Rates Refund applicable on vacant commercial premises.

Budget Strategy & Objectives

The Draft Budget has been prepared on the principle of a “balanced budget” based on the overall level of resources available to the Council and the requirement to meet statutory, contractual, legal and other obligations. It incorporates the decisions made by the Council in relation to the local property tax and general Municipal/ Metropolitan allocations. Under the Local Government Act, 2001 as amended, the Draft Budget is required to set out the expenditure necessary to carry out the functions of the Council and the income estimated to accrue to the Council.

The key objectives of the 2018 Budget are set out in the Table below: :

Key Objectives of Budget 2018

- Continue the pace of economic investment in the City and County
 - Create an environment to facilitate job creation within the City & County
 - Implementation of tourism & marketing strategy 2017-2023
 - Lead a digital strategy that will lay the foundation for a 'Smart Limerick Region'
 - Small & Medium Business Support Scheme
 - Business and Retail incentive scheme
 - Tourism sector support scheme
- Enhance local services provided by the Local Authority through increased resources facilitated by the members decision to vary the rate of Local Property Tax by 7.5% and a proposed increase in the Commercial Rates' Annual Rate of Valuation (ARV) of 1.75%
- Revitalise our urban areas & villages through the dedicated resources of the Urban and Village renewal department
- Ensure that Limerick is at the forefront in targeting European Funding & investment
- Enable the Council to advance minor flood relief schemes in collaboration with the Office of Public Works
- Continue & where possible enhance our programme of supports to our communities
- Continue to move to a proactive approach to maintenance of our social housing stock
- Deliver a cultural, tourism and festival programme to make Limerick a recognised hub both nationally and internationally
- To enhance rural development by continuing to invest in our infrastructure
- Continue to seek efficiencies in service provision, cost reduction and value for money

National Economic Outlook

The economic landscape is characterised by considerable uncertainty at present, particularly on the external front. The main source of uncertainty relates to the fallout from the UK referendum in June 2016, which creates considerable institutional, political and economic challenges and opportunities in the years ahead. From an economic perspective, the short-term impact has mainly been reflected in exchange rate developments and, in particular, the significant appreciation of the euro-sterling bilateral rate already evident.

Table 1 below outlines the main economic and fiscal variables underlying the Department of Finance's budget for 2018.

<i>Variable - % change (unless stated)</i>	2015	2016	2017	2018
<i>Economic Activity</i>				
Real GDP	25.6	5.1	4.3	3.5
Real GNP	16.4	9.6	0.0	3.3
<i>Prices</i>				
HICP	0.0	-0.2	0.2	0.8
Core HICP	1.2	0.5	0.1	1.0
GDP deflator	4.9	0.0	0.5	0.9
<i>Balance of Payments</i>				
Current account (per cent of GDP)	10.2	3.3	3.0	2.0
<i>Labour Market</i>				
Total Employment ('000)^	1,964	2,020	2,075	2,125
Employment	2.6	2.9	2.8	2.3
Unemployment (per cent)	9.4	7.9	6.3	5.7
<i>Public Finances (per cent of GDP)</i>				
General government balance	-1.9	-0.7	-0.3	-0.2
Structural balance	-2.2	-1.7	-1.1	-0.5
Debt ratio (year-end)	78.6	72.8	70.1	69.0
Net debt position (year-end)	66.9	63.7	61.2	59.6

Table 1: Summary of Main Economic and Fiscal Variables (per cent change(unless stated))

Source: Department of Finance Economic and Fiscal Outlook Budget 2018, p.2

At a macro-economic level, national budgetary policy will be geared towards balancing the budget by 2018 (a balanced budget is defined as a structural deficit of no more than 0.5 per cent of GDP).

The Local Government Sector is part of General Government (as is the Local Government Fund). Own-resource Local Authority (LA) expenditure is profiled to stay broadly flat between 2017 and 2018, this means that own-resource expenditure must stay in line with last year unless specific revenue raising measures are identified (i.e. increased rates, LPT, housing rents, parking fees, planning fees, library and sports facility

fees, casual trading fees etc.). So, expenditure policy at the sub-General Government level will have serious implications for national fiscal policy - expenditure increases in the LA & other sectors with own resource income will have to be met by offsetting expenditure reductions in Voted expenditure to ensure compliance with fiscal rules

Local Economic Outlook:

The word 'renaissance' was used to describe what would unfold when the vision for an emerging and dynamic new Limerick was outlined in 2013 with the Limerick 2030 Economic and Spatial Plan. It's a word loaded with expectation but as the few years since have shown, it is more than being fulfilled.

More than 12,000 jobs have been announced since 2013; 8,341 of these are full time with a further 3,692 in construction. A total of 2,615 jobs have been announced since the start of 2017, with 1,080 of these jobs in construction.

There has been more than €1.6 billion of investment by new or existing companies in Limerick announced since 2013. Limerick is now the fastest growing Irish region for foreign direct investment outside of Dublin.

The redevelopment of the city centre is now well underway thanks to the establishment of Limerick Twenty Thirty Strategic Development DAC, now just over a year old. Focused initially on city projects like the Opera Site and its already underway Gardens International sister-site on Henry Street, it will ultimately deliver a city and county programme of investment that amounts to the biggest commercial property play undertaken outside Dublin.

Innovate Limerick, which is helping to drive innovation across the city and county has already claimed a number of major wins. These include the development of a 35,000 sq ft Innovation Hub at Roxboro and Engine in the city centre, where it will co-locate FDI companies and provide shared workspace along with a Production and Digital Skills Hub, ensuring that the skills required for film production are available in Limerick. Troy Studios is creating a completely new industry in Limerick and is currently in production for a major new international series.

Innovate Limerick has also been the driver behind the establishment of the Innovation Factory in the former Anderson jewellery manufacturing facility in Rathkeale, which it acquired shortly after the plant closed in 2013 with the loss of 140 jobs. Today, it is operating at near capacity. The 2030 Plan has also given rise to a new Investment Office as part of the local authority's Economic Development Directorate to work with other key agencies to attract investment.

The list of new arrivals in Limerick in recent times speaks volumes; companies like Uber, Northern Trust, ACI Worldwide, Virgin Media, Optel Vision, Ernst & Young, Ripplecom, Fazzi Healthcare Services, Stats, Ortec Inc and Teckro employing thousands of jobs.

A new Tourism Development and Marketing Strategy 2017-2023 has been designed to revitalise the tourism industry, double the number of visitors, capture key opportunities that exist for growth and highlight priority action areas to unlock the significant benefits that a thriving tourism industry can bring.

The renaissance has also been energised by the local authority's determination to take advantage of digital technologies. This will help to double the number of digital start-ups in Limerick, double the number of SMEs trading online, double the use of data and create equal opportunities for all citizens. Limerick is the first city in Ireland to appoint a Chief Digital Officer to lead a digital strategy that will lay the foundation for the Smart Limerick Region. One manifestation of this is Limerick.ie, an already award winning platform that enables locals and visitors instant access to information on some 2,000 attractions and 1,000 events across the city and county each year. The digital strategy will enable vast real-time engagement across the Internet of Things, delivering huge environmental and security enhancements for all citizens, young and old.

It's in keeping with the new sense and exciting sense of ambition in Limerick today. The delivery on that ambition in four short years has seen the narrative completely transformed nationally and internationally about Limerick – a city and county now recognised as a vibrant place to live, study, play and invest in.

National Planning Framework (NPF)

Limerick is ideally placed to accommodate additional employment and residential growth due to its central location, which gives it a strategic national accessibility advantage over all other regional centres. The Mid West National Planning Framework submission therefore requests an increase in projected population growth, the continued development of Shannon Airport and key infrastructure projects in the Mid West to be included in the Ireland 2040 plan to ensure more effective regional balance.

From Limerick's perspective, the development of a City with a scale that can impact on a national and international level is imperative if the NPF is to deliver for the nation. Therefore the National Planning Framework must compellingly articulate a clear, strategic and ambitious vision for the City Region supported by an increase in the projected population growth.

Outturn 2017

In presenting the Annual Budget for the year ended 31 December 2018 to Council, I wish to take this opportunity to summarise the financial position of Limerick City and County Council as at 31 December 2016. The Annual Financial Statement of Limerick City and County Council for the year 2016 shows the accumulated balance on the Revenue Account is in a credit position of €810,407.

I have reviewed the up to date position and I am satisfied that every effort will be made to break-even on the Revenue Account for 2017; however there is pressure on a number of income heads and ongoing controls on expenditure are in place.

The 2018 draft Budget reflects the need to continue a strong financial management ethos while making every effort to meet the ever increasing demands on the services of Limerick City and County Council.

Analysis of Expenditure Requirements 2018

The total estimated expenditure included in the Draft Budget for 2018 amounts to €561.323 million, a increase of €190.12 million on the adopted figure for 2017. The growth in the HAP transactional Shared Service Center accounts for the majority of this increase. As this expenditure is matched by an increase in corresponding income, it has no net effect on the Budgetary Provisions. The following **Table 2** depicts Revenue expenditure by Division.

Division	Draft Budget 2018	Adopted Budget 2017
A - Housing & Building	29,398,146	27,484,141
A - HAP Shared Service Centre	402,772,776	213,592,367
B - Road Transport & Safety	37,160,120	37,098,893
C - Water Services	13,693,402	13,575,769
D - Development Mgt	17,731,303	15,822,039
E - Environmental Services	31,978,334	31,174,725
F - Recreation & Amenity	13,157,635	12,496,700
G - Agri, Ed, Health & Welfare	1,408,739	1,598,151
H - Misc Services	14,022,097	18,364,705
	561,322,552	371,207,490

Table 2: Analysis of Expenditure by Division

The following chart gives a breakdown of expenditure by each division.

Draft Budget 2018 - Analysis of Expenditure (excl HAP 71.8%)

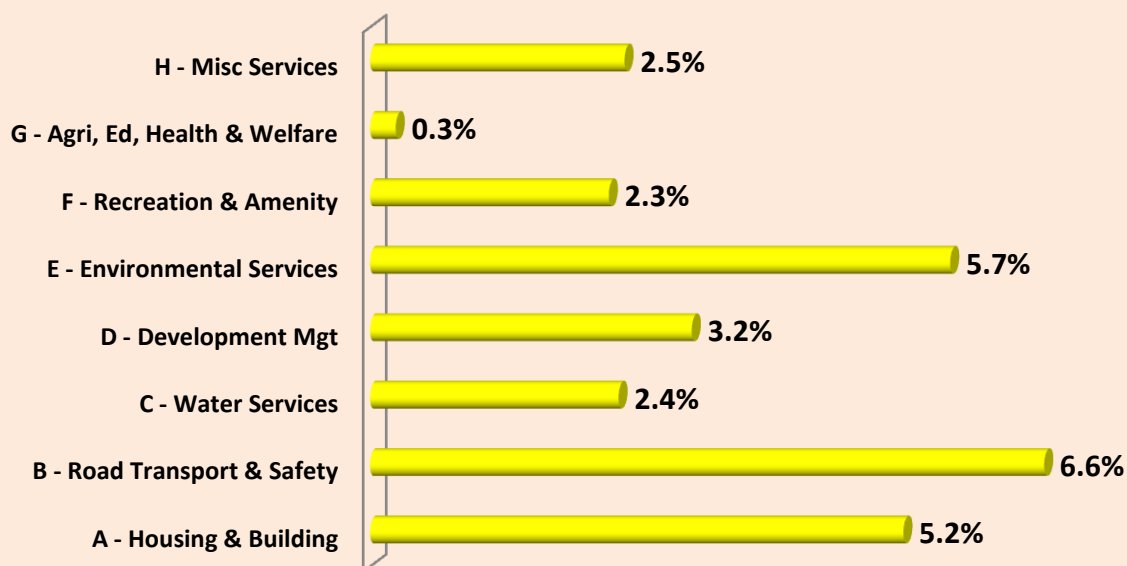


Chart 1: Analysis of split of Expenditure (excl HAP) by Division

The following bar chart shows the estimated expenditure for Draft Budget 2018 for each Division, with comparative figures for 2017:-

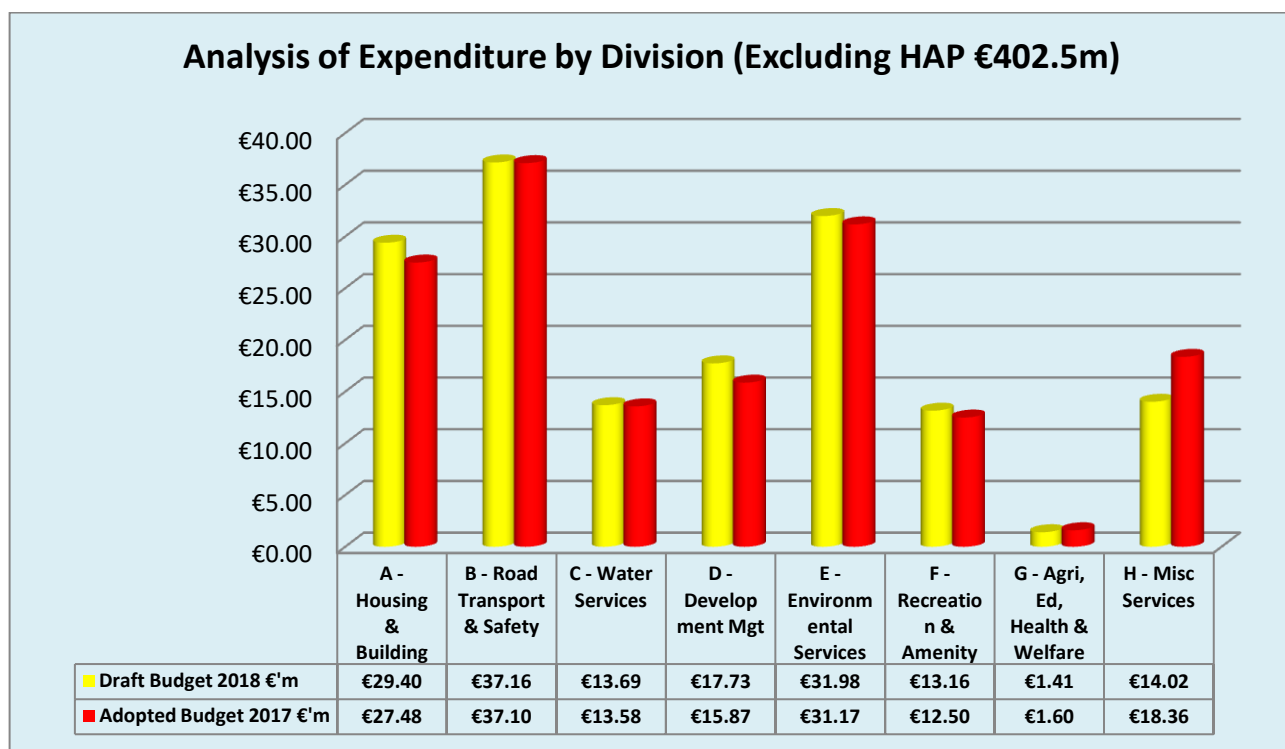


Chart 2: Analysis of Expenditure (excl HAP) by Division - Draft Budget 2018 versus Budget 2017

Analysis of Income 2018

The level of expenditure shown above, at €561.323 million, will be financed from the following sources:-

Source	Amount (€)
1. Local Property Tax	18,730,914
2. Commercial Rates	54,960,700
3. Grants & Subsidies (net of HAP)	38,901,441
4. Goods & Services (net of HAP)	46,328,514
Sub Total Income (Excluding HAP)	158,921,568
1. HAP Differential Rent	97,159,863
2. HAP Subsidy from DHPCLG	305,241,120
Sub Total HAP	402,400,984
Total including HAP	561,322,552

Table 3: Analysis of Draft Budget 2018 Income

The following Pie chart highlights the % split by income category excluding HAP.

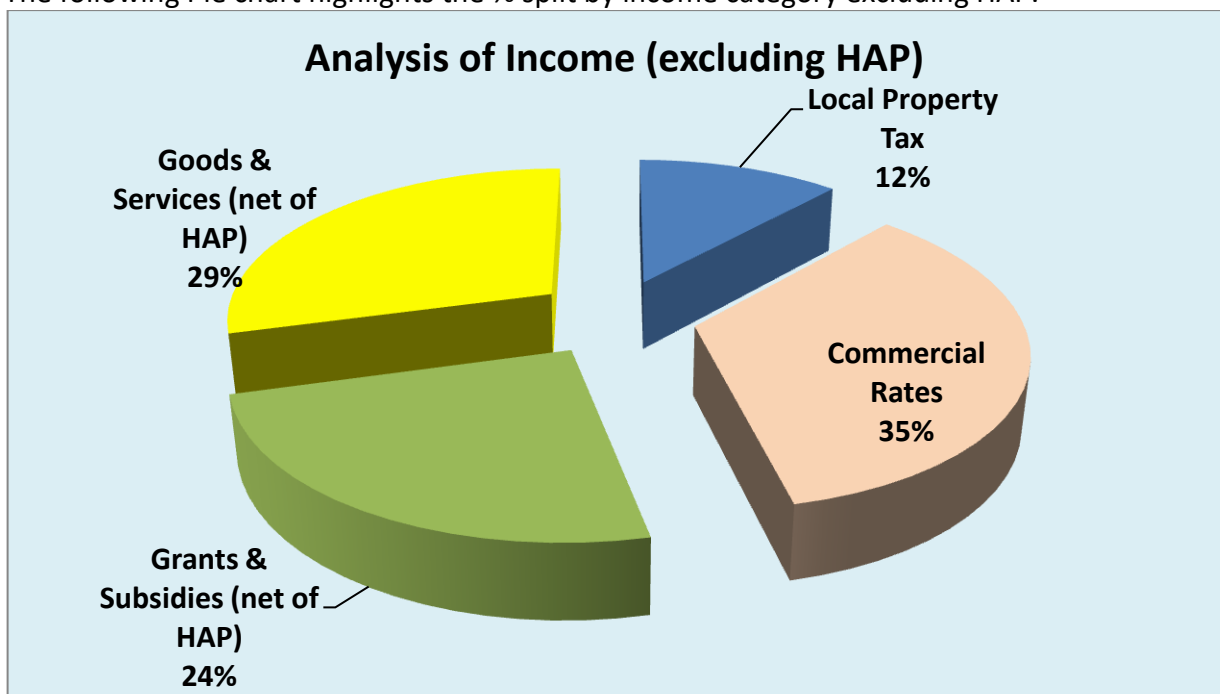


Chart 3: Analysis of Draft Budget 2018 Income (excluding HAP)

76% of the Council's income (excluding HAP) is now generated locally through Commercial Rates (35%), LPT (12%) and goods & services (29%).

Comparative figures for Budgets 2018 and 2017 are shown hereunder.

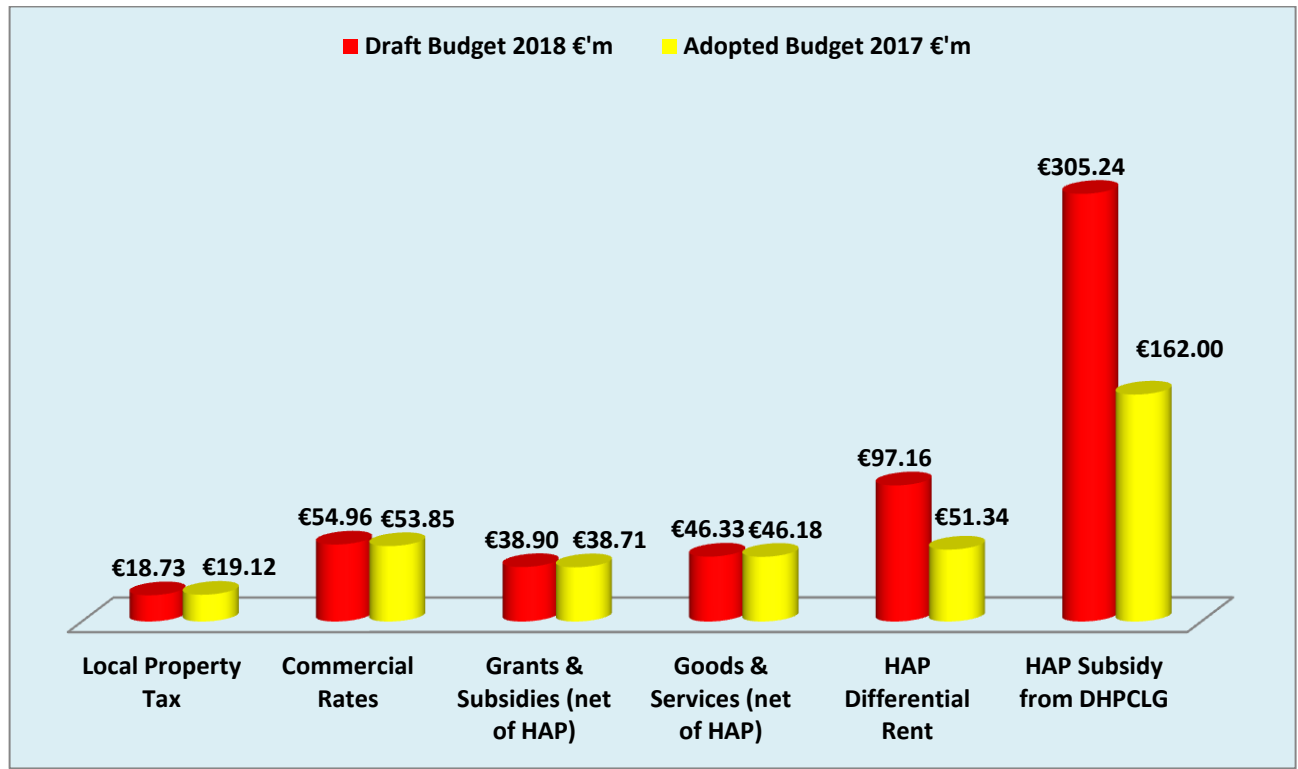


Chart 4: Analysis of Income: Draft Budget 2018 v's Budget 2017

Local Property Tax Allocation 2018

Local Property Tax (LPT) is now a key funding source for Local Government replacing the General Purpose Grant funding allocation. The initial allocation under this funding heading was confirmed as €17,554,464 which now includes compensation for loss of Pension Related Deduction (PRD) income of €2,929,305. The basis of this funding is an allocation of 80% of the LPT collected from property owners in the City and County and retained by the Local Authority with the remaining 20% being paid into an equalisation fund from which payments are made to Counties not achieving a level of funding equivalent to the 2013 General Purpose Grant (GPG) through their own LPT receipts.

The Local Government Reform Act 2014 and associated Regulations permits the Members of the Council to vary the Rate by a maximum increase or decrease of 15%. The Council decided to adjust the LPT rate upwards by 7.5% in 2018 equating to an increase of €1,176,448 (compared to an increase of 10% in 2017: €1,566,810).

The 2018 allocation from the Local Property Tax and the calculation provided by the DHPLG on the basis of this allocation is set out in **Table 4** below:

Limerick City and County Council - 2018 LPT Allocation	
LPT 100%	€15,685,975
LPT 20% to Equalisation Fund	(€3,137,195)
=> LPT 80% Retained Locally	€12,548,780
Distribution from Equalisation Fund	€5,005,684
Original LPT Allocation	€17,554,464
7.5% increase in LPT rate	€1,176,448
Revised LPT Allocation	€18,730,912

Table 4: LPT Reconciliation

The 7.5% LPT variation for 2018 of €1,176,448 has been allocated to provide additional resources for the delivery of the following services (compared to 10% LPT variation for 2017) as follows:

Svc	Service Description	LPT 10% Allocation 2017	LPT 7.5% Allocation 2018	Decrease in Revenue
B03 & B04	Own Resource element of Local & Regional Roads	€515k	€315k	(€200k)
E0601	Street cleaning	€220k	€220k	€0
B0601 & B0602	Traffic Management	€200k	€200k	€0
F0401	Community	€65k	€0	(€65k)
E0502	Litter Management	€20k	€0	(€20k)
F0301	Maintenance of Parks, Pitches & Open Spaces	€140k	€140k	€0
F0201	Library Service	€110k	€50k	(€60k)
E1101	Fire Service	€100k	€100k	€0
D0501	Tourism Development & Promotion	€200k	€151k	(€49k)
Total		€1,570k	€1,176k	(€394k)

Table 5: Allocation of additional resources

Commercial Rates

Commercial Rates is a significant contributor to the total budgeted income for the Council and it is vital to the level of service delivery that income from this source is maximised. In this respect it is critically important that the Valuation Office reverts promptly with new valuations during 2018. Limerick City and County Council will continue to ensure that all commercial properties in the City and County are included on the rates records and are properly rated.

The Council continues to improve its collection percentages across all the major income headings. In that respect engagement with rate payers with a view to addressing arrears will continue to be a priority during 2018. In circumstances where there is no engagement, the Council will pursue the outstanding arrears via the legal route.

Draft Budget 2018 has been prepared assuming an increase of 1.75% in the general Annual Rate on Valuation (ARV), with the distribution of the 1.75% noted across the services outlined below in **Table 6**:

<i>Svc</i>	<i>Service Description</i>	1.75% increase in Rates Allocation 2018
B03 & B04	Own Resource element of Local & Regional Roads	€300k
E0601	County Street cleaning	€300k
F0401	Community	€100k
E0502	Litter Management	€40k
F0201	Library Service	€141k
D0501	Tourism Development & Promotion	€60k
Total		€941k

Table 6: Allocation of additional resources from proposed 1.75% Commercial Rate increase

Table 7 below outlines the combined effect for 2018 of the LPT increase of 7.5% with proposed Commercial Rate increase of 1.75% compared to the 10% LPT increase for 2017. The net effect is an increase in resources to the Council of €547,000 for 2018.

<i>Svc</i>	<i>Service Description</i>	<i>LPT 10% Allocation 2017</i>	<i>LPT 7.5% & Rates 1.75% Allocation 2018</i>	<i>Increase in Revenue</i>
B03 & B04	Own Resource element of Local & Regional Roads	€515k	€615k	€100k
E0601	Street cleaning	€220k	€520k	€300k
B0601 & B0602	Traffic Management	€200k	€200k	€0
F0401	Community	€65k	€100k	€35k
E0502	Litter Management	€20k	€40k	€20k
F0301	Maintenance of Parks, Pitches & Open Spaces	€140k	€140k	€0
F0201	Library Service	€110k	€191k	€81k
E1101	Fire Service	€100	€100	€0
D0501	Tourism Development & Promotion	€200k	€211k	€11k
Total		€1,570k	€2,117k	€547k

Table 7 combined effect for 2018 of the LPT increase of 7.5% with proposed Commercial Rate increase of 1.75% compared to the 10% LPT increase for 2017.

Vacant Property Scheme

Section 31 of the Local Government Reform Act 2014 provides for an amendment to rating law in relation to the refund of rates on vacant properties. This change now gives the power to the members of local authorities to vary the level of rates refunds that apply in individual local electoral areas within the overall administrative area of the local authority.

Article 29 of the Local Government (Financial & Audit Procedures) Regulations 2014 provides that the decision to alter the rate of refund should be decided at the statutory annual budget meeting and that the rate of refund decided in respect of the relevant local electoral area shall apply to eligible persons for the year to which the budget relates. The budget has been framed on the basis the refund rates on vacant property noted in **Table 8** below.

The following amended vacant property scheme is proposed to continue in 2018:

Band	% Refund
Up to €2,803 Annual Rate Demand	100%
€2,804 to €11,164 Annual Rate Demand	50%
€11,165 to €55,961 Annual Rate Demand	25%
Over €55,962 Annual Rate Demand	10%

Table 8: Proposed Vacant Property Scheme 2018

Small and Medium Business Support Scheme 2018 (SME Scheme)

The proposed Small and Medium Business Support scheme will pay a financial support to occupiers of commercial properties with a total annual commercial rate bill of up to and including €25,000 (compared to €21,000 in 2017) but not less than €1 in 2018 (compared to €500 in 2017). The proposed % support for 2018 rates is 9% (compared to 9% in 2017) subject to a maximum refund of €1,000 which will be subject to a number of terms and conditions.

It should be noted that 94.5% of the Rated properties in Limerick City and County Council have an annual rate demand of less than €25,000 and will benefit subject to the Scheme being approved by the Council, which compares to 85% of rated properties able to benefit from the SME Scheme in 2017.

Tourism Sector Support Scheme 2018

The Proposed Tourism Sector Support Scheme for 2018 will be a financial support/reduction to occupiers of commercial properties directly linked to the Tourism Sector. In order to qualify, the total annual Commercial Rates liability must be in excess of €25,000 (Businesses with a Rate Demand less than €25,000 already qualify for the SME Scheme 2018) and is subject to a number of terms and conditions. The support grant payment which is aimed specifically at the Tourism and Hospitality Sector will be set at 4% of the total Rates, including arrears, for 2018 subject to the Scheme being approved by the Council.

Business & Retail Incentive Scheme 2018

The Proposed Business & Retail Incentive Scheme for 2018 will continue to be available for businesses in all towns and villages across Limerick City and County Council. The scheme is intended to address property vacancy rates, improve streetscapes and to support the business community.

Housing Assistance Payment (HAP) Transactional Shared Service Centre

Limerick City and County Council (LCCC) operate the HAP Shared Services Centre (SSC) on behalf of all 31 local authorities and the Dublin Regional Homeless Executive (DRHE). The HAP project went fully national on 1st March 2017. HAP is already the largest non-capital support programme and is projected to deliver 84,000 of the Government's overall social housing target of 131,000 social housing units by 2021. Around 400 tenancies per week are currently established by the HAP SSC. By the end of 2017 it is anticipated that the HAP SSC will be managing over 31,000 HAP tenancies on behalf of the local authority sector.

The HAP SSC has budgeted to process €398m in payments to HAP landlords and expects collect almost €100m in rent from HAP tenants in 2018. Circa 17,000 new HAP tenancies will be set up in 2018. There are currently 50 people employed in the HAP SSC, which is located in the Granary on Michael Street in Limerick City. The numbers employed in the centre are expected to grow to over 100 in the coming years.

New Urban & Village Renewal Department

There is a shared public interest in ensuring the most efficient use of land and buildings especially in cities, towns and villages. In addition the towns and villages of County Limerick would benefit from greater attention both in terms of active land management and public realm improvements.

In view of the above, aside from long standing legislation in this area including the Planning & Development Act 2000 and Derelict Sites Act 1990 the Government has recently introduced various legislation, plans, strategies and initiatives including:

- Urban Regeneration & Housing Act 2015 (Vacant Sites Register/Levy)
- Rebuilding Ireland (including forthcoming Vacant Homes Strategy)
- Realising our Rural Potential: Action Plan for Rural Development
- CEDRA Report & REDZ
- Town & Village Renewal Scheme
- Rural Development Programme 2014-2020
- Buy & Renew/Lease & Repair Schemes
- Clár Programme.

An enhanced response to urban and village renewal including addressing vacancy and dereliction is also supported by Limerick City & County Development Plans, Local Area Plans and the Limerick Local Economic & Community Plan. It is clear therefore that there is a strong national and local priority in this policy area. In response to that there is now a need to bring a more robust operational focus to the issue with clear and measureable targets to deliver on. ***To address this priority locally an Urban & Village Renewal Department within the Service Operations Directorate has been set up.*** This would involve consolidating existing functions and staff with some targeted additional resources having regard to the need to deliver stronger results in this area. Under the

operating model the relevant strategic directorate would be Economic Development and the relevant SPC - Economic Development, Enterprise and Planning. This would be a cross cutting department working closely with others departments in Service Operations and across the entire Council. It would also forge strong partnerships with community groups and provide regular updates to Metropolitan/Municipal Districts. It is recommended the operational focus and objectives of this new department would be three-fold:

- Provide a stronger focus on active land management
- Assist in managing and identifying opportunities for Council Property
- Deliver public realm improvements and town and village renewal schemes.

General Municipal/ Metropolitan Allocation 2018

Circular Fin 08/2015 referred to the Local Government (Financial and Audit Procedures) (Amendment) Regulations (S.I.363 of 2015), which amends the Local Government (Financial and Audit Procedures) Regulations 2014 by providing that the meeting at which Municipal/ Metropolitan members consider the draft budgetary plan must conclude no later than 10 days prior to the local authority budget meeting.

Following the adoption of the budget a schedule of proposed works of maintenance and repair to be carried out during 2018 in each Municipal/ Metropolitan District will be prepared for consideration and adoption by the Municipal/ Metropolitan District Members

The draft budget has included a general Municipal/ Metropolitan allocation of €1.203m in total for district members which will provide a focus and clarity as regards how the elected members want to account for the expending of monies within their area.

Workforce Planning

In preparation for 2018, a comprehensive Workforce Planning exercise is underway throughout the Organisation. The exercise is designed to allow us to build capacity and position ourselves to respond to the ever changing needs of our citizens. Recruitment of staff within the Organisation will continue and in particular will focus on the replacement of staff following retirements, promotions and departures. .

In addition, the Council will focus particularly on our outdoor staff, as key representatives of the Organisation, present in our Communities on a daily basis. While we are all working hard collectively to achieve our common goals, it is the staff on the ground on a daily basis who have a direct hand in creating and presenting places we all desire to live, work, invest in and enjoy. As a major employer in the region, it is important that we provide employment opportunities to the communities we serve. In this regard, an Apprenticeship Programme will be launched in 2018. At present a detailed review of craft trades currently employed, numbers profiling, and retirements in the coming 5-10 years, is well underway. In going to market we will launch a

comprehensive advertisement campaign around this Apprenticeship Programme, to attract and train a new generation of craft workers within the Organisation.

The Council are mindful of our retired staff and those who plan to retire in the coming years. The Graph below shows our overall numbers at present and the number of retired staff, which will rise significantly towards the end of 2018.

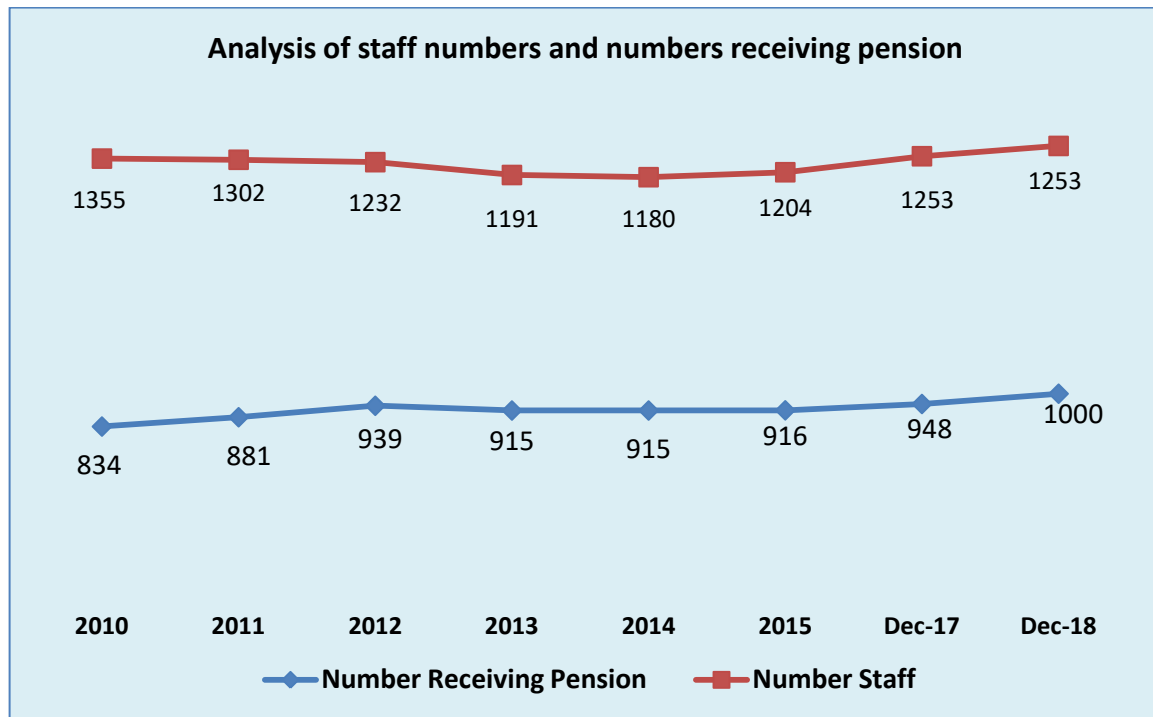


Chart 5: Analysis of staff numbers and number receiving pensions 2010-2018

Business Process Improvement

The Business Improvement Department was established in 2017 following a new operating model being implemented for the organisation which separates the strategic functions from the operational functions for more effective service delivery. Departments are being supported in 8 Steps of Business Improvement; 1. Service Catalogue; 2. Business Improvements in Departments; 3. Risk Register; 4. Team Communication; 5. Operational Level Agreements; 6. Key Performance Indicators and Service Targets defined for each department 7 Integrations with Customer Services; 8. Workforce Planning. This is with a view to ensuring all departments are operating to a high standard in these areas.

By means of supporting departments in making their own business improvements, we are promoting the DMAIC approach which takes staff through a number of steps in order to deal with a challenge in their work i.e. Define the problem; Measure it; Analyse it; Improve it; Control it. Business improvements currently undergoing the DMAIC approach include Part V planning regulations, litter/illegal dumping, personal protective equipment supplies, fleet management, records management in Community Support Services, housing maintenance and property valuations. An example of a business

improvement was grants management in Community Support Services. It resulted in a reduction of application process time by 50% to 15-20min; No backlog, originally 2-3 years; 70% reduction in representations from Councillors; € 0.7million extra (metropolitan) in applications processed without the need for additional staff; metropolitan and municipal districts using one system thus consistency; all letters automated; reporting is standardised and automated; paper file for signed application form only. Future improvements will include grants applications online, electronic signature and Agresso integration for payments.

As part of our delivery of public services, much of our work involves delivering an array of projects for the benefit of the public ranging hugely in type and value. Our primary challenge is to achieve all the project goals within the given constraints of which the primary ones are scope, cost and time. The Project Management Framework is important in the context outlined above but is equally important for ensuring our operating model works to best effect, in particular given the separation of strategic and operational functions. We are doing a number of things to make this happen: creating a project workflow for our organisation and developing standard project management documents to support this.

Seventy staff have already trained in Applied Project Management in UL. A Project Management Advisory Group is in place, made up of a range of staff with experience in project management, advising us as to the best fit of the approach for our organisation. An external advisor is in place to guide us through the process and to ensure we respect the integrity of project management. Digital staff are supporting the approach with applying our requirements to our current system. The next stage will see rigorous testing of the framework in a number of different project types. The combination of this will, in time, ensure the approach gets traction in the organisation as staff, funders and ultimately the citizen, see the value of it.

There are a number of key business improvement projects being worked on which will benefit the whole organisation: 1. LITe Limerick Information Transformation electronic; 2. Case Management for Improved Customer Service for Maintenance Services; 3. Financial Management Improvement Programme; 4. Staff Development Programme; 5. Strategic Workforce Planning; 6. Insight Limerick - Central Repository for Data, Maps, GIS database, Analytics and Reports; 7. LCCC Project Management Framework; 8. ICT & Digital Strategy Improvement Plans.

Having a dedicated business improvement department, whilst still very new, is proving successful to date. Embedding a culture of continuous improvement is key to the success of Limerick City and County Council into the future.

Irish Water

The Budget includes provision for the ongoing Service Level Agreement (SLA) arrangements with Irish Water as Limerick City and County Council provides water services on behalf of the national water authority. The Budget includes provision for the

expenditure associated with the operation of the SLA and for recoupment of these costs from Irish Water.

Capital Budget 2018-2020

In accordance with Section 135 of the Local Government Act 2001, as amended the Local Government Reform Act 2014, please find attached a report on the programme of capital projects proposed by Limerick City and County Council for the 3 years 2018 to 2020.

Given the fact that we are proposing allocations over 3 years, it would be unrealistic to suggest that these allocations are definitive and are subject to funding being available in future years. Capital projects by their very nature are flexible rolling plans which involve an annual review and possible adjustment. Below, please find a summary of potential spend and source of funding for the 3 year capital plan 2018 to 2020.

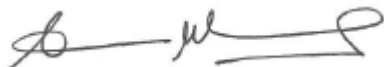
Capital Expenditure 2018 -2020	Grant funded	Loan funded	Special Levy Schemes	Development Levy Funded	Revenue Funded	Other (Land Sales / Contributors)
€m	€m	€m	€m	€m	€m	€m
420.13	380.48	18.75	4.19	5.51	9.58	1.62

Table 9: Summary Capital Plan 2018-2020

Conclusion

Limerick City and County Council has continued to provide quality local authority services against the background of a challenging economic environment and reduced funding. The draft 2018 budget has been prepared with a proposed 1.75% increase in Commercial Rates ARV (Annual Rate on Valuation), and reflects the decision by Council to increase rate of Local Property Tax by 7.5% for 2018. These increases will enable the Council to further improve service delivery. The Council will also continue to facilitate economic development by progressing key capital projects in both the City and County including Urban and Village renewal while also marketing Limerick as a great place to visit and do business.

I would like to take this opportunity to thank the Mayor and the Council Members for their assistance and support, particularly the Members of the Corporate Policy Group in preparing this budget. I also wish to express my appreciation to the Management Team and their own teams for their commitment and hard work in preparing this document. The coming year will again be challenging but offers significant opportunities. I look forward to the full support of the Members at the Statutory Budget Meeting to be held Friday, 17th November 2017.



Conn Murray
Chief Executive

Division A

Home & Building

In July 2016, the Action Plan for Housing and Homelessness – ‘Rebuilding Ireland’ was launched. This Action Plan provides a multi-stranded, action-oriented approach to achieving the Government’s key housing objectives, as set down in the Programme for a Partnership Government. Following its first full year of implementation, in July 2017, Mr. Eoghan Murphy, T.D., Minister for Housing, Planning and Local Government opened a public consultation process, inviting submissions on the targeted review of the Government’s Rebuilding Ireland Action Plan. Rebuilding Ireland provides the policy context to Limerick City and County Council for the delivery of the overall Housing Programme at a local level.

The National Budget provision for housing in 2018 is €1.9 billion which is a 46% increase on 2017. This level of expenditure underpins the ambition of the Rebuilding Ireland programme.

Limerick City & County Homeless Service

Limerick City & County Council delivers an extensive range of solutions for persons who find themselves either homeless or at risk of becoming homeless. The number of homeless people in Limerick has risen to 69 families (93 adults & 120 children) and 132 single people. This represents a 69% increase in homelessness in Limerick since June 2017. A combination of temporary transitional accommodation in family hubs and permanent housing is being urgently delivered by the Council to provide accommodation for homeless families.

The Homeless Action Team is a multi-agency unit which utilizes a multidisciplinary approach to solving homelessness comprised of Limerick City and County Council as a lead agency of a team which also includes the Department of Social Protection and the HSE. The Team is staffed by professionals with backgrounds in Mental Health, Public Health, Project Management, Case Management, Social Care, Youth Work and Community Welfare. The estimated homeless budget for 2018 is €3.97 million covering the provision of Emergency Accommodation and Supports, and Council-employed staff. The Mid West Regional Homelessness Action Plan 2013 - 2018 is the blueprint for the delivery of homeless services in Limerick City & County Council and Clare County Council. This plan is currently under review, with a view to the development of a new plan for 2018 - 2023.

The current model of homeless services and accommodation is provided on behalf of the Local Authority by a range of Non-Governmental Organisations who are also Approved Housing Bodies. This allows them to utilise various capital grants via the Local Authority to provide specialist solutions for homeless persons.

The types of accommodation range from emergency hostels, transitional accommodation, long-term supported housing and family hubs. In the current unprecedented escalation in presentations to homeless services, innovative projects have been developed including initiatives in housing-led approaches, tenancy sustainment, and family support.

Social Housing Supply

Provisional Housing Targets under *Rebuilding Ireland: Action Plan for Housing and Homelessness* from 2018 to 2021 are significant at 1,604 units, which is more than double the previous Social Housing 2020 target of 753 units (2015 to 2017). Limerick City & County Council are actively pursuing all delivery streams (new-build, acquisition and leasing) to provide a social housing pipeline in the city and county, and are working to the targets outlined below:

New-Build

As at September 2017, 41 new-build social housing schemes are approved for delivery and underway to provide 645 units. The following outlines the programme for completion from 2017 to 2021 based on current approved capital projects:

- 99 units will be delivered in 2017 (Lord Edward Street & Hyde Road);
- 89 units will be delivered in 2018;
- 214 units will be delivered in 2019;
- 206 units will be delivered in 2020;
- 37 units will be delivered in 2021.

To ensure a continuous pipeline, Limerick City & County Council are preparing 19 applications for sites across City and County to seek Department of Housing, Planning and Local Government (DHPLG) approval for 221 units by Q4 2017.

Rapid Build

As defined by the Office of Government Procurement (OGP), Rapid Delivery Housing “*comprises the delivery of housing developments within a programme which shows overall time-savings, demonstrated by a combination of savings across contract stages, including appropriate and efficient detailed design and time efficient construction, resulting in a significant reduction compared to traditional build programme*”.

Regarding the quality of rapid build homes, it should be noted that all rapid build homes are required to comply with the minimum standards of the Building Regulations and the requirement for key elements to have 60-year durability, which is the case for traditional new-build social housing. Rapid Delivery Housing can include for example Timber frame or Steel Frame construction methods. Partial off-site timber construction results in a significant reduction of overall build times for projects, with a typical 20-unit scheme being constructed in 11-12 months compared to 20-24 months for a traditionally built scheme.

Limerick City & County Council have confirmed the selection of the following sites for Rapid Build delivery with more sites under consideration for this expedited housing programme. These sites are:

- Rathbane Site ('Old Christians' site) Limerick City: 34 units
- Patrickswell: 16 units
- Upper Carey's Road: 11 units

There is potential to activate Emergency Planning to further shorten timeframes for delivery under Section 179(6)(b) of the Planning and Development Act, 2000 (as amended) with agreement of the Council.

Acquisitions

Housing Acquisitions has proven to be an effective housing delivery mechanism. As there is a time lag with the delivery of new projects, the acquisition programme is a key element of facilitating delivery of units in the short-term. As at September 2017:

- 495 acquisitions since 2015 purchased or at sale agreed stage – breakdown as follows:
 - Approved Housing Bodies (AHB) acquisitions: 138 purchased and 123 at sale agreed stage;
 - Limerick City & County Council acquisitions: 82 purchased and 34 at sale agreed stage;
 - 118 Part V acquisitions committed.

Approved Housing Bodies

The Approved Housing Bodies (AHB) Sector is a key delivery partner for social housing. Local Authorities are being given an enhanced leadership and coordination role in facilitating and enabling AHBs to deliver units of social housing.

Part V

Due to the increase in private housing construction activity in Limerick there has been an increase in developers negotiating Part V agreements.

Refurbishment

The Local Authority has identified units in its own stock which can be returned to use. Following the successful securing of funding in 2017, works will commence on site in 2018 with Rathbane (2), Bourke Avenue (12) and CHAS Flats (3) on Mary Street.

Two new funding schemes to purchase or lease vacant housing units were advertised in the local media in 2017 in a bid to source additional housing in Limerick City and County. These schemes are:

- *Repair and Lease Scheme*: suitable for landlords who can access up to €40,000 to upgrade their property and offset the payment over the rental payment for a specific period of time. To date, 24 voluntary leases and 11 long term leases have been entered into by Limerick City & County Council.

- *Buy and Renew Scheme*: targets older property in need of large-scale works.

Assessment for Selecting Sites for Social Housing (ASH)

Assessment for Selecting Sites for Social Housing (ASH) in 2015 assessed 80 sites in Limerick City.

- 23 sites out of 80 sites passed the strategic constraints of no flooding, zoning, or environmental issues;
- Sites that did not pass the strategic constraints filter were identified and deemed not viable for development;
- As at September 2017, a number of the 23 sites identified have been approved by the Department of Housing Planning and Local Government (DHPLG) for housing and are under development;
- 6 sites identified in the ASH are in the Regeneration areas, are suitable for mixed tenure, but dependent on major infrastructural works first to unlock the potential;
- Other sites are going through further due diligence for activation.

In addition to the ASH policy, a number of sites within Limerick City & County Council's ownership are currently being examined that are serviced, on under-utilised lands and suitable for housing but which require a rezoning to statutory Development Plans and Local Area Plans. As at September 2017 7 sites for rezoning initially identified in Limerick city with potential to deliver approx 80 units. Further sites will be investigated with an anticipated Variation date of Q2 2018.

The Strategic Development & Management Plan for the City and County is currently being prepared for the DHPLG and will update the ASH policy and set out all sites suitable for housing across the city and county for social and mixed-tenure housing. The Plan will be completed by Q4 2017.

Local Infrastructure Housing Activation Fund (LIHAF)

In March 2017, the DHPLG announced that Limerick City & County Council would receive funding for a LIHAF proposal at Mungret to the value of €10.5million. This site, which is situated approximately 5km to the southwest of Limerick City, is partially owned by Limerick City & County Council. Works proposed include the upgrading of roads to facilitate the development of 400 homes by 2021, with the long term potential for 2,700 homes to be provided. Improved infrastructure will also see the delivery of a new post-primary school by 2020.

The development of this site will be managed by Limerick 2030 DAC – a wholly-owned company of Limerick City and County Council – who have been tasked to plan and develop key strategic sites in Limerick. While the 800+ housing units are mainly targeted at the private market, they also include social housing provision and key worker affordable homes.

Affordable Housing

Given that all affordable housing schemes nationally have been stood down since its announcement in the Government's Housing Policy Statement in 2011, Limerick City & County Council are particularly interested in reactivating an affordable owner-occupied housing model. O'Cualann co-operative housing AHB introduced a recent scheme to meet the demand for affordable housing but not on the scale required nationally. This requires a reformed Affordable Housing Scheme as previously implemented under the Part V of the Planning and Development Act (as amended). Limerick City & County Council have made a submission to the DHPLG to introduce a national affordable owner occupied scheme again that would address the affordability gap for prospective purchasers.

The provision of affordable residential schemes (both owner-occupation and rental) will aim to balance the current jobs and housing imbalance currently being experienced in Limerick city and county. To meet this imbalance, Limerick City & County Council are progressing activating Council-owned lands for affordable and mixed tenure housing. The Public Land Activation Programme, established under the Social Development Directorate of Limerick City & County Council has a current objective to pilot a number of viable and developable sites for mixed-tenure development in Limerick City and County.

Rents

Work on a general rent review in relation to almost 5000 tenancies is underway and due for completion in early 2018. This will ensure that the most accurate up-to-date information is available.

Social Housing Assessment and Allocations

The elected members of Limerick City & County Council adopted a new housing allocation policy in 2017. The adoption of this policy followed extensive consultation with Council staff and elected members through workshops, the Housing SPC and formal review and adoption by the full Council. This policy document covers such areas as housing allocation, permission to reside policy, succession tenancy policy among other issues and is available to review on the Council website.

It is now an annual requirement for all local authorities to carry out annual housing needs assessments. Limerick City & County Council has carried out such assessments in 2016 and 2017. This has resulted in the most accurate reflection of the need and composition of the housing waiting list within Limerick City & County Council and will provide a basis to inform housing policy to be implemented.

2016 Tenant (Incremental) Purchase Scheme

The 2016 Tenant (Incremental) Purchase Scheme is now available for eligible tenants to apply to purchase their houses from Limerick City & County Council. Eligible houses will be sold at a discount based on household income, provided tenants meet the eligibility criteria. A total of 75 applications have been received in 2017 to date. Of this, a total of 14 applicants were deemed eligible on income grounds. Limerick City & County Council have sold 3 properties under the scheme. There are also another 5 properties in the latter stages for completion for sale.

HAP Limerick

Limerick City and County Council has operated the Housing Assistance Payment (HAP) since its inception as a pilot in April, 2014. HAP is financial assistance to tenants to help towards their rental payments to private sector landlords. As of 23 October, 2017 there were 1,857 active HAP tenancies in Limerick, 568 of which were set up in 2017.

RAS

There are currently 1,112 active RAS tenancies in Limerick City and County. As at September 2017, Limerick City & County Council has delivered 102 units under the RAS programme since April 2015.

Private Rented Inspections Unit

Housing Authorities are responsible, through inspection, for determining whether a property meets the standards for rental accommodation and, where the property does not, to ensure compliance through the use of improvement and prohibition notices. New standards governing the private rented sector-Housing (Standards for Rented Houses) Regulations 2017 - commenced on 1 July, 2017.

As of 24 October, 2017 the following number of inspections have been completed for year to date:

HAP:	627
RAS:	308
Private:	12

Housing Adaptation Grants

Limerick City & County Council manage three types of grants: Mobility Aid Grant, Housing Adaptation Grant and Housing Aid for Older people. In 2017, provision from Limerick City & County Council own resources amounted to €625,517 with a total expenditure of €3,127,588.

Disabled Person Grant - Limerick City & County Council operates a Disabled Person Grants Scheme. Works typically include ramps, level access showers, stair lifts and extensions where necessary. The funding received during 2017 was €630,608.

Long Term Voids

Limerick City & County Council has a stock of 5200 rented houses. It has been critical throughout 2017 to adhere to the maintenance budget while still providing an effective and efficient service to our tenants. Limerick City & County Council received grant aid of €60,000 in 2017 for energy efficiency works to existing housing stock. The DHPLG has also provided €554,000 towards the return of 32 long term voids back into productive use. In 2018 attention will focus on the remaining derelict properties that can be renovated and returned back into productive use.

Community Engagement/Estate Management

This area of work is comprised of three main strands: (i) provision of supports to improve quality of life and develop community spirit within Council housing estates (ii) dealing effectively with issues of anti-social behaviour and breaches of tenancy generally and (iii) provision of welfare service for vulnerable tenants.

Success in these areas reaps benefits for all parties, but most particularly for the residents of our estates. It has been proven time and again that a genuine partnership approach yields the greatest success and, that a relatively modest investment by the Council, in terms of funding and personnel resources, generates much goodwill and value for money.

Traveller Accommodation

Funding was secured in 2017 and consultation has commenced with families for Capital Works at the following Traveller Specific Accommodation Sites:

- Clonlong, Southill;
- Toppins Field, Southill;
- Kilmurry View, Castletroy;
- New Crescent, Childers Road.

Further Capital Projects are to be submitted to the Department in 2018. All works are in accordance with the Traveller Accommodation Programme 2014 - 18.

Limerick Regeneration Framework Implementation Plan

The Elected Members of Limerick City Council approved the Limerick Regeneration Framework Implementation Plan (LRFIP) in February, 2014. The vision for the regeneration areas is to create safe and sustainable communities of opportunity where people of all ages enjoy a good quality of life, a decent home and a sense of pride about their place. Well serviced and attractive neighborhoods will be fully integrated with the social, economic and cultural life of Limerick. The Programme continues to be an important part of the social housing response of the Government in targeting some of the country's most disadvantaged communities by addressing not just the physical environment, but also by investing in the social and economic regeneration of the areas.

In May 2017, the elected members of Limerick City & County Council approved the Variation, subject to minor amendments, of the Limerick City Development Plan (as extended) to incorporate the objectives of the Limerick Regeneration Framework

Implementation Plan (LRFIP). The proposed variation does not change the core objectives of the LRFIP but rather statutorily embeds them into the City Plan.

Social Intervention Fund

The Social Intervention Fund (SIF) in 2017 targeted the key themes as set out in the adopted Limerick Regeneration Framework Implementation Plan (LRFIP). €4m is provided annually and projects are selected by an Independent Assessment Panel that meet the objectives of the LRFIP. The “whole of government” approach to Regeneration was further supported during the year with the progression of the multi-partner ‘Local Strategic Advisory and Monitoring Committee’ which seeks to find further efficiencies and solutions through collaboration with stakeholders, other state agencies and Community representatives. The Social intervention Fund is available to support community-based projects that are aligned to the strategic objectives of the Limerick Regeneration Framework implementation Plan. An analysis of this funding under the LRFIP review indicated that this funding leverages an additional c€12m of funding from other agencies/partners. This approach is now seen as an example of best practice by the DHPLG and is being replicated by other Local Authorities. The SIF is ensuring that there are increased supports being provided to the community.

Themes of LRFIP and Number of grants approved in 2017

Education & Learning	38
Health & Well-being	35
Ageing Well	4
Employability and Work	9
Families and Youth at Risk	19
Community	29
TOTAL	134

Community Regeneration

Existing Community structures/groups are in place in the communities with capacity, flexibility, resources and local support to deliver improved/targeted services. We are working to create a network of Community hubs that are vibrant, can support new business models, share best practice, avoid duplication of services and create spaces within the community that harness community pride of place. Currently we are working with these groups to develop new governance structures and to develop business plans for these Hubs. Minister Simon Coveney turned the sod on the €3.289M redevelopment of the Moyross Community Enterprise Centre in 2017.

Economic Regeneration

There was a renewed focus on the Economic Pillar of Regeneration in 2016/2017 with a strategy for investment focusing on short-term returns in smaller projects being balanced against mid-to-longer term investment focusing on projects of scale that will become a city wide catalysts for economic development aligned with Limerick 2030 strategy that will provide a greater number of sustainable job opportunities for communities.

Troy Studios: Limerick City & County Council arranged collaboration through Innovate Limerick with Troy Studios, Limerick and Clare Education and Training Board and the Department of Social Protection for the delivery of the skills and training programmes to be developed that will enable residents of regeneration areas to seek job opportunities with Troy Studios.

Screen Training Ireland, The Irish Film Board and Troy Studios hosted a special Troy Studios Open Day that offered attendees a full overview of working in film. Screen Training Ireland work with national and internationally recognised industry professionals, both locally and internationally, to identify, design and deliver training for Irish professionals. Training programmes are offered to practitioners and companies to enhance their expertise in Film, Television, Animation and interactive screen content. Troy Studio's in conjunction with NBC Universal announced in October 2017, a major film production called Nightflyer.

Fulflex Building Galvone: Limerick City and County Council, through the Regeneration Programme, purchased the Fulflex Building in 2013. A project initiation document was produced in Nov 2016, outlining the strategic importance of the site in terms of meeting the LRFIP. By Q4 2017, Limerick City & County Council will have secured two tenants taking approx 40,000sq/ft as part of the overall strategic plan to re-invigorate Galvone Industrial Estate. It is estimated that this will provide 80 jobs and we are working with the LCETB and Solas to provide training courses to target people from unemployment blackspots in the City.

Physical Regeneration

The LRFIP, adopted in February 2014, outlines that the Local Authority delivers 593 new homes and refurbish 1,504 existing homes. As at September 2017, the following progress has been made:

New Build Construction:

- 122 Completions
- 111 Under construction

The balance of units required will be progressed to meet the existing need in terms of household size and house type emerging in the regeneration areas.

Thermal Upgrade programme:

- 591 units complete thermally upgraded to a BER rating of 'C'
- 281 units on site
- 663 units in preparation

As part of the strategic approach to housing delivery some of the critical infrastructural projects to improve quality of life include connectivity and environmental improvements to create connected communities. These projects range from large-scale infrastructure projects such as the Coonagh-Knockalisheen Road project to a new District Play Area and Park for St Mary's Park / King's Island.

Environmental improvement projects are currently underway in regeneration areas and through the continued delivery of replacement social housing schemes and key environmental improvement projects, the existing physical environment of all of the regeneration areas will significantly improve. Key environmental projects completed to date include:

- Environmental Improvements including Scrub removal at the Galvone Industrial Estate.
- Site clearance of rubbish, vegetation, scrub and contaminated soil at Parade Park (site opposite King John's Castle) in preparation for a new public park.
- Vegetation clearance to the rear of Our Lady of Lourdes Community Centre.
- Clean ups of vacant land and scrub removal at Moyross and St. Marys Park.
- Supporting local community centres to deliver estate cleaning through grant schemes.
- Road and Footpath repair schemes for all regeneration areas.

Hinterland Projects

Dedicated funding of approximately €1.5million was awarded by the Department of Housing, Planning and Local Government (DHPLG) in 2016 to the Council for the delivery of 7 projects in Limerick County under the Hinterland Projects. This funding award is matched by the Council to bring the total investment to €3 million. The projects below are either in progress or nearing completion:-

- Great Southern Greenway;
- Murroe Sports Facility;
- Newcastle West Athletics Hub;
- Kilmallock Pedestrian Bridge;
- Patrickswell Village Renewal;
- Countywide CCTV Investment;
- Rathkeale Pre-Social Cohesion Project.

Division B

Road Transport & Safety

Revenue Expenditure

The budget for Road Transport and Safety is made up of grants from the Department of Transport, Tourism and Sport (DTTAS), Transport Infrastructure Ireland (TII), the National Transport Authority (NTA) and from the Council's own resources. Grant allocations will not be notified until early in 2018 but it is assumed for the drafting of the budget, that grant levels will be maintained at 2017 levels.

As members are aware there has been under-investment on road maintenance as well as on new road investment in recent years. This has placed pressures on the road infrastructure, particularly at local road level. The continuing emphasis will have to be

on maintaining existing assets while continuing to invest in new works. Expenditure will be targeted at maintaining the strategic road network, having regard to traffic volumes and the strategic importance of routes. In this regard, works anticipated include for minor overlay and reconstruction works, surface dressing, general maintenance, tar patching, drainage, footpath repairs, bridge maintenance and road safety improvement schemes. Specific details of works to be carried out will have to await the grant announcements.

Provision is made for Winter Maintenance services (salting of roads and footpaths) as required and as set out in the Council's Winter Service plan.

The Council will continue to examine the delivery of services to ensure greater efficiencies are achieved across all operational areas.

Capital Expenditure

Capital expenditure was reduced significantly in recent years but is now expected to improve in line with public finances generally. Notwithstanding these reductions, it is prudent, where resources permit, to plan for several projects, should funding become available.

Public realm works in Parnell Street/Davis Street, Catherine Street/Roches Street and Mungret Road Works (serving school projects) were completed in 2017, are very welcome and have been completed to a high standard. The Council will seek to progress further stages of Parnell Street in 2018.

Major works have commenced on the Coonagh to Knockalisheen Distributor Road (embankment works and fencing contract). Considerable progress has been made on developing the design for O'Connell Street to allow the scheme progress to Part VIII shortly. Construction of Flood Defence works at Foynes and the Verdant Place Flood Defence Contract have been completed. The EIS for flood protection infrastructure for King's Island will be submitted to An Bord Pleanála by end 2017 and, subject to approval and funding, detailed design and tender could commence during 2018. The Council awaits approval by Government of projects under CFRAMS.

In relation to National Road projects, work has continued on the design and development of the Foynes to Limerick Road Scheme, which includes for a bypass of Adare. It is intended that this project will be submitted to An Bord Pleanála in 2018. Following the Council's approval to proposed improvements on the N20 at O'Rourke's Cross and the N24 Beary's Cross, it is intended to progress these works in consultation with Transport Infrastructure Ireland during 2018. In October 2017 the Government confirmed that funding is to resume for scheme development of the M20 Limerick to Cork and this is very welcome. In 2017 the Council approved the amendment of the County Development Plan to provide for the Limerick Northern Distributor Road. On foot of this the project team has resumed its work to advance detailed design of the scheme.

In 2017, Limerick Smarter Travel (LST) continued to promote sustainable travel in schools, workplaces, campuses and communities in Limerick. A number of key events to increase awareness of cycling include National Bike Week, European Mobility Week, workplace and campus pedometer challenge and the European Cycling Challenge. These programmes/courses in conjunction with mobility management plans are part of an ongoing effort to reduce single car occupancy and promote uptake of walking, cycling, car sharing and public transport. LST will continue to provide information regarding sustainable travel modes through our website, and social media account throughout the year. Limerick Smarter Travel completed Route 2, an off road shared walkway/cycleway linking the City Centre, Corbally, Rhebogue and the University of Limerick. The project was officially opened in February 2017 by the then Minister of State for the Department of Tourism and Sport Patrick O'Donovan TD. Works in relation to Route 4 Ballysimon include junction improvement works, new cycle lanes and additional street lighting are due to commence in the coming weeks and continue into early 2018. The launch of a six month car sharing pilot in Limerick City in 2017 meets an obligation from the Smarter Travel bid to bring Car Clubs to Limerick.

The Council, working with the National Transport Authority, intends to develop a transport strategy for Limerick during 2018. This strategy will examine how sustainable transport can be delivered in Limerick and will guide investment decisions. It will build on previous transport studies carried out and will set out proposed actions and measures for delivering infrastructural development and policy. In anticipation of this strategy, a preliminary study has commenced on the UL to city centre public transport corridor.

The Council was given provisional approval by the Department of Housing, Planning and Local Government to advance projects at Mungret under the Local Infrastructure Housing Activation Fund.

The full extent of capital works will be reported on as part of the 2018 Road Works programme after the extent of the 2018 grants become available.

It is also considered prudent to increase the emphasis on planning for future improvements so that as the economy improves, the Council will have schemes available to take advantage of any additional financial resources that may become available at national level.

Division C

Water Services

Water Services

The Water Services budget now largely covers the payroll costs for 139 full time staff equivalents and central management charges that will be recouped from Irish Water.

Materials, equipment, services, plant hire and energy are now primarily purchased through the Irish Water procurement system and, therefore, no longer appear on the Council's expenditure system.

Rural Water Programme

The Council will continue to manage the Rural Water Programme in 2018. The estimated expenditure on Private House Well Grants and paying subsidies to Group Water Schemes is €0.28m and €1m respectively. These costs will be fully recouped from the Department of Housing, Planning & Local Government. The Council will also continue to operate a capital programme for the upgrading of Group Water Schemes. The projected expenditure for 2018 is €300,000 which will provide grant aid of up to 85% to Group Schemes to improve their networks. The remaining 15% will be provided by the Groups themselves.

Capital Grants for 100% of eligible expenditure are also available to Group Water Schemes to improve water quality / takeover. Provision of €300,000 is made for this measure next year. Capital replacement grants are available to Group Water Schemes in the DBO (Design Build & Operate) to replace infrastructure such as pumps etc. The sum of €191,000 is expected to be required for this initiative. The Council expenditure in all of these areas is fully recoupable from the Department.

Remediation of Domestic Lead Grant

Provision has been made for €190,000 in 2018. This grant is 100% recoupable from Department of Housing, Planning & Local Government. Fourteen grants have been paid to date in 2017. The average grant payment is €3,800.

Division D Development Management

Economic Development & Limerick 2030 Economic & Spatial Plan

The creation/ retention of employment and enterprise diversification in the Limerick region continues to be a priority and the Council must continue to use its resources and property assets to facilitate job creation. Limerick has seen over 11,900 jobs and €1.65b in investments announced since the launch of the Limerick 2030 Economic and Spatial Plan in 2013. 3,500 of these jobs are in construction, and 900 in the retail sector. Four business units within the Directorate (Corporate Clients/Investment, Innovate Limerick and the Local Enterprise Office, and Limerick Twenty Thirty DAC) work closely with local, regional, national and international business and investment community to promote Limerick as a location for commerce and business.

Limerick Twenty Thirty DAC

In order to target further job creation Limerick City and County Council has established the Limerick Twenty Thirty Strategic Development DAC under the chairmanship of Denis Brosnan to develop the City's key strategic sites.

Innovate Limerick

The rebranding and relaunch of the Digital Skills Academy (former Biblical Centre) as 'ENGINE', a centre for innovation, enterprise and digital skills training. The space which extends to 13,500 sq ft will act as a soft landing space for FDI companies such as WP Engine, will offer temporary and fixed enterprise space to local entrepreneurs and offer a state of the art training facility to a range of tech industries in the Mid West. It is planned to acquire the former OPW building (former Social Welfare Office) next door on Cecil Street to develop space for a fab lab and a fashion incubator from regional enterprise development funds. The Rathkeale Enterprise will be formally opened in Quarter 1 2018 and this will make available an additional 10,000 sq. ft. of high quality affordable enterprise space to businesses in Limerick.

Local Enterprise Office

The local enterprise office (LEO) is funded by the Department of Jobs, Enterprise and Innovation under the European Regional Development Programme through a service level agreement between Enterprise Ireland on behalf of the Department and Limerick City and County Council. In 2018 as in previous years the Council will make a contribution to the pay costs of the LEO.

In 2018 LEO will assist up to 40 businesses in Limerick by way of grant aid leading to the direct creation of over 100 jobs in the small business sector. As has happened in previous years it is expected that the assistance provided will also lead to additional jobs in the sector being created. In 2017 LEO's Training and Development programmes provided over 1,000 training places for owner managers of small business in Limerick. The Student Enterprise Programme will involve over 1,100 students in 20 secondary schools in the City and County.

The Mid West Jobs Action Plan 2015 - 2017

The Mid West Jobs Action Plan published in 2015 identifies the Council as a significant stakeholder in the plan delivery and as the secretariat to the programme. In addition, all agencies responsible for the development and promotion of Limerick must continue to work closely so as to ensure that the progress made in recent years is built on and in this regard, Limerick City and County Council looks forward to playing a central role in such efforts.

Forward Planning

The key piece of work of the Unit for the remainder of 2017 is the Council's submission on the National Planning Framework (NPF) – Ireland 2040 which is a long term strategic planning framework which will guide national, regional, and local planning and investment decisions for the next 25 years. The NPF requires the preparation of Regional Spatial and Economic Strategies and a Metropolitan Area Strategic Plan at local level. Preparation of these strategies will rest with the Forward Planning Unit. Work will also commence on the review of the City and County Development Plan. The Castletroy Local Area Plan is currently under review. A number of proposals for Development Plan

Variations and Local Area Plan Amendments will be prepared for members consideration and approval. A Climate Change Adaption Action Plan is currently being drafted. Also a Supplementary Contribution Scheme will be prepared for 2018.

Limerick Marketing and Communications

A key 2017 highlight from the Marketing and Communications unit included the naming of Limerick.ie as one of the world's top 25 tourism sites following a successful re-launch of the digital platform which now sells Limerick internationally with cutting edge functionality.

A series of 'Destination Limerick' digital marketing campaigns were developed post launch to target specific visitor groups. These campaigns linked up with various players in the hospitality and other sectors to showcase Limerick with prominent Limerick branding also placed in Shannon Airport.

As part of highlighting Limerick as a location for investment, a new Invest Limerick brochure and video were launched, promoting the benefits of investing in the Mid-West. The unit also commissioned an economic impact report to sell the story of Limerick. This report is looking at the wider investment picture for Limerick analysing recent, immediate and projected expenditure and identify key areas of economic competitiveness that Limerick possesses in comparison to competing economic destinations.

To promote Limerick as a destination for third level students, a new Student map and guide was produced supported by bus stop adverts and a digital campaign. Leading Irish and international fashion media and influencers were hosted as part of the #LimerickTagged event to promote Limerick as a fashion, food and lifestyle destination. Limerick.ie was a key sponsor of the TBEX international travel bloggers event and Limerick's key festivals and events were also promoted and marketed in house by the Marketing and Communications unit specifically the St Patrick's Festival and Riverfest.

During 2018 the unit will develop a brand identity for Limerick following recommendations of consultants from the Tourism Development and Marketing Strategy for Limerick City and County Council 2017-2023.

An objective for 2018 is to profile Limerick as a family friendly destination as part of its marketing strategy for 2018 to influence potential visitors, Limerick City and County Council's Marketing and Communications unit is engaging international bloggers and social media influencers to create content to tell authentic stories about Limerick. It will continue to work closely with Limerick Twenty Thirty DAC to focus on key messaging to dominate Limerick marketing and communications activities over a longer term.

The marketing plan will continue to internationalise brand Limerick and resultant job creation and work closely with partners in the region to gain continued exposure and awareness.

Tourism Development

Limerick City and County is emerging as a tourist destination nationally and internationally. A five Year Tourism Strategy for Limerick is in place which is providing a framework to guide the future development of tourism in Limerick until 2023. The Strategy identifies four key themes of *energy unleashed, into the blue, medieval strongholds and kicking* which seek to exploit Limerick's waterways, activity base, heritage and arts & culture for optimal tourism development in the City and County.

New tourism product development will be identified from the strategy to complement the ongoing key City and County projects. Extensive capital works will continue to be carried out on the Great Southern Greenway in 2018 including the incorporation of the Barnagh Tunnel which will be ready for the launch of the Greenway in 2018. It is intended that the Greenway will extend for a further 30km into the cycle network in Limerick City over the next number of years.

Co-operation will continue with Failte Ireland around product development including the interpretation and signage of the Shannon Estuary Way off the Wild Atlantic Way

Business & Retail Incentive Scheme

The Business & Retail Incentive Scheme supported the opening of a number of new retail and businesses during 2017 (3 year to date, and 20 since the inception of the scheme, with an average grant payment of €5,000/€6,000 and an average of 10 new jobs created). The growth in the number of new retail openings in Limerick Centre is encouraging and continues to grow. It is encouraging to see many stores investing in their businesses. The scheme has supported the opening of new businesses and retail outlets in Newcastle West and Kilmallock also. It is anticipated that interest and take-up in the scheme will continue to grow during 2018.

Retail Excellence Ireland

Limerick City & County Council, Limerick Chamber and Retail Excellence Ireland during 2017 continued to work together to promote Limerick as a retail destination for new retail investment.

Development Management

The balanced sustainable development of Limerick City and County is at the core of the development management process. The noticeable increase in development activity during 2016 has continued into 2017. The increased number of pre planning discussions during 2017 is a good indicator of increased activity for the coming year.

Enforcement

The Planning Enforcement Section continued to proactively follow up complaints and referrals in respect of unauthorised development with 280 complaints received in the first 9 months of 2017.

Housing Estates

Limerick City and County Council has taken 14 estates in charge up to the end of September 2017, which represents an increase of 100% from 2016.

It should also be noted that any new Housing Estates are continually monitored by Limerick City and County Council.

Casual Trading/Markets

The weekly Street Food trading area set up along the board walk in the city and Limerick's Urban Garden continued throughout 2017. These have proved to be very successful. The Food Truck Festival held in the People's Park over the June bank holiday weekend was a major success and attracted over 55,000 people into the city.

Conservation

Conservation of our architectural heritage provides us with places and areas of character where we live, work and rest. In 2017, €372,000 was allocated to Limerick City & County Council by the Department of Culture, Heritage and Gaeltacht:

- Structure at Risk Fund (€46,000) and
- Built Heritage Investment Scheme Fund (€326,000).

Projects ranged from structural interventions to save important decorated ceilings to thatched houses to conservation and restoration of traditional windows.

Property Services

During 2017 phase 1 of the Property Interest Register (PIR) has been completed. The Lands and Buildings as per the Financial system fixed asset register have been mapped onto a new GIS based mapping system and have been validated with any discrepancies highlighted. During 2018 it is hoped to progress to Phase 2 where the Property Registration Authority of Ireland's property records will be reviewed and compared to our PIR phase 1.

In the Mungret College site, two new primary schools are now operational. There is also a secondary school operating temporarily in the area and Heads of Terms have been agreed to facilitate the disposal of 10 acres to the Dept of Education for the construction of a permanent secondary school facility. In addition, we hope to finalise the transfer of sites to Mungret GAA club, Mungret Regional Soccer Club and Dooneen Athletics Club.

Work has commenced on the re-roofing of Mungret College. The project involves the re-roofing of Blocks A, B, C and D of the college with the view to re-using as many of the

existing Blue Bangor slates as possible. Other works include insulation of ceiling, re-plastering works, replacement of timbers, gutters and downpipes.

The Salesian Secondary School was purchased by the Council in 2017 to support the development of the Cleeves site. A masterplan for the area is being progressed by Limerick 2030 DAC.

In the county the following is to be finalized in 2018:

- Purchase of land in Kilmallock to support the development of the Kilmallock Medieval Wall.
- Various pieces of land were acquired to extend the Adare town park and develop a sensory garden.
- In Newcastle West (NCW) it is hoped to finalise the purchase of 9.44 acres of land for the NCW Athletics Hub.

We will continue to manage our property portfolio in line with Department of Public Expenditure and Reform's property management reform programme.

Facilities management has been centralized and is now managing the 7 corporate buildings. This will give a more standardized approach both in procurement, procedures and control.

Division E

Environmental Services

Environmental Awareness

The Environment Awareness Unit continues to deliver environmental initiatives in line with national policy and the Southern Regional Waste Management Plan 2015-2021 and the Council's Litter Management Plan. These initiatives include the An Taisce Green Schools programme together with a variety of environmental initiatives to increase environmental awareness. It is important to secure behavioural change in waste management & prevention, resource efficiency and litter. The National Tidy Towns Competition encompasses all of these issues and provision has been made to continue support for groups involved in Tidy Towns in 2017.

Litter and Waste Management

The Council's Litter Management Plan affirms the Council's commitment to litter prevention and sets out a number of objectives to achieve this. The Council has five Inspectors on its Litter Team who investigate litter incidents, carry out regular patrols in the city and county, take enforcement action, liaise with landowners / householders. The Council has issued 380 on-the-spot fines in 2017. Approx 1,700 complaints have been resolved this year to date. A similar level of activity is anticipated in 2018.

Activities in waste enforcement have been strengthened in recent years by actions at a regional level which is supported by grant assistance from the Department of Communication, Climate Action and Environment. Priority work areas include dealing with complaints, investigations, inspections and the issue of authorisations under the various elements of Waste legislation.

Producer recycling initiatives involving various regulatory schemes designed to meet national recycling targets are enforced including Packaging, Batteries and Waste Electrical items.

Air, Noise and Water pollution

During 2017, the Council responded to two emergency oil pollution incidents in Abbeyfeale, and in Limerick City. 42 septic tank inspections were carried out under the national inspection plan. Air pollution was deemed a national priority in 2017 and inspections were carried out under the Smokey Coal Regulations. Licences to discharge to waters and sewers continue to be issued and monitored during 2017.

Street Cleaning

The street cleaning team continues to provide a year round service in the central city area and arrangements have now been made, in response to representations from members, to include additional areas in the environs. Sugar CRM facilitates tracking of the street cleaning works and will bring improvements to the service. The Council works with a considerable number of stake holders including Tidy Towns groups, Limerick Civic Trust and Community Groups.

Recovery and Recycling Facilities Operations.

The Council currently operates five recycling centers, a green waste facility and approximately 64 bring bank facilities. The bring banks allow for recycling of glass and metals and approx 30 locations also have clothes banks.

Southern Region Waste Management Office

Limerick City and County Council is a joint lead-authority with Tipperary County Council for the Southern Waste Region and through the Southern Region Waste Management Office is responsible for the implementation of Southern Region Waste Management Plan 2015-2021.

The Southern Region Waste Management Office co-ordinates a range of waste prevention, waste minimization and priority waste initiatives through the ten local authority areas in the region. Highlights are REUSE Month in October and the Recycling Ambassador Programme which will run throughout 2018.

National Tidy Towns

54 Groups participated in the National Tidy Towns Competition in 2017. Adare was awarded a Silver Medal along with the Limerick County award in the National Tidy Towns Competition 2016. Limerick City, Galbally, Ardpatrick, Kilmallock and Newcastle

West have all been awarded Bronze Medals in this year's competition, with Adare receiving a County Award and Ardpatrick a highly commended and Galbally a commended award. Kilcornan Tidy Towns have received a Special Endeavour Award.

The Council's Annual Tidy Towns Seminar took place in February. Promoting community involvement in the improvement and enhancement of the local environment is a primary objective of the Council. Enhanced community involvement in the maintenance of their areas is delivered through the public spirit and initiative of community groups, tidy towns committees, residents' associations and local businesses. This community spirit comes to the fore for initiatives such as the TLC Campaign, National Spring Clean and the Limerick Going for Gold Environmental Improvement Grant & Competition.

Limerick Going for Gold Grand Final

The Limerick Going for Gold Grand Final was held on the 10th October, 2017 with a total prize fund of €76,000. The top prize of €10,000 in the Challenge Category was awarded to Adare Tidy Towns, with Abbeyfeale Tidy Towns taking 2nd place and a prize of €7,000 and Oola Tidy Towns being awarded 3rd place and a prize of €5,000. The competition encompassed groups from across Limerick City and County with the Limerick in Bloom Awards being incorporated under the Limerick Going for Gold banner.

Kilteely Tidy Towns won the overall Limerick in Bloom award and a prize of €5,000. Other winners on the night included Kilcornan Tidy Towns who were awarded €2,000 in the Tidy Towns Incentive Category, Caherdavin who won the Overall Residential Area/Estates Category and received a prize of €2,000 and to celebrate National Reuse Month UL Environment Committee and Our Lady of Lourdes Community won an award for their reuse projects.

Team Limerick Clean Up (TLC)

TLC 2017 was shortlisted for the Ireland Chapter PMI Inaugural National Project Awards. Over 16,500 volunteers throughout Limerick participated on the Good Friday Clean Up.

The Clean Up was led by Paul O Connell, JP McManus and TLC steering group. The TLC initiative was actively supported by Live 95 FM, the Limerick Leader and Mr. Binman. This initiative received widespread national recognition and all the volunteers and community groups are to be commended for their achievements.

Cemetery Services

Limerick City & County Council manages approx 255 cemeteries, of which approximately 46 of these are active. LCCC is assisted in the management of cemeteries by Maintenance Committees who each receive an annual grant of €350.

The Council is actively sourcing a suitable site at present for the development of a new graveyard in Abbeyfeale. A suitable site has been identified in Dromcollogher for a new cemetery and development of this site will progress subject to funding. A consultant is progressing the design and tender for Caherconlish while waiting for fee proposals from

consultants for Askeaton. Maintenance, conservation and repair works continue to be carried out in all our cemeteries by LCCC staff in conjunction with Limerick Civic Trust.

The Council will also seek to develop a Columbarium Wall in one of its city cemeteries to reflect the growing demand for alternative forms of burial.

Water Framework Directive

The emphasis in 2018 will be on completing the further characterisation of water bodies in the county and assessing the primary risks to water quality.

A regionally based shared service will be established, to supplement Local Authority resources and assist with the characterisation. One of the shared service teams for the South West Region will be based in Limerick City and County Council's office in Merchant's Quay. The other will be based in Kerry.

There will also be a strong focus on developing capacity within communities to protect and enhance their local rivers. Initiatives such as the development of additional rivers trusts similar to the one formed on the Mague will be encouraged and supported.

The physical development directorate will also actively engage with the planning of river enhancement works and will liaise with other state agencies and community groups to ensure these plans are delivered.

Noise Action Planning

A third Noise Action Plan for the county will be developed in 2018 with a view to completion by 31st July 2018. This plan will look at noise issues associated with major roads in the county and will look at how the impacts on health and amenity can be minimised. This will present an important land use planning policy which will be integrated into the County Development Plan.

Air Quality

The Physical Development Directorate will continue to develop its Air Monitoring capacity in the City by adding gas monitors to its particulate monitors. It will ensure that data is readily available to the public through the internet and will periodically publish reports on air quality based on the monitoring results. It will also work closely with the EPA to ensure that the data is quality assured and verified to the greatest possible extent.

Invasive Species

The Council will continue with the development of the council's strategy for dealing with non-native invasive species. The development of the Smart Phone application for reporting Invasive Plants will continue along with a Web based resource for the local communities which will provide information on invasive species in their areas. The Council will continue to support the development of capacity to deal proactively with certain invasive species such as Japanese Knotweed and Giant Hogweed.

Limerick City and County Council Fire Service

A sum of approximately **€15.246m** is provided for the Operation of Fire Service and the Munster Regional Communications Centre and **€0.761m** for Fire Prevention (E12) in 2018. Of the **€15.246m** spent on the operation of the Fire Service, almost 50% of this is expended on the wages of the whole time and retained fire-fighters (complement of 140 in the seven Fire Stations).

A sum of approximately **€0.72m** is provided for the ongoing maintenance of the 7 fire stations and the maintenance of fire fighting and rescue equipment in these fire stations. This includes provision for the inspection and replacement of personal protective equipment. A sum of **€0.41m** is included for fire appliance and equipment maintenance and fuel. This includes provision for the new TETRA communications system for the fire service.

The Council has a statutory responsibility to ensure that all fire service personnel are properly trained. This year the budget for the training of fire service personnel is **€0.45m**.

The Fire Service is certified by the NSAI to OHSAS 18000 for Health and Safety as well as ISO9001:2000 Quality Management Standard. This certification was again maintained in 2017.

A sum of **€12,800** is also included in the budget to implement the Major Emergency Management requirements of the national Major Emergency Management framework including the maintenance and testing of the helpline system, provision of the crisis management and the local co-ordination centres, provision of text messaging services and exercises. This also includes the maintenance of the local authority co-ordination vehicle.

Income from the Fire Service consists largely of receipts in respect of attendance at fires and other incidents and Fire Safety Certificates. The income figure for fire charges amounts to €650,000 and represents a significant income source. While it would be preferable not to have any charges for attendance at fires, this is not realistic in the context of funding generally available to the City & County Council as the provision of other services would be adversely affected.

Plans for 2018 include working towards progressing the national Keeping Communities Safe project, expanding the rollout of national Standard Operating Guidelines (SOGs) in the service and continuing the development of the pre-fire planning programme. Limerick City & County Council is the contracting authority for the provision and maintenance of a national fire alerting communications system.

In recent years, 100% capital grant funding was received from the National Directorate for Fire and Emergency Management for a new Class B appliance and the construction of a training tower in Cappamore Fire Station. 100% Capital Grant funding has been

allocated in 2017 for the purchase of a new Class B Fire Appliance and for the replacement of the Fire Brigade Thermal image cameras. Applications are currently under consideration in National Directorate for Fire & Emergency Management for the funding of a new Hazmat Hazard materials response vehicle and the replacement of fire fighter pagers.

Limerick City and County Council is the contracting authority for the Ctrí project which includes the provision and maintenance of a national fire alerting and communications system. The overall project cost is approximately €10m and is 100% grant capital funded by the National Directorate for Fire & Emergency Management. This project involves the procurement of national ICT systems including 999/112 call taking software, mobile applications, digital radio systems and broadband infrastructure.

As part of its ongoing maintenance programme, a number of refurbishment and upgrading works are being carried out at Limerick City & County Council Fire stations between 2017 to 2020. These include the redesigning of the main entrance and foyer of Limerick City Fire Station, upgrading the yard and associated works in Newcastle West Fire Station and redevelopment works at Cappamore Fire Station. Grant funding is being sought from the National Directorate for Fire & Emergency Management for these works.

Limerick City and County Council Civil Defence

An expenditure cost of over €294k is included in the budget to cover, salaries, training, travel and maintenance of the extensive list of equipment and buildings. An income figure of €144.5k, is included which is primarily obtained as grant aid. Plans for 2018 include the operation of new Sonar equipment for search and rescue operations, completing the fit out of the new Civil Defence HQ as well as enhancing Limerick Civil Defence's profile within the City and County.

Division F Recreation & Amenity

Parks and Landscaping

The Parks and Landscaping team provide grass cutting, tree pruning, weeding, summer and winter bedding, flower towers and hanging baskets. They also maintain our public parks. Trees are provided for residents associations and members of the public during National Tree week. The Council staff is on hand to provide advice and assistance to residents associations, community groups, green schools, Tidy Towns and Going for Gold contestants.

However, it should be noted that the development of additional facilities, and the taking in charge of additional estates, places an ever increasing demand on the Council in relation to maintenance and operational budgets and resources. The standard of care

and maintenance, and the proposed development of additional facilities will be conditional on the resources available to drive and fund projects.

Operation of the Library Service

The Library Service is one of the most widely used public services provided by the local authority. It serves the public through its city/county network of branch libraries, a mobile library service, a school's library service and the local history department. It will work to increase membership and use in 2018.

A strong collection of books and other learning resources are the core of a good library service. In 2018, there will be a roll out of 3 major Library initiatives:

- Right to Read Campaign, Supporting Literacy
- Work Matters at the Library, Supporting Business and Employment
- Healthy Ireland at the Library, Promoting Health and Wellbeing

To support these initiatives, a book fund of €234k is required to develop and strengthen collections and provide for an additional targeted spend in these areas. To enable improved customer service and better management of resources, Stage 2 of self-service technologies will be implemented in 7 full time Library branches. This will free staff from routine processes and enable them to operate at a higher level in terms of service delivery. Limerick City and County Library Service will expand its Outreach Programmes in 2018. These programmes concentrate on developing a relationship between the library service and the public and promote a sense of ownership of the library through activities and visits. The year long programme of cultural and community events will include; the Local History Lecture series; music performances; children's events; the Summer Reading Challenge; book clubs; and a series of exhibitions.

Decade of Commemoration Events

Building on the success of the Centenary Programme, the Council will maintain and upkeep the four Memorial Gardens as a lasting legacy of 2016. The Council will support a series of commemoration events as part of the National Decade of Commemoration. In addition the Council will support a Famine Commemoration event at Knockfierna Famine Village in 2018.

Limerick Museum

2018 will be Limerick Museum's first full year of operation at its new location in the former Franciscan Friary on Henry Street. An additional budget allocation to meet heat, light and cleaning costs for the 12 month period is allowed for in Budget 2018. Limerick Museum aims to develop a number of partnerships with other cultural institutions and the education sector.

In addition to expanding its tourism potential, Limerick Museum will also develop its outreach programme in 2018. It is intended to organise a timetable of regular visits to the Museum from primary and post-primary schools. Limerick Museum will also develop outreach to other groups such as older people, the unemployed and the 'New Irish' communities. Limerick Museum will also continue to develop the heritage potential of

Limerick lace. It is hoped to hold a lace conference in partnership with other cultural institutions and to loan examples of Limerick lace to other public venues.

Archives

A three year information management project titled the **Limerick Information Transformation e Programme ((LITe)** will commence in 2018. The **LITe** programme will harness the power of information to deliver a streamlined, compliant document management system that will support an agile and collaborative working model. It is a transformational programme which will blend information management and technology to bring major improvements to document management and support the efficient delivery of services to our customers.

Limerick Cultural Strategy: A Framework 2016-2030

The 8 objectives of the Cultural Strategy adopted in 2016 reflect the aims and objectives of the Corporate Plan in empowering the people of Limerick. It is also the strategy that ensures that culture and arts continue to contribute to developing a vibrant Limerick region. As we move forward with our cultural strategy, important plans have been put in place in 2017 to continue to build a strong cultural life for Limerick. The developing of KPI's for the sector and cultural activity will benchmark how the new investment has performed, and will also aid LCCC manage and evaluate cultural activity and its impact to inform future investment. Growth this year for the Culture and Arts Office is reflected in the following activities; Cross Party Culture and Arts working group. This illustration of the renewed confidence and energy in Limerick sees the local authority become the first in the country to establish a Strategic Policy Group (SPC) for Cultural Services and a Cultural Services Department. This recommendation is from the report from the Cross Party Culture and Arts Working Group to the July meeting of LCCC. At the meeting Cmhrl. Ó Ceallaigh was appointed as Chair-Designate of the new Culture SPC. At the September meeting of LCCC the adoption of the amended SPC scheme was approved. The work of the SPC will be to look at policies relating to Culture of national, regional and local significance and align strategies for effective development of culture in Limerick. This process will support the delivery of an action plan for the investment of the new funding allocated to culture and arts.

Creative Ireland

Creative Ireland is the Government's Legacy Programme for Ireland 2016 – a five-year initiative, from 2017 to 2022 - which places creativity at the centre of public policy. Creative Ireland aims to build on the success of the 2016 Centenary year, based on the premise that participation in cultural activity drives personal and collective creativity, with significant implications for individual and societal wellbeing. Limerick City and County Council is leading the delivery of Creative Ireland. The Creative Ireland, Culture and Creativity Plan Limerick 2017 was prepared across departments in Limerick City and County Council and approved by council. The projects included in the plan respond to Pillar 2 of the Creative Ireland Programme - Enabling Creativity in Every Community and determine gaps in current opportunities and services focused on the area of active engagement through culture and creativity. A total of 15 projects were delivered in 2017

across each District focusing on building capacity around existing projects driven by access and engagement.

Festivals Development programme

A public consultation - Let's Talk Festivals – included a presentation of a report on the findings of research into Limerick's Festivals and Events eco system. Limerick City and County Council undertook research through the following actions;

- External audit and public survey of festivals and events in Limerick
- Engagement with stakeholders, communities and members of the sector across each District
- An internal review of LCCC structures and processes for the delivery and support of festivals.

A festival framework strategy will be developed to provide recommended actions for effectively and efficiently harness the newly identified potential of Limerick as a venue to stage large scale interventions, productions and festivals.

Delivery of Civic Festivals

Five civic festivals fall under the remit of Limerick City and County Council; St. Patrick's Day, The International Marching Band Championships, Riverfest, Culture Night and Christmas in Limerick.

St. Patrick's Day brings 1,500 parade participants to the streets of Limerick to audiences of up to 40,000. This event is a celebration of national identity and local community with strategic actions to increase cultural content to enhance the event as a tourism product. The International Marching Band Championships brings bands from all over the world to Limerick to compete for the title of International Band Champions. This event attracts up to 1,000 national and international musicians to the city to play in front of audiences of up to 20,000 people. The maximum grant of €5,000 was secured from Fáilte Ireland's Regional Festivals and Participatory Events Scheme.

Riverfest took place from the 28 April to the 1 of May with audiences of 90,000, up 20% on last year. The maximum grant of €5,000 was secured from Fáilte Ireland's Regional Festivals and Participatory Events Scheme.

Culture Night saw 21,600 audience members sampling some of the finest examples of culture across Limerick. Over 94 programmed free events at 78 venues/locations across the city and county took place as part of the nationwide event on Friday 22 Sept 2017. Limerick City and County Council was awarded €15,000 by The Department of Culture, Heritage and the Gaeltacht towards Limerick Culture Night, the highest award to any one local authority.

Lighting up Limerick and Christmas in Limerick have been developed and will be delivered to animate the streets of limerick with local businesses. The aim of this event

is to launch Christmas and drive footfall in the city by creating a festive atmosphere through cultural programming and entertainment on the streets of Limerick.

The Belltable

In 2016 Limerick City and County Council signed a five year Service Level Agreement with the Lime Tree Theatre to provide for programming, management and organisation of the programme to increase the engagement of our citizens in arts and culture. This has delivered a total audience of 11,792, 94 events and 130 performances.

Invitation to Collaborate

The priority of this Arts Council Scheme is to support actions in the field of local-authority-led arts development. In 2017 Limerick City and County Council was successful on two applications to the Arts Council for funding under their grant scheme An Invitation to Collaborate, 'The Autonomy Project' and Research Project, delivery dates 2017-2018.

Supports to Artists

Limerick City and County Council provide support to organisations and operate a portfolio of properties, including Artists' supports, the Artists' Apartments, John's Square, James Street Artists' Studios and Arts Studios Cappamore. Bursaries provided include Blas International Summer School Bursary, Meitheal Summer School Bursary, Irish Youth Choir Bursary, Drama League of Ireland Summer School Bursary and the Tyrone Guthrie Centre Regional Bursary Scheme. A new artists' support scheme - International Mobility Award - was devised and an open call is in place until the end of 2017.

Youth Arts, Dance, Music, Literature, Visual Arts and Architecture

Limerick City and County Council programmes across Youth Arts, Dance, Music, Literature, Visual Arts and Architecture. Programme includes Mary Wycherly, based at Dance Limerick under the Arts Council Dance Artist in Residency Scheme, Artists in Schools Programme, Castleconnell Autumn Concerts Series, the World Recipe Exchange and OpenHouseLimerick. Youth is a focus area of the Arts Council, Creative Ireland and of the Limerick Cultural Strategy Framework. The County Limerick Youth Theatre, the Limerick Youth Choir and the Integrated Dance Programme is part of the Youth Arts Programme of Limerick City and County Council

Artist in Schools

In 2016 we undertook an evaluation process of how the Artist in Schools Programme was being delivered and based on feedback the Council piloted the Artist in Schools Programme in a new format in 2017. This structured programme to young people in primary schools in County Limerick involved the Council partnering with two festival organisations based in Limerick to develop their capacity around education as well as strengthen their presence in the minds of new younger audiences. The two group who engaged with the Council to deliver this programme in 2017 were HearSay Audio Arts Festival and OpenHouseLimerick.

Limerick City Gallery Of Art

Limerick City Gallery of Art (LCGA) will continue to make a pivotal contribution to the cultural life of Limerick City and County. Through a dynamic programme of exhibitions and related events it will continue to engage with its audience and reach out to new audiences. LCGA also plays an important part in the cultural offer of the city with many tourists availing of free admission.

It is planned to continue to develop the Public Engagement Programme (PEP) in association with a range of partners. The PEP provides an important point of access to the Gallery and the exhibitions including the Permanent Collection. The range of workshops, tours and distinctive once off events provide a important context for the diverse range of exhibitions for visitors, children and families.

LCGA welcomed circa 87,500 visitors in 2017

Public Participation Network (PPN)

The Public Participation Network was established in 2015 and a Secretariat was elected from within its membership. 180 organisations are registered with the PPN. This structure is the recognized forum for the Council to engage with the community and voluntary, social inclusion and environmental sectors. Following the engagement of a consultant in 2017 the PPN is entering a Service Level Agreement (SLA) with the Local Authority to advertise and recruit a coordinator for 2018. The PPN has nomination rights for representatives to sit on Council committees such as the Strategic Policy Committees, the Joint Policing Committee and the Local Community Development Committee. A provision of €80,000 has been included to cover the running costs of the PPN including a central grant of €50,000 and match funding of €30,000 to deliver an agreed work-plan.

Local Community Development Committee (LCDC)

The Limerick Local Economic & Community Plan 2016-2021 (LECP) was published and disseminated throughout 2017. A national monitoring and evaluation template is being finalised which will inform monitoring in 2018.

The single Local Development Strategy (LDS) for rural development in Limerick informs the delivery of the LEADER programme 2014-2020. It has three main strands – Economic Development, Enterprise Development and Job Creation, Social Inclusion and the Rural Environment and the contract with the Local Action Group (LAG) and the Local Authority as Financial Partner makes €9.276m LEADER funding available in Limerick. In 2017 two Independent Evaluation Committees were appointed and convened to make recommendations on LEADER funding to the LAG and the process of issuing contracts to successful project promoters has begun. Following national changes to the LEADER programme a range of applications are expected to be assessed and awarded in 2018 under targeted and rolling calls in line with the LDS.

In 2017 the Council agreed the criteria of the disbursement of the Limerick Rural Development Fund to support local rural development and leverage additional funding e.g. trans-national projects and a work-plan is currently being finalised for 2018 onwards.

The LCDC monitors the implementation of the Social Inclusion & Community Activation Programme (SICAP) in Limerick with a budget of €2.19 million. In 2017, following consultations, changes were made to the national programme to allow more flexibility. The LCDC tendered the programme in three lots across Limerick and in 2018 will continue to monitor and administer the programme to tackle poverty, social exclusion and long-term unemployment through local engagement and partnership between disadvantaged individuals, community organisations and public sector agencies.

The LCDC had a key role in coordinating funding programmes as they become available and took an active role in prioritising funding under the CLÁR programme and Community Facilities Scheme in 2018.

Age Friendly Limerick Programme

The Age Friendly Strategy for Limerick is a wide ranging with a number of objectives being implemented in partnership with various organisations over a five year period 2015 - 2020. The Strategy will help to promote a positive attitude towards ageing and will create opportunities for older people to be engaged with Limerick City and County on a social level, and as employees and volunteers.

During 2017, Limerick Older Peoples Council hosted sixteen members of Fingal Older Peoples Council. The group visited a number of Age Friendly projects in Limerick during their two day visit, and the Limerick group used the visit as an opportunity to showcase some of the work being done through the Limerick programme.

Through co-operation with the 7 Councillors of the municipal district of Cappamore-Kilmallock and the Age Friendly Programme, grant aid has been approved, to provide age friendly seating in 22 locations across the Cappamore-Kilmallock municipal district. The Age Friendly programme has also provided financial support to Positive Ageing Week, it co-sponsored a Start Your Own Business Course for over 55s, being administered through the Local Enterprise Office. Other projects undertaken were funding to provide exercise equipment for older people in Abbeyfeale, the installation of a hoist at Grove Island Swimming Pool and a sensory garden in Cappamore.

Age Friendly Limerick also hosted the national convention of Older Peoples Councils of Ireland on November 2nd and 3rd. 200 delegates from 31 Age Friendly Programmes across Ireland attended the two day event. Key note speakers from across many disciplines were also in attendance over the two days of the convention. It was an opportunity for members of the various Older Peoples Councils to network and discuss issues of mutual interest.

Resettlement Programme

In 2016 Limerick City and County Council was asked to form an inter-agency task group to undertake the resettlement of 100 Syrian refugee families in Limerick City and County. Funding was provided by the Office for the Promotion of Migrant Integration to develop a programme of integration activities and employ resettlement workers which has now takes place by contract with a local support organisation supported by a range of agencies.

Healthy Limerick

Healthy Limerick is a partnership to develop a coordinated strategy for the health and wellbeing of all the citizens of Limerick and reduce health inequality and a sub-group of the LCDC. A Healthy Limerick Coordinator is employed by the Local Authority as part of a funding and resourcing partnership with the HSE. Applications have been made to Healthy Ireland for funding to develop 15 local initiatives in 2018 and with more funding opportunities expected in 2018 further applications will be made as needs are identified and funding arises.

Intercultural Cities

Limerick Integration Working Group developed an Intercultural Strategy in 2017 which will be launched in 2018 and incorporate a range of local actions. The annual intercultural week is an opportunity to celebrate diversity in Limerick and forge connections between new and existing communities across the city and county.

Limerick City and County For Learning

Limerick City and County Council is an active member of Learning Limerick and the delivery of the annual lifelong learning festival. The steering group has developed the Learning Limerick Strategic Plan 2018-2023: Helping to Grow Limerick as a Learning Region which formed a key part in the receipt of a UNESCO award in September 2017.

Comhairle na nÓg

Comhairle na nÓg is supported through an annual national grant of €20,000 to develop young people's participation in local comhairle and a national Dáil na nÓg. This is delivered with Limerick Youth Service to facilitate engagement with young people across Limerick City and County.

Sport and Leisure

Provision has been made to support sports and leisure facilities in the city and county including Grove Island Leisure Centre, Askeaton Leisure Centre and Rathbane Golf Course. While individual management arrangements are in place for each facility, provision is made for ongoing maintenance and investment in equipment to protect the Council's assets for the long term. The Council will continue to work in partnership with sport's national governing bodies to encourage the development of, and participation in, sport and recreation in Limerick City and County. As part of this an application has been made to develop a county wide play strategy in conjunction with Children and Young People's Services Committee (CYPSC) as part of funding for children and young

people through Healthy Ireland. The Social Development Directorate also leveraged €135,270 in Rural Recreation Infrastructure grants in 2017 and will continue to support groups from across Limerick to apply for funding as it becomes available.

Limerick Sports Partnership

In 2018, Limerick Sports Partnership (LSP) will continue to inform, educate and enable communities to engage in more positive health and wellness activities. This will be supported with the provision of education and training to coaches/administrators and teachers in the various sporting clubs and schools throughout Limerick. These programmes/courses are part of the “Continuous Professional Development” (CPD) for the participants. The LSP will continue the delivery of targeted programmes and interventions to key groupings as assigned by the Sport Ireland i.e. young people, older adults, people with disabilities, women and teenage girls, disadvantaged communities, middle aged men and the Traveller community. As always the LSP will provide information regarding physical activity, health and wellness, club and facility availability through our website, Facebook, Twitter, and e-bulletins throughout the year. The LSP will continue to develop its key working relationships with all relevant stakeholders to promote Healthy Limerick.

Division G / H Agriculture, Education, Health, Welfare & Corporate Services

Food Safety

The Council provides the Food Safety Regulatory Service under contract to the Food Safety Authority of Ireland (FSAI) in relation to particular categories of meat processing premises. FSAI is the national competent authority in this area. The premises include include abattoirs, meat cutting and manufacturing premises and cold stores. Currently 20 such premises are supervised by our veterinary staff, including 7 abattoirs. Official controls are risk based and include the approval of suitable establishments, inspections, audits and the laboratory analysis of food samples in accordance with the National Residue and Microbiological Control Programmes. All food animals processed at the abattoirs must be veterinary inspected before and after slaughter. As heretofore, the net cost to the Council of providing the Food Safety Service will be recouped from the FSAI and this is reflected in this budget.

Control of Horses

The Council continue to enforce The (Control of Horses) Bye-Laws, 2015 and also works actively with all stake holders in relation to reducing the difficulties communities face as

a result of stray and abandoned horses. The Council received grant aid for an Equine Education Therapy Programme for Limerick. Veterinary Services are working with Limerick Office of Regeneration, Moyross Development Company, the Gardai, Irish Horse Welfare Trust, University of Limerick, local schools and residents to develop the Programme. This multi-agency Programme involves training and educating young people in horse husbandry, grooming and advocating for responsible horse ownership. The Programme also focuses on health and fitness, nutrition and personal development. The aim of the Education Programme is to help to train the participants with a view to enhancing their employment opportunities. The Programme has run successfully in three schools in Regeneration areas – Corpus Christi Primary School, Moyross, Our Lady of Lourdes Primary School, Ballinacurra Weston and Le Cheile Primary School, Southill. In addition to the Schools Programme, a city wide group has been sourced through Garda Youth Diversion Projects across Regeneration areas and St. Augustine's School. There is no additional cost to Veterinary Services as the cost will be recouped from Dept of Agriculture Marine and Food.

Control of Dogs

The Council continues to operate a Dog Shelter at Mungret. The extended opening hours and the Facebook page has strengthened the Council links with rescue organisations and the general public and has increased the number of lost dogs being reunited with their owners, and also assists the Council in re-homing additional dogs. All dogs are required to be micro chipped and registered on an approved national database. There are four approved national databases and this facilitates the enforcement of dog control legislation. The Council implemented a Dog Licence Awareness Programme throughout 2017. The aim of the campaign is to raise awareness about the requirement for dog owners to hold a dog licence. This campaign has generated an increase in the number of dog licences issued and increased revenue from sale of dog licences for 2017. The Awareness Campaign will be continued in 2018. The Council maintains a register of Dog Breeding Establishments and a programme of regular inspections is conducted by the Veterinary Services staff.

School Meals Grant

Limerick City and County Council will continue to facilitate the School Meals Programme for 14 DEIS schools in disadvantaged urban areas. Provision has been made for the continuance of this programme which receives funding under the Urban School Meal Scheme through the Department of Social Protection.

Finance Department

The Finance Department continued to work closely with its customers in 2017. The Council is aware of the difficulties that businesses face, and as a result payment plans are ongoing with those having difficulties in meeting payments due to Limerick City and County Council. There is no doubt that the collection of monies due to the Council will continue to be challenging throughout 2018, but there is a steadying in collections. The Council would continue to urge all customers having any difficulty in meeting their repayments to contact the Accounts Receivable department. There will be a continued

emphasis on cash flow management in 2018. Fortunately in 2017, the average cash position during the year was steady. However, in the current economic environment the securing of all payments to the local authority will be challenging and all directorates will maintain a strong focus on cash flow management in 2018 as in previous years.

Customer Services

Limerick City and County Council continues to deliver a vast array of services to the public. Customer Services is at the forefront of this delivery and considerable emphasis is placed on ensuring that the best possible service is provided across the organisation. Improvements in 2017 include the launch of a single contact number for the Council managed through a call centre by Customer Services staff. This service offers first point of contact resolution, where possible, and appropriate hand over ensuring customers needs are met. Another significant advancement during 2017 involved creating immediate access to service requests for operational staff through provision of improved digital technologies in the form of a mobile app. The 'My Limerick' platform of the new council web site, is further improving access to our services giving up to date information to our customers and elected representatives on an ongoing basis.

Priority works for 2018 include;

- Advancing further completion of call requests within the call centre.
- Ensuring improved customer engagement through social media, and the My Limerick platform.
- Progressing service integrations with a focus on continued promotion and implementation of quality Customer Services at all levels throughout the organisation.

Information and Communications Technology (ICT)

ICT has been recognised as a critical component for the successful delivery of services and ICT Strategy will enable the Council to build on these successes and use ICT to deliver a new model of Local Governance and Service delivery in a more efficient and integrated manner. The Council will adopt technology that supports and innovates, delivering Customer focused services, at times and locations that best suit the Citizen and Business.

ICT provides the Infrastructure that hosts all of Limerick City & County Councils' systems, and provides file storage, security, email, communications, disaster recovery, Office Productivity Suite, and the ICT Service Desk which supports all of Limerick City and County Councils' Members, and Staff.

The 2018 ICT budget provides for the usual non-discretionary expenditure, these include the Councils' contribution to the LGMA, Communication Costs for our data links to Area offices, Libraries, Fire Stations etc. and support and maintenance for software being used by the Council. The 2018 Budget also provides a small amount for hardware replacement and maintenance.

During 2018 ICT will continue to enhance some of the Capital projects introduced during 2017, these include the new VoIP Phone system and Video Conferencing, capital projects are further detailed in a separate section.

ICT introduced a pilot Free Limerick.ie Public WiFi project during 2017 which provides Free Public WiFi in two areas of the City Centre. The 2018 ICT budget has provision to extend this service further within the City, and also to County Towns where feasible.

The ICT Capital Infrastructure investment programme 2016-2018 contained a number of ICT projects that were outlined to Management team. These include :-

- **Unified Communications VoIP Telephone System.**
- **Active Equipment.**
- **Server Equipment.**
- All Limerick City & County Councils' servers are Virtual Servers which are hosted on Physical Servers. The Capital Provision provides for replacement servers.
- **Storage Equipment (SAN) .**
- SAN (Storage Area Network) is a dedicated high-speed network of interconnected pools of storage.
- **Fibre Infrastructure..**
- **Video Conferencing\Presentation Equipment.**
- **Wide Area Network (WAN) Upgrade.**
- **Disaster recovery (DR) Enhancements:** Business Continuity planning is an essential part of running any modern organisation that takes its business and its clients seriously. The Capital provision will provide state-of-the-art DR capability for Limerick City and County Council.

Digital Strategy

Limerick's Digital Strategy aims to lay the foundation for the "Sustainable Smart Limerick City, Region and Communities", a Limerick that uses digital technologies to empower communities, enable sustainable social and economic growth and to improve the overall quality of life for its people.

Limerick's Digital Strategy has been developed having regard to the current socio-economic context, the strategic plans for Limerick (Limerick Regeneration Framework Plan, Age Friendly Strategy, Limerick 2020 Movement Framework, LECP, etc.) and the ambition to transform its economy under the Limerick 2030 Economic and Spatial plan. The Digital Strategy is a new lens on Limerick 2030 where digital technologies are used to tackle Limerick's social, environmental and economic challenges. This cannot be done in isolation by an individual or a team, not even by a single organisation. It can only be achieved through collaboration between communities, agencies, strong leadership and readiness to challenge the status quo with a transformational mindset.

In collaboration with key stakeholders from 27 organisations a Smart Limerick Roadmap has been developed consisting of 125 projects grouped in 10 programmes. By implementing these projects Limerick will reach a new level of digital maturity, a Smart Limerick acknowledged for its ability and confidence to adapt and compete in a global digital economy.

In 2018 the Council will continue the implementation of this Smart Limerick Road-map working closely with our colleagues across different departments in the Council and in collaboration with other partners and agencies, for example:

- Support and co-ordinate at local level the roll-out of the National Broadband Plan in order to enable high speed broadband to over 37,000 premises (homes and businesses) across all areas of county Limerick
- Support, co-ordinate and enhance the use of **EU Programmes** in order to maximize the benefits and improve the outcomes that the Council will deliver for the people of Limerick using EU funding.
- Enhance the **Digital Consultation & Collaboration Platforms** where citizens can contribute to the development of strategies and policies that affect them and their community, i.e. Public submissions to Development Plan, Local Area Plans, infrastructure developments, etc..
- Continue to enhance Limerick.ie which has been transformed into an integrated digital citizen experience and marketing platform. Since its launch in April 2017 Limerick.ie has been nominated as one of the top 25 tourist web platforms in the World, and the number 1 website where people from all over the world can find up-to-date, coherent and coordinated information about Limerick. The work will continue in 2018 to enable multiple web-sites to share content through this integrated platform. The main focus in 2018 will be on enabling 14 new community websites.
- **My Limerick** development will continue in 2018 as part of the development for LIMERICK.IE as an integrated Digital Services Platform where people will experience Limerick in their own way and to provide a feedback mechanism so that services can be further improved. If you are a local, visitor, business or public representative.
- **Insight Limerick**, a new service that will enable the Council to use the power of data and analytics for better decision making. As part of this service all datasets currently dispersed across various departments will be consolidated and quality checked into a new GIS platform and published as open data, when appropriate.
- **A Digital Transformation Program** which aims to develop and enhance the digital customer experience will continue in 2018 by implementing LITe, the electronic records management programme, and bringing full support for online payments for council services, payments, licences, permits, certificates and grants. The focus of this program is to first modernize and standardize the internal processes working with the Business Improvement Department and Customer Services by using modern web based technologies (CRM, integration platforms, etc.). Only then the online interface for the public will be delivered thorough the My Limerick platform.

- ***Support for Operations & Maintenance*** by sourcing and adopting new technologies that enable our maintenance services staff to work more efficiently. In 2018, we will continue to develop the Mobile CRM App introduced in 2017. We will extend the app with new features (access to Customers, Cases, Council assets, improved workflows, etc.) for field supervisors and crews. The Mobile CRM App provides access to back-office systems in a single integrated interface for roads, housing and environmental maintenance services.
- ***Public Digital Displays*** will be piloted in 2018 to demonstrate how the information and data about events, traffic, environment (air, noise, footfall) can be presented in the public domain using digital signage and displays. Using the digital infrastructure deployed in 2017 as part of the Smart CCTV Project, this pilot project aims to demonstrate how temporary signs (banners, signs in roundabouts, etc) can be replaced by permanent digital displays that can be updated electronically according to needs.

Data Protection

The General Data Protection Regulations (GDPR) will become enforceable on the 25th May 2018 replacing the existing data protection framework under the EU Data Protection Directive. The GDPR emphasises transparency, security and accountability by data controllers, while at the same time standardising and strengthening the right of European citizens to data privacy. The GDPR introduces new elements and significant enhancements that will require detailed consideration and response by the Council to ensure compliance. Work in this regard will continue in 2018 and includes an audit of all personal information in the Council's control to establish, inter alia, security, retention and lawfulness of processing. An extensive staff awareness programme will also be undertaken.

Health and Safety

In 2018 Limerick City and County Council's Safety Management System (SMS) will enter its fourth year of development. The intention is to provide a standardised SMS in accordance with the Occupational Health and Safety Assessment Series (OHSAS) 18001:2007. The SMS supports Limerick City and County Council to plan, carry out, check and review its activities on an ongoing basis and meet its legal obligations with regard to safety, health and welfare in the workplace.

SECTION 2

DRAFT ANNUAL BUDGET 2018

TABLES A-F

TABLE A - CALCULATION OF ANNUAL RATE ON VALUATION FOR THE FINANCIAL YEAR 2018

Limerick City and County (B1)

Summary by Service Division	Expenditure €	Income €	Budget Net Expenditure 2018 €	%	Estimated Net Outturn 2017 Net Expenditure €	%
Gross Revenue Expenditure and Income						
A Housing and Building	432,170,922	429,687,569	2,483,353	3.4%	2,879,017	3.9%
B Road Transport & Safety	37,160,120	17,746,476	19,413,644	26.3%	18,766,020	25.6%
C Water Services	13,693,402	13,451,463	241,939	0.3%	108,647	0.1%
D Development Management	17,731,303	6,341,393	11,389,910	15.5%	10,208,960	13.9%
E Environmental Services	31,978,334	7,887,461	24,090,873	32.7%	22,867,144	31.2%
F Recreation and Amenity	13,157,635	836,970	12,320,665	16.7%	11,855,151	16.2%
G Agriculture, Education, Health & Welfare	1,408,739	694,345	714,394	1.0%	731,056	1.0%
H Miscellaneous Services	14,022,097	10,985,261	3,036,836	4.1%	5,852,886	8.0%
	561,322,552	487,630,938	73,691,614	100.0%	73,268,881	100.0%
Provision for Debit Balance			-		-	
ADJUSTED GROSS EXPENDITURE AND INCOME (A)			73,691,614		73,268,881	
Provision for Credit Balance			-		-	
Local Property Tax *			18,730,914		19,121,274	
Pension Related Deduction			-		-	
SUB - TOTAL (B)			18,730,914		19,121,274	
NET AMOUNT OF RATES TO BE LEVIED (C)=(A)-(B)			54,960,700			
Value of Base Year Adjustment			-			
AMOUNT OF RATES TO BE LEVIED (GROSS of BYA) (D)			54,960,700			
NET EFFECTIVE VALUATION (E)			209,214,700			
GENERAL ANNUAL RATE ON VALUATION (D) / (E)			.2627			

* Represents Discretionary Local Property Tax (Local Property Tax allocation less Self-Funding). See Appendix 2 for details of full LPT allocation

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018				2017			
	Expenditure		Income		Expenditure		Income	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn	Adopted by Council	Estimated Outturn
	€	€	€	€	€	€	€	€
Division and Services								
A Housing and Building								
A01 Maintenance/Improvement of LA Housing Units		9,710,147		1,559,868	9,036,360	9,597,634	1,533,378	1,034,543
A02 Housing Assessment, Allocation and Transfer		1,240,429		26,050	1,148,159	1,058,402	25,032	28,773
A03 Housing Rent and Tenant Purchase Administration		1,034,881		12,865,953	1,035,760	983,905	12,464,685	12,451,809
A04 Housing Community Development Support		625,316		26,220	636,876	578,630	29,666	16,852
A05 Administration of Homeless Service		3,974,485		3,360,207	3,751,718	3,769,269	3,193,347	3,193,210
A06 Support to Housing Capital Prog.		2,662,140		731,819	2,130,684	2,029,623	671,617	526,221
A07 RAS and Leasing Programme		7,814,886		7,653,638	7,274,994	7,851,748	7,240,403	7,370,415
A08 Housing Loans		810,624		302,749	835,815	779,313	364,089	318,405
A09 Housing Grants		1,154,675		9,882	1,268,963	1,175,663	13,489	13,305
A10 Voluntary Housing Scheme		-		-	-	-	-	-
A11 Agency & Recoupable Services		370,563		347,421	364,812	368,431	347,385	340,649
A12 HAP Programme		402,772,776		402,803,762	213,592,367	183,578,767	213,599,634	183,598,186
A Division Total		432,170,922		429,687,569	241,076,508	211,771,385	239,482,725	208,892,368

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018			2017		
	Expenditure		Income	Expenditure		Income
	Adopted by Council €	Estimated by Chief Executive €		Adopted by Council €	Estimated Outturn €	
Division and Services						
B Road Transport & Safety						
B01 NP Road - Maintenance and Improvement		1,218,893	844,060	1,562,706	1,381,123	982,565
B02 NS Road - Maintenance and Improvement		321,872	172,477	314,528	322,623	169,742
B03 Regional Road - Maintenance and Improvement		8,717,965	4,000,477	8,189,652	8,880,322	3,152,529
B04 Local Road - Maintenance and Improvement		18,365,283	9,865,199	18,890,694	17,948,627	11,717,320
B05 Public Lighting		2,886,203	5,290	2,787,805	2,806,489	4,607
B06 Traffic Management Improvement		1,392,543	194,292	1,593,048	1,219,803	245,188
B07 Road Safety Engineering Improvement		627,689	299,242	539,382	554,036	276,426
B08 Road Safety Promotion/Education		978,498	21,521	796,367	818,860	16,939
B09 Car Parking		1,235,173	2,119,970	1,290,454	1,170,476	1,970,060
B10 Support to Roads Capital Prog.		1,084,294	29,288	820,973	764,838	21,878
B11 Agency & Recoupable Services		331,707	194,660	313,284	288,308	185,851
B Division Total		37,160,120	17,746,476	37,098,893	36,155,505	18,743,105
						17,389,485

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018				2017			
	Expenditure		Income		Expenditure		Income	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
Division and Services								
C Water Services								
C01 Water Supply		8,286,579		8,286,579	8,378,641	8,340,354	8,378,641	8,375,948
C02 Waste Water Treatment		3,137,139		3,137,139	3,075,942	3,061,410	3,075,942	3,074,962
C03 Collection of Water and Waste Water Charges		-		-	215,588	97,022	215,588	140,922
C04 Public Conveniences		129,874		5,246	131,210	131,118	5,286	5,281
C05 Admin of Group and Private Installations		1,469,325		1,372,014	1,221,959	1,218,455	1,128,523	1,128,474
C06 Support to Water Capital Programme		542,685		542,685	443,788	441,639	443,788	443,592
C07 Agency & Recoupable Services		107,800		107,800	88,641	87,813	88,641	88,615
C08 Local Authority Water and Sanitary Services		20,000		-	20,000	20,000	-	31,370
C Division Total		13,693,402		13,451,463	13,575,769	13,397,811	13,336,409	13,289,164

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018				2017			
	Expenditure		Income		Expenditure		Income	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
Division and Services								
D Development Management								
D01 Forward Planning		1,531,195		175,350	1,398,952	1,454,109	23,528	37,163
D02 Development Management		2,362,297		904,931	2,443,709	2,317,825	896,978	711,496
D03 Enforcement		792,736		61,906	826,258	764,736	63,896	45,685
D04 Industrial and Commercial Facilities		11,746		136	10,053	10,063	121	119
D05 Tourism Development and Promotion		1,936,288		16,696	1,781,084	1,813,844	17,994	17,747
D06 Community and Enterprise Function		1,081,575		115,608	909,717	826,902	102,672	52,588
D07 Unfinished Housing Estates		112,694		2,132	108,028	105,913	2,137	2,107
D08 Building Control		128,599		10,724	174,495	132,759	11,739	6,185
D09 Economic Development and Promotion		5,647,729		1,823,885	4,103,159	4,490,313	1,585,848	1,695,914
D10 Property Management		1,349,893		809,981	1,312,394	1,292,446	772,833	830,618
D11 Heritage and Conservation Services		323,472		148,617	357,752	308,480	150,020	23,915
D12 Agency & Recoupable Services		2,453,079		2,271,427	2,446,438	2,391,759	2,271,427	2,276,652
D Division Total		17,731,303		6,341,393	15,872,039	15,909,149	5,899,193	5,700,189

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018				2017			
	Expenditure		Income		Expenditure		Income	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
Division and Services								
E Environmental Services								
E01 Landfill Operation and Aftercare		712,310		104,002	699,105	687,360	145,749	104,612
E02 Recovery & Recycling Facilities Operations		620,476		208,515	621,374	625,721	208,467	182,851
E03 Waste to Energy Facilities Operations		283,919		401,588	258,398	258,929	450,902	451,029
E04 Provision of Waste to Collection Services		526,553		-	579,816	533,942	1,619	8,246
E05 Litter Management		1,084,673		257,193	1,074,442	1,070,670	185,420	222,905
E06 Street Cleaning		4,710,327		88,193	4,275,873	4,265,036	78,693	77,617
E07 Waste Regulations, Monitoring and Enforcement		726,411		480,186	673,413	679,367	467,049	461,810
E08 Waste Management Planning		895,562		494,875	996,030	915,131	492,611	444,745
E09 Maintenance of Burial Grounds		1,279,408		801,103	1,216,849	1,164,791	858,356	767,097
E10 Safety of Structures and Places		659,865		153,524	625,525	605,289	173,636	192,558
E11 Operation of Fire Service		15,246,897		1,566,824	14,995,571	14,685,552	1,451,271	1,407,958
E12 Fire Prevention		761,506		411,888	665,635	666,182	394,842	432,357
E13 Water Quality, Air and Noise Pollution		993,666		29,654	1,038,109	992,172	31,888	32,035
E14 Agency & Recoupable Services		3,426,761		2,889,916	3,454,585	3,461,363	2,954,685	2,958,541
E15 Climate Change and Flooding		50,000		-	-	-	-	-
E Division Total		31,978,334		7,887,461	31,174,725	30,611,505	7,895,188	7,744,361

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018				2017			
	Expenditure		Income		Expenditure		Income	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
Division and Services								
F Recreation and Amenity								
F01 Leisure Facilities Operations		750,515		-	694,583	811,120	-	-
F02 Operation of Library and Archival Service		6,134,679		136,148	5,685,977	5,595,856	110,772	132,158
F03 Outdoor Leisure Areas Operations		2,757,389		37,466	2,715,737	2,701,458	39,798	39,454
F04 Community Sport and Recreational Development		412,217		76,000	393,840	394,005	76,000	82,838
F05 Operation of Arts Programme		3,094,936		587,356	3,003,290	2,980,382	389,504	377,377
F06 Agency & Recoupable Services		7,899		-	3,273	4,157	-	-
F Division Total		13,157,635		836,970	12,496,700	12,486,978	616,074	631,827

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018				2017			
	Expenditure		Income		Expenditure		Income	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
Division and Services								
G Agriculture, Education, Health & Welfare								
G01 Land Drainage Costs		217,677		2,223	206,734	208,742	1,175	1,159
G02 Operation and Maintenance of Piers and Harbours		15,000		5,000	-	-	-	-
G03 Coastal Protection		-		-	-	-	-	-
G04 Veterinary Service		940,964		552,250	1,084,452	902,693	517,936	546,228
G05 Educational Support Services		230,979		134,872	304,872	264,490	137,085	99,700
G06 Agency & Recoupable Services		4,119		-	2,093	2,218	-	-
G Division Total		1,408,739		694,345	1,598,151	1,378,143	656,196	647,087

Table B: Expenditure and Income for 2018 and Estimated Outturn for 2017

	2018				2017			
	Expenditure		Income		Expenditure		Income	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
Division and Services								
H Miscellaneous Services								
H01 Profit/Loss Machinery Account		2,620,030		2,219,353	2,090,875	2,277,805	1,737,748	1,918,299
H02 Profit/Loss Stores Account		245,040		163,586	212,344	274,119	162,501	132,150
H03 Administration of Rates		6,316,520		2,558,583	8,305,969	7,185,052	2,302,230	2,229,537
H04 Franchise Costs		268,308		2,501	260,877	253,333	2,512	1,984
H05 Operation of Morgue and Coroner Expenses		289,062		1,220	206,459	280,609	2,156	2,126
H06 Weighbridges		14,257		-	14,117	14,216	-	-
H07 Operation of Markets and Casual Trading		12,101		40,245	11,893	9,703	40,238	6,832
H08 Malicious Damage		-		-	-	-	-	-
H09 Local Representation/Civic Leadership		1,925,717		28,780	1,826,058	1,822,085	28,355	29,744
H10 Motor Taxation		1,132,920		93,307	1,074,514	1,049,856	92,263	55,770
H11 Agency & Recoupable Services		1,198,142		5,877,686	4,361,599	1,295,096	4,862,409	4,232,546
H Division Total		14,022,097		10,985,261	18,364,705	14,461,874	9,230,412	8,608,988
Overall Total		561,322,552		487,630,938	371,257,490	336,172,350	295,859,302	262,903,469

Table D		
ANALYSIS OF BUDGET 2018 INCOME FROM GOODS AND SERVICES		
	2018	2017
Source of Income	€	€
Rents from houses	110,753,344	64,093,048
Housing Loans Interest & Charges	310,587	370,587
Parking Fines & Charges	2,082,019	1,932,019
Irish Water	11,428,546	11,745,944
Planning Fees	878,500	841,500
Sale/leasing of other property/Industrial Sites	827,794	817,236
Domestic Refuse Charges	-	-
Commercial Refuse Charges	-	-
Landfill Charges	119,500	165,000
Fire Charges	1,045,925	960,925
Recreation/Amenity/Culture	-	-
Library Fees/Fines	28,903	21,790
Agency Services & Repayable Works	-	-
Local Authority Contributions	3,221,204	3,230,921
Superannuation	2,047,085	2,047,085
NPPR	350,000	350,000
Other income	10,394,970	10,997,858
Total Goods and Services	143,488,377	97,573,913

Table E

ANALYSIS OF BUDGET 2018 INCOME FROM GRANTS, SUBSIDIES, & LPT

	2018	2017
	€	€
Department of Housing, Planning, Community and Local Government		
Housing & Building	317,975,602	173,931,919
Road Transport & Safety	-	-
Water Services	1,733,680	1,292,505
Development Management	2,477,873	2,413,064
Environmental Services	497,550	432,700
Recreation & Amenity	-	-
Agriculture, Food & the Marine	-	-
Miscellaneous Services	4,493,359	1,988,101
LPT Self Funding	-	-
Sub-total	327,178,064	180,058,289
Other Departments and Bodies		
TII Transport Infrastructure Ireland	14,295,704	15,488,250
Arts, Heritage & Gaeltacht	-	-
DTO	-	-
Social Protection	-	-
Defence	144,500	164,500
Education & Skills	82,072	167,294
Library Council	-	-
Arts Council	247,500	237,500
Transport, Tourism & Sport	350,000	350,000
Justice & Equality	70,000	70,000
Agriculture, Food & The Marine	-	-
Non Dept HFA & BMW	-	-
Jobs, Enterprise, & Innovation	1,630,819	1,605,654
Other Grants & Subsidies	143,902	143,902
Sub-total	16,964,497	18,227,100
Total Grants and Subsidies	344,142,561	198,285,389

Table F - Expenditure				
Division A - Housing and Building				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
A0101 Maintenance of LA Housing Units		5,781,909	5,429,402	5,748,357
A0102 Maintenance of Traveller Accommodation Units		645,214	620,201	789,517
A0103 Traveller Accommodation Management		427,152	335,256	395,245
A0104 Estate Maintenance		92,000	85,000	85,759
A0199 Service Support Costs		2,763,872	2,566,501	2,578,756
A01 Maintenance/Improvement of LA Housing Units		9,710,147	9,036,360	9,597,634
A0201 Assessment of Housing Needs, Allocs. & Trans.		814,049	759,200	668,550
A0299 Service Support Costs		426,380	388,959	389,852
A02 Housing Assessment, Allocation and Transfer		1,240,429	1,148,159	1,058,402
A0301 Debt Management & Rent Assessment		365,871	361,686	388,979
A0399 Service Support Costs		669,010	674,074	594,926
A03 Housing Rent and Tenant Purchase Administration		1,034,881	1,035,760	983,905
A0401 Housing Estate Management		150,000	120,000	117,467
A0402 Tenancy Management		-	-	-
A0403 Social and Community Housing Service		15,000	22,500	18,571
A0499 Service Support Costs		460,316	494,376	442,592
A04 Housing Community Development Support		625,316	636,876	578,630
A0501 Homeless Grants Other Bodies		3,300,653	3,265,133	3,285,009
A0502 Homeless Service		-	-	-
A0599 Service Support Costs		673,832	486,585	484,260
A05 Administration of Homeless Service		3,974,485	3,751,718	3,769,269
A0601 Technical and Administrative Support		986,606	482,805	449,356
A0602 Loan Charges		804,235	741,303	737,272
A0699 Service Support Costs		871,299	906,576	842,995
A06 Support to Housing Capital Prog.		2,662,140	2,130,684	2,029,623
A0701 RAS Operations		6,513,500	6,663,500	6,636,272
A0702 Long Term Leasing		785,000	225,000	808,521
A0703 Payment & Availability		-	-	-
A0704 AFFORDABLE LEASES		-	-	-
A0799 Service Support Costs		516,386	386,494	406,955
A07 RAS and Leasing Programme		7,814,886	7,274,994	7,851,748

Table F - Expenditure				
Division A - Housing and Building				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
A0801 Loan Interest and Other Charges		392,421	371,439	390,954
A0802 Debt Management Housing Loans		159,474	193,472	121,203
A0899 Service Support Costs		258,729	270,904	267,156
A08 Housing Loans		810,624	835,815	779,313
A0901 Housing Adaptation Grant Scheme		630,000	630,000	630,000
A0902 Loan Charges DPG/ERG		-	-	-
A0903 Essential Repair Grants		-	-	-
A0904 Other Housing Grant Payments		-	-	-
A0905 Mobility Aids Housing Grants		-	-	-
A0999 Service Support Costs		524,675	638,963	545,663
A09 Housing Grants		1,154,675	1,268,963	1,175,663
A1001 Technical Support		-	-	-
A1002 Maintenance of Voluntary Housing Schemes		-	-	-
A1003 Loan Charges		-	-	-
A1099 Service Support Costs		-	-	-
A10 Voluntary Housing Scheme		-	-	-
A1101 Agency & Recoupable Service		342,710	339,557	343,881
A1199 Service Support Costs		27,853	25,255	24,550
A11 Agency & Recoupable Services		370,563	364,812	368,431
A1201 HAP Operation Costs		399,781,225	211,702,011	181,701,500
A1202 HAP Agency Services		-	-	-
A1299 HAP Service Support Costs		2,991,551	1,890,356	1,877,267
A12 HAP Programme		402,772,776	213,592,367	183,578,767
A Division Total		432,170,922	241,076,508	211,771,385

Table F - Income				
Division A - Housing and Building				
Income by Source	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
Government Grants, Subsidies, & LPT				
Housing, Planning, Community & Local Government		317,975,602	173,931,920	143,798,424
Other Grants & Subsidies		-	-	-
LPT Self Funding		-	-	-
Total Government Grants, Subsidies, & LPT		317,975,602	173,931,920	143,798,424
Goods & Services				
Rents from houses		110,730,344	64,070,048	64,442,937
Housing Loans Interest & Charges		310,587	370,587	244,434
Agency Services & Repayable Works		-	-	-
Superannuation		320,303	268,112	264,276
Local Authority Contributions		-	-	-
Other income		350,733	842,059	142,297
Total Goods & Services		111,711,967	65,550,806	65,093,944
Division 'A' Total		429,687,569	239,482,726	208,892,368

Table F - Expenditure				
Division B - Road Transport & Safety				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
B0101 NP - Surface Dressing		393,792	374,890	401,624
B0102 NP - Pavement Overlay/Reconstruction		-	-	-
B0103 NP - Winter Maintenance		-	-	-
B0104 NP - Bridge Maintenance (Eirspan)		-	-	-
B0105 NP - General Maintenance		341,523	586,574	434,575
B0106 NP - General Improvements Works		300	300	300
B0199 Service Support Costs		483,278	600,942	544,624
B01 NP Road - Maintenance and Improvement		1,218,893	1,562,706	1,381,123
B0201 NS - Surface Dressing		140,797	144,285	140,798
B0202 NS - Overlay/Reconstruction		-	-	-
B0203 NS - Overlay/Reconstruction – Urban		-	-	-
B0204 NS - Winter Maintenance		-	-	-
B0205 NS - Bridge Maintenance (Eirspan)		-	-	-
B0206 NS - General Maintenance		28,300	20,000	28,300
B0207 NS – General Improvement Works		-	-	-
B0299 Service Support Costs		152,775	150,243	153,525
B02 NS Road - Maintenance and Improvement		321,872	314,528	322,623
B0301 Regional Roads Surface Dressing		643,434	530,000	856,040
B0302 Reg Rd Surface Rest/Road Reconstruction/Overlay		3,060,011	2,824,056	3,006,748
B0303 Regional Road Winter Maintenance		399,725	400,001	399,725
B0304 Regional Road Bridge Maintenance		-	-	-
B0305 Regional Road General Maintenance Works		148,240	135,000	148,239
B0306 Regional Road General Improvement Works		857,999	645,000	858,000
B0399 Service Support Costs		3,608,556	3,655,595	3,611,570
B03 Regional Road - Maintenance and Improvement		8,717,965	8,189,652	8,880,322
B0401 Local Road Surface Dressing		1,245,915	1,264,319	1,464,451
B0402 Local Rd Surface Rest/Road Reconstruction/Overlay		6,835,361	5,795,950	6,726,107
B0403 Local Roads Winter Maintenance		-	-	-
B0404 Local Roads Bridge Maintenance		106,975	106,975	106,975
B0405 Local Roads General Maintenance Works		3,929,052	3,440,544	3,617,910
B0406 Local Roads General Improvement Works		584,862	2,735,999	638,172
B0499 Service Support Costs		5,663,118	5,546,907	5,395,012
B04 Local Road - Maintenance and Improvement		18,365,283	18,890,694	17,948,627

Table F - Expenditure				
Division B - Road Transport & Safety				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
B0501 Public Lighting Operating Costs		1,600,000	2,350,500	2,350,100
B0502 Public Lighting Improvement		860,000	50,000	65,000
B0599 Service Support Costs		426,203	387,305	391,389
B05 Public Lighting		2,886,203	2,787,805	2,806,489
B0601 Traffic Management		324,166	628,600	247,929
B0602 Traffic Maintenance		372,580	373,000	372,580
B0603 Traffic Improvement Measures		3,000	3,000	3,320
B0699 Service Support Costs		692,797	588,448	595,974
B06 Traffic Management Improvement		1,392,543	1,593,048	1,219,803
B0701 Low Cost Remedial Measures		291,499	271,001	291,500
B0702 Other Engineering Improvements		45,000	35,000	26,000
B0799 Service Support Costs		291,190	233,381	236,536
B07 Road Safety Engineering Improvement		627,689	539,382	554,036
B0801 School Wardens		405,016	379,055	327,575
B0802 Publicity and Promotion Road Safety		25,220	25,220	16,815
B0899 Service Support Costs		548,262	392,092	474,470
B08 Road Safety Promotion/Education		978,498	796,367	818,860
B0901 Maintenance and Management of Car Parks		63,094	67,772	56,964
B0902 Operation of Street Parking		80,000	80,000	102,390
B0903 Parking Enforcement		740,400	808,706	677,546
B0999 Service Support Costs		351,679	333,976	333,576
B09 Car Parking		1,235,173	1,290,454	1,170,476
B1001 Administration of Roads Capital Programme		183,129	214,369	158,298
B1099 Service Support Costs		901,165	606,604	606,540
B10 Support to Roads Capital Prog.		1,084,294	820,973	764,838
B1101 Agency & Recoupable Service		250,180	228,743	190,414
B1199 Service Support Costs		81,527	84,541	97,894
B11 Agency & Recoupable Services		331,707	313,284	288,308
B Division Total		37,160,120	37,098,893	36,155,505

Table F - Income

Division B - Road Transport & Safety

Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants, Subsidies, & LPT				
Arts, Heritage & Gaeltacht		-	-	-
TII Transport Infrastructure Ireland		14,295,704	15,488,250	14,227,537
Housing, Planning, Community & Local Government		-	-	-
DTO		-	-	-
Other Grants & Subsidies		-	-	-
LPT Self Funding		-	-	-
Total Government Grants, Subsidies, & LPT		14,295,704	15,488,250	14,227,537
Goods & Services				
Parking Fines & Charges		2,082,019	1,932,019	1,902,922
Agency Services & Repayable Works		-	-	-
Superannuation		349,806	396,274	390,603
Local Authority Contributions		-	-	-
Other income		1,018,947	926,562	868,423
Total Goods & Services		3,450,772	3,254,855	3,161,948
Division 'B' Total		17,746,476	18,743,105	17,389,485

Table F - Expenditure				
Division C - Water Services				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
C0101 Water Plants & Networks		3,610,932	3,976,675	3,976,669
C0199 Service Support Costs		4,675,647	4,401,966	4,363,685
C01 Water Supply		8,286,579	8,378,641	8,340,354
C0201 Waste Plants and Networks		1,613,379	1,593,605	1,593,598
C0299 Service Support Costs		1,523,760	1,482,337	1,467,812
C02 Waste Water Treatment		3,137,139	3,075,942	3,061,410
C0301 Debt Management Water and Waste Water		-	117,301	-
C0399 Service Support Costs		-	98,287	97,022
C03 Collection of Water and Waste Water Charges		-	215,588	97,022
C0401 Operation and Maintenance of Public Conveniences		125,926	126,001	126,000
C0499 Service Support Costs		3,948	5,209	5,118
C04 Public Conveniences		129,874	131,210	131,118
C0501 Grants for Individual Installations		280,000	140,000	140,000
C0502 Grants for Water Group Schemes		-	-	-
C0503 Grants for Waste Water Group Schemes		-	-	-
C0504 Group Water Scheme Subsidies		1,000,000	900,000	900,000
C0599 Service Support Costs		189,325	181,959	178,455
C05 Admin of Group and Private Installations		1,469,325	1,221,959	1,218,455
C0601 Technical Design and Supervision		-	-	-
C0699 Service Support Costs		542,685	443,788	441,639
C06 Support to Water Capital Programme		542,685	443,788	441,639
C0701 Agency & Recoupable Service		-	-	-
C0799 Service Support Costs		107,800	88,641	87,813
C07 Agency & Recoupable Services		107,800	88,641	87,813
C0801 Local Authority Water Services		-	-	-
C0802 Local Authority Sanitary Services		20,000	20,000	20,000
C0899 Local Authority Service Support Costs		-	-	-
C08 Local Authority Water and Sanitary Services		20,000	20,000	20,000
C Division Total		13,693,402	13,575,769	13,397,811

Table F - Income

Division C - Water Services

Income by Source	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
Government Grants, Subsidies, & LPT				
Housing, Planning, Community & Local Government		1,733,680	1,292,505	1,292,505
Other Grants & Subsidies		-	-	-
Total Government Grants, Subsidies, & LPT		1,733,680	1,292,505	1,292,505
Goods & Services				
Agency Services & Repayable Works		-	-	-
Superannuation		280,237	292,960	288,766
Irish Water		11,428,546	11,745,944	11,671,338
Local Authority Contributions		-	-	-
Other income		9,000	5,000	36,555
Total Goods & Services		11,717,783	12,043,904	11,996,659
Division 'C' Total		13,451,463	13,336,409	13,289,164

Table F - Expenditure

Division D - Development Management

Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
D0101 Statutory Plans and Policy		964,635	877,307	936,005
D0199 Service Support Costs		566,560	521,645	518,104
D01 Forward Planning		1,531,195	1,398,952	1,454,109
D0201 Planning Control		1,437,490	1,543,648	1,398,965
D0299 Service Support Costs		924,807	900,061	918,860
D02 Development Management		2,362,297	2,443,709	2,317,825
D0301 Enforcement Costs		449,243	491,965	426,778
D0399 Service Support Costs		343,493	334,293	337,958
D03 Enforcement		792,736	826,258	764,736
D0401 Industrial Sites Operations		3,725	3,248	3,264
D0402 Provision of Industrial Sites		-	-	-
D0403 Management of & Contris to Other Commercial Facs		-	-	-
D0404 General Development Promotion Work		-	-	-
D0499 Service Support Costs		8,021	6,805	6,799
D04 Industrial and Commercial Facilities		11,746	10,053	10,063
D0501 Tourism Promotion		1,683,850	1,538,140	1,572,925
D0502 Tourist Facilities Operations		-	-	-
D0599 Service Support Costs		252,438	242,944	240,919
D05 Tourism Development and Promotion		1,936,288	1,781,084	1,813,844
D0601 General Community & Enterprise Expenses		638,394	581,905	587,659
D0602 RAPID Costs		79,000	15,000	21,681
D0603 Social Inclusion		80,467	94,917	4,676
D0699 Service Support Costs		283,714	217,895	212,886
D06 Community and Enterprise Function		1,081,575	909,717	826,902
D0701 Unfinished Housing Estates		58,344	57,425	54,834
D0799 Service Support Costs		54,350	50,603	51,079
D07 Unfinished Housing Estates		112,694	108,028	105,913
D0801 Building Control Inspection Costs		20,000	20,100	18,570
D0802 Building Control Enforcement Costs		65,908	108,918	68,485
D0899 Service Support Costs		42,691	45,477	45,704
D08 Building Control		128,599	174,495	132,759

Table F - Expenditure

Division D - Development Management

Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
D0901 Urban and Village Renewal		978,224	529,161	537,690
D0902 EU Projects		50,033	-	-
D0903 Town Twinning		15,000	15,000	19,017
D0904 European Office		-	-	-
D0905 Economic Development & Promotion		2,150,692	1,500,031	1,876,371
D0906 Local Enterprise Office		1,755,699	1,562,979	1,562,979
D0999 Service Support Costs		698,081	495,988	494,256
D09 Economic Development and Promotion		5,647,729	4,103,159	4,490,313
D1001 Property Management Costs		1,116,030	1,134,457	1,117,331
D1099 Service Support Costs		233,863	177,937	175,115
D10 Property Management		1,349,893	1,312,394	1,292,446
D1101 Heritage Services		1,000	2,000	1,000
D1102 Conservation Services		67,623	60,205	50,637
D1103 Conservation Grants		130,337	130,337	130,000
D1199 Service Support Costs		124,512	165,210	126,843
D11 Heritage and Conservation Services		323,472	357,752	308,480
D1201 Agency & Recoupable Service		2,271,427	2,271,427	2,221,427
D1299 Service Support Costs		181,652	175,011	170,332
D12 Agency & Recoupable Services		2,453,079	2,446,438	2,391,759
D Division Total		17,731,303	15,872,039	15,909,149

Table F - Income

Division D - Development Management

	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
Income by Source				
Government Grants, Subsidies, & LPT				
Arts, Heritage & Gaeltacht		-	-	-
Housing, Planning, Community & Local Government		2,477,873	2,413,064	2,281,233
Jobs, Enterprise and Innovation		1,630,819	1,605,654	1,599,348
Other Grants & Subsidies		-	-	-
Total Government Grants, Subsidies, & LPT		4,108,692	4,018,718	3,880,581
Goods & Services				
Planning Fees		877,500	840,500	679,520
Agency Services & Repayable Works		-	-	-
Superannuation		205,451	179,296	176,730
Sale/leasing of other property/Industrial Sites		816,485	806,485	554,624
Local Authority Contributions		-	-	-
Other income		333,265	54,194	408,734
Total Goods & Services		2,232,701	1,880,475	1,819,608
Division 'D' Total		6,341,393	5,899,193	5,700,189

Table F - Expenditure

Division E - Environmental Services

Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
E0101 Landfill Operations		430,658	421,417	398,649
E0102 Contribution to other LA's - Landfill Facilities		-	-	-
E0103 Landfill Aftercare Costs.		79,930	80,000	92,028
E0104 Provision of Landfill (financing/loan costs)		-	-	-
E0199 Service Support Costs		201,722	197,688	196,683
E01 Landfill Operation and Aftercare		712,310	699,105	687,360
E0201 Recycling Facilities Operations		526,241	455,990	470,988
E0202 Bring Centres Operations		30,850	103,308	98,752
E0203 Provision of Bring Centres (financing/loan costs)		-	-	-
E0204 Other Recycling Services		-	5,700	-
E0299 Service Support Costs		63,385	56,376	55,981
E02 Recovery & Recycling Facilities Operations		620,476	621,374	625,721
E0301 Waste to Energy Facilities Operations		269,204	250,000	250,649
E0399 Service Support Costs		14,715	8,398	8,280
E03 Waste to Energy Facilities Operations		283,919	258,398	258,929
E0401 Recycling Waste Collection Services		-	-	-
E0402 Organic Waste Collection Services		-	-	-
E0403 Residual Waste Collection Services		-	-	-
E0404 Commercial Waste Collection Services		-	-	-
E0405 Provision of Waste Collection Equip costs		-	-	-
E0406 Contribution to Waste Collection Services		490,000	492,000	489,648
E0407 Other Costs Waste Collection		8,000	8,000	7,943
E0499 Service Support Costs		28,553	79,816	36,351
E04 Provision of Waste to Collection Services		526,553	579,816	533,942
E0501 Litter Warden Service		272,712	272,256	272,239
E0502 Litter Control Initiatives		273,888	208,142	260,702
E0503 Environmental Awareness Services		106,271	106,271	105,379
E0599 Service Support Costs		431,802	487,773	432,350
E05 Litter Management		1,084,673	1,074,442	1,070,670
E0601 Operation of Street Cleaning Service		3,204,960	2,902,884	2,909,266
E0602 Provision and Improvement of Litter Bins		328,175	340,000	316,424
E0699 Service Support Costs		1,177,192	1,032,989	1,039,346
E06 Street Cleaning		4,710,327	4,275,873	4,265,036

Table F - Expenditure

Division E - Environmental Services

Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
E0701 Monitoring of Waste Regs (incl Private Landfills)		493,128	460,876	464,718
E0702 Enforcement of Waste Regulations		27,000	20,000	23,278
E0799 Service Support Costs		206,283	192,537	191,371
E07 Waste Regulations, Monitoring and Enforcement		726,411	673,413	679,367
E0801 Waste Management Plan		100,449	132,088	112,432
E0802 Contrib to Other Bodies Waste Management Planning		532,000	532,000	550,083
E0899 Service Support Costs		263,113	331,942	252,616
E08 Waste Management Planning		895,562	996,030	915,131
E0901 Maintenance of Burial Grounds		853,961	790,833	798,199
E0902 Provision of Burial Grounds		-	-	-
E0999 Service Support Costs		425,447	426,016	366,592
E09 Maintenance of Burial Grounds		1,279,408	1,216,849	1,164,791
E1001 Operation Costs Civil Defence		294,113	294,821	263,630
E1002 Dangerous Buildings		12,000	74,130	16,800
E1003 Emergency Planning		14,800	14,800	13,922
E1004 Derelict Sites		112,177	46,327	109,927
E1005 Water Safety Operation		71,000	51,499	51,512
E1099 Service Support Costs		155,775	143,948	149,498
E10 Safety of Structures and Places		659,865	625,525	605,289
E1101 Operation of Fire Brigade Service		9,895,094	9,874,037	9,675,392
E1102 Provision of Buildings/Equipment		-	-	-
E1103 Fire Services Training		450,000	450,000	442,033
E1104 Operation of Ambulance Service		-	-	-
E1199 Service Support Costs		4,901,803	4,671,534	4,568,127
E11 Operation of Fire Service		15,246,897	14,995,571	14,685,552
E1201 Fire Safety Control Cert Costs		20,000	20,000	13,180
E1202 Fire Prevention and Education		26,193	26,193	20,102
E1203 Inspection/Monitoring of Commercial Facilities		-	-	-
E1299 Service Support Costs		715,313	619,442	632,900
E12 Fire Prevention		761,506	665,635	666,182
E1301 Water Quality Management		695,789	733,893	685,104
E1302 Licensing and Monitoring of Air and Noise Quality		15,500	15,500	14,394
E1399 Service Support Costs		282,377	288,716	292,674
E13 Water Quality, Air and Noise Pollution		993,666	1,038,109	992,172

Table F - Expenditure				
Division E - Environmental Services				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
E1401 Agency & Recoupable Service		2,758,407	2,811,186	2,821,851
E1499 Service Support Costs		668,354	643,399	639,512
E14 Agency & Recoupable Services		3,426,761	3,454,585	3,461,363
E1501 Climate Change and Flooding		50,000	-	-
E1599 Service Support Costs		-	-	-
E15 Climate Change and Flooding		50,000	-	-
E Division Total		31,978,334	31,174,725	30,611,505

Table F - Income				
Division E - Environmental Services				
Income by Source	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
Government Grants, Subsidies, & LPT				
Social Protection		-	-	-
Housing, Planning, Community & Local Government		497,550	432,700	309,048
Defence		144,500	164,500	183,547
Other Grants & Subsidies		91,902	91,902	93,371
Total Government Grants, Subsidies, & LPT		733,952	689,102	585,966
Goods & Services				
Domestic Refuse Charges		-	-	-
Commercial Refuse Charges		-	-	-
Agency Services & Repayable Works		-	-	-
Superannuation		555,007	564,447	556,368
Landfill Charges		119,500	165,000	100,524
Fire Charges		1,045,925	960,925	1,096,105
Local Authority Contributions		3,221,204	3,230,921	3,230,921
Other income		2,211,873	2,284,793	2,174,477
Total Goods & Services		7,153,509	7,206,086	7,158,395
Division 'E' Total		7,887,461	7,895,188	7,744,361

Table F - Expenditure				
Division F - Recreation and Amenity				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
F0101 Leisure Facilities Operations		600,250	595,000	676,166
F0102 Provision/Improvement of Leisure Facilities		-	-	-
F0103 Contribution to External Bodies Leisure Facilities		135,000	85,000	120,653
F0199 Service Support Costs		15,265	14,583	14,301
F01 Leisure Facilities Operations		750,515	694,583	811,120
F0201 Library Service Operations		3,443,190	3,227,795	3,160,053
F0202 Archive Service		148,699	149,390	126,566
F0203 Maintenance of Library Buildings		-	-	-
F0204 Purchase of Books, CD's etc.		234,385	187,915	189,558
F0205 Contributions to Library Organisations		-	-	-
F0299 Service Support Costs		2,308,405	2,120,877	2,119,679
F02 Operation of Library and Archival Service		6,134,679	5,685,977	5,595,856
F0301 Parks, Pitches & Open Spaces		2,011,346	1,974,803	1,965,698
F0302 Playgrounds		16,500	26,500	14,586
F0303 Beaches		-	-	-
F0399 Service Support Costs		729,543	714,434	721,174
F03 Outdoor Leisure Areas Operations		2,757,389	2,715,737	2,701,458
F0401 Community Grants		373,500	356,500	357,527
F0402 Operation of Sports Hall/Stadium		-	-	-
F0403 Community Facilities		-	-	-
F0404 Recreational Development		28,000	28,000	27,336
F0499 Service Support Costs		10,717	9,340	9,142
F04 Community Sport and Recreational Development		412,217	393,840	394,005
F0501 Administration of the Arts Programme		995,588	848,850	844,620
F0502 Contributions to other Bodies Arts Programme		785,261	1,071,032	900,952
F0503 Museums Operations		251,011	262,840	257,511
F0504 Heritage/Interpretive Facilities Operations		-	-	-
F0505 Festivals & Concerts		625,687	372,547	527,427
F0599 Service Support Costs		437,389	448,021	449,872
F05 Operation of Arts Programme		3,094,936	3,003,290	2,980,382
F0601 Agency & Recoupable Service		-	-	-
F0699 Service Support Costs		7,899	3,273	4,157
F06 Agency & Recoupable Services		7,899	3,273	4,157
F Division Total		13,157,635	12,496,700	12,486,978

Table F - Income

Division F - Recreation and Amenity

Income by Source	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
Government Grants, Subsidies, & LPT				
Arts, Heritage & Gaeltacht		-	-	-
Social Protection		-	-	-
Housing, Planning, Community & Local Government		-	-	-
Education and Skills		-	-	-
Library Council		-	-	-
Arts Council		247,500	237,500	226,373
Other Grants & Subsidies		-	-	-
Total Government Grants, Subsidies, & LPT		247,500	237,500	226,373
Goods & Services				
Recreation/Amenity/Culture		-	-	-
Library Fees/Fines		28,903	21,790	40,455
Agency Services & Repayable Works		-	-	-
Superannuation		155,937	153,833	151,632
Local Authority Contributions		-	-	-
Other income		404,630	202,951	213,367
Total Goods & Services		589,470	378,574	405,454
Division 'F' Total		836,970	616,074	631,827

Table F - Expenditure

Division G - Agriculture, Education, Health & Welfare

Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
G0101 Maintenance of Land Drainage Areas		-	-	-
G0102 Contributions to Joint Drainage Bodies		164,485	164,485	166,947
G0103 Payment of Agricultural Pensions		-	-	-
G0199 Service Support Costs		53,192	42,249	41,795
G01 Land Drainage Costs		217,677	206,734	208,742
G0201 Operation of Piers		15,000	-	-
G0202 Provision of Piers		-	-	-
G0203 Operation of Harbours		-	-	-
G0204 Provision of Harbours		-	-	-
G0299 Service Support Costs		-	-	-
G02 Operation and Maintenance of Piers and Harbours		15,000	-	-
G0301 General Maintenance - Coastal Regions		-	-	-
G0302 Planned Protection of Coastal Regions		-	-	-
G0399 Service Support Costs		-	-	-
G03 Coastal Protection		-	-	-
G0401 Provision of Veterinary Service		-	-	-
G0402 Inspection of Abattoirs etc		227,029	210,281	208,734
G0403 Food Safety		-	-	-
G0404 Operation of Dog Warden Service		230,430	239,272	228,130
G0405 Other Animal Welfare Services (incl Horse Control)		316,443	479,577	311,878
G0499 Service Support Costs		167,062	155,322	153,951
G04 Veterinary Service		940,964	1,084,452	902,693
G0501 Payment of Higher Education Grants		92,072	92,072	87,351
G0502 Administration Higher Education Grants		21,879	80,978	45,588
G0503 Payment of VEC Pensions		-	-	-
G0504 Administration VEC Pension		-	-	-
G0505 Contribution to EDUCATION & TRAINING BOARD		-	-	-
G0506 Other Educational Services		-	-	-
G0507 School Meals		110,000	110,000	110,000
G0599 Service Support Costs		7,028	21,822	21,551
G05 Educational Support Services		230,979	304,872	264,490
G0601 Agency & Recoupable Service		-	-	-
G0699 Service Support Costs		4,119	2,093	2,218
G06 Agency & Recoupable Services		4,119	2,093	2,218

Table F - Expenditure				
Division G - Agriculture, Education, Health & Welfare				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
G Division Total		1,408,739	1,598,151	1,378,143

Table F - Income				
Division G - Agriculture, Education, Health & Welfare				
Income by Source	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
Government Grants, Subsidies, & LPT				
Arts, Heritage & Gaeltacht		-	-	-
Education and Skills		82,072	167,294	24,728
Housing, Planning, Community & Local Government		-	-	-
Transport, Tourism & Sport		350,000	350,000	335,203
Other Grants & Subsidies		52,000	52,000	72,000
Total Government Grants, Subsidies, & LPT		484,072	569,294	431,931
Goods & Services				
Agency Services & Repayable Works		-	-	-
Superannuation		20,773	22,124	21,807
Contributions by other local authorities		-	-	-
Other income		189,500	64,778	193,349
Total Goods & Services		210,273	86,902	215,156
Division 'G' Total		694,345	656,196	647,087

Table F - Expenditure				
Division H - Miscellaneous Services				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
H0101 Maintenance of Machinery Service		124,688	117,333	111,138
H0102 Plant and Machinery Operations		1,855,695	1,381,291	1,579,392
H0103 Provision of Plant and Machinery		-	-	-
H0199 Service Support Costs		639,647	592,251	587,275
H01 Profit/Loss Machinery Account		2,620,030	2,090,875	2,277,805
H0201 Purchase of Materials, Stores		109,517	83,990	147,787
H0202 Administrative Costs Stores		27,505	26,060	25,475
H0203 Upkeep of Buildings, stores		-	-	-
H0299 Service Support Costs		108,018	102,294	100,857
H02 Profit/Loss Stores Account		245,040	212,344	274,119
H0301 Administration of Rates Office		931,060	794,436	685,790
H0302 Debt Management Service Rates		130,000	130,000	138,065
H0303 Refunds and Irrecoverable Rates		4,701,509	6,914,720	5,900,000
H0399 Service Support Costs		553,951	466,813	461,197
H03 Adminstration of Rates		6,316,520	8,305,969	7,185,052
H0401 Register of Elector Costs		168,273	163,724	161,489
H0402 Local Election Costs		-	-	-
H0499 Service Support Costs		100,035	97,153	91,844
H04 Franchise Costs		268,308	260,877	253,333
H0501 Coroner Fees and Expenses		226,001	140,361	214,805
H0502 Operation of Morgue		-	-	-
H0599 Service Support Costs		63,061	66,098	65,804
H05 Operation of Morgue and Coroner Expenses		289,062	206,459	280,609
H0601 Weighbridge Operations		1,000	1,000	770
H0602 Provision of Weighbridges		-	-	-
H0699 Service Support Costs		13,257	13,117	13,446
H06 Weighbridges		14,257	14,117	14,216
H0701 Operation of Markets		-	-	-
H0702 Casual Trading Areas		8,717	8,387	6,256
H0799 Service Support Costs		3,384	3,506	3,447
H07 Operation of Markets and Casual Trading		12,101	11,893	9,703

Table F - Expenditure				
Division H - Miscellaneous Services				
Expenditure by Service and Sub-Service	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
H0801 Malicious Damage		-	-	-
H0899 Service Support Costs		-	-	-
H08 Malicious Damage		-	-	-
H0901 Representational Payments		714,623	672,600	673,843
H0902 Chair/Vice Chair Allowances		72,900	72,000	72,000
H0903 Annual Allowances LA Members		-	-	-
H0904 Expenses LA Members		461,000	421,000	421,620
H0905 Other Expenses		147,000	137,000	138,492
H0906 Conferences Abroad		50,000	50,000	50,679
H0907 Retirement Gratuities		30,000	30,000	29,246
H0908 Contribution to Members Associations		16,500	16,500	21,385
H0999 Service Support Costs		433,694	426,958	414,820
H09 Local Representation/Civic Leadership		1,925,717	1,826,058	1,822,085
H1001 Motor Taxation Operation		161,237	168,137	156,723
H1099 Service Support Costs		971,683	906,377	893,133
H10 Motor Taxation		1,132,920	1,074,514	1,049,856
H1101 Agency & Recoupable Service		725,186	3,785,457	725,558
H1102 NPPR		3,000	3,000	1,378
H1199 Service Support Costs		469,956	573,142	568,160
H11 Agency & Recoupable Services		1,198,142	4,361,599	1,295,096
H Division Total		14,022,097	18,364,705	14,461,874
NA Not applicable		-	-	-
NA		-	-	-
N Division Total		-	-	-
Overall Total		561,322,552	371,257,490	336,172,350

Table F - Income				
Division H - Miscellaneous Services				
Income by Source	2018		2017	
	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
Government Grants, Subsidies, & LPT				
Social Protection		-	-	-
Housing, Planning, Community & Local Government		4,493,359	1,988,101	2,087,547
Justice & Equality		70,000	70,000	70,000
Agriculture, Food & the Marine		-	-	-
Non Dept HFA and BMW		-	-	-
Other Grants & Subsidies		-	-	-
Total Government Grants, Subsidies, & LPT		4,563,359	2,058,101	2,157,547
Goods & Services				
Agency Services & Repayable Works		-	-	-
Superannuation		159,571	170,039	167,605
NPPR		350,000	350,000	698,536
Contributions by other local authorities		-	-	-
Other income		5,912,331	6,652,272	5,585,300
Total Goods & Services		6,421,902	7,172,311	6,451,441
Division 'H' Total		10,985,261	9,230,412	8,608,988
Overall Total		487,630,938	295,859,303	262,903,469

Appendix 1		
SUMMARY OF CENTRAL MANAGEMENT CHARGE FOR YEAR 2018		
	2018	2017
Description	€	€
Area Office Overhead	301,186	327,763
Corporate Affairs Overhead	4,434,861	4,066,357
Corporate Buildings Overhead	4,764,220	4,553,752
Finance Function Overhead	1,544,329	1,679,231
Human Resource Function Overhead	2,637,229	2,386,684
IT Services Overhead	2,881,525	2,874,958
Print & Post Room Service Overhead	123,676	124,328
Pension & Lump Sum Overhead	15,074,212	14,073,265
Total Expenditure Allocated to Services	31,761,238	30,086,338

Appendix 2		
SUMMARY OF LOCAL PROPERTY TAX ALLOCATION FOR YEAR 2018		
Description	2018	2018
	€	€
Discretionary		
Discretionary Local Property Tax (Table A)	18,730,914	
	<hr/>	18,730,914
Self Funding - Revenue Budget		
Housing & Building	-	
Roads, Transport, & Safety	-	
	<hr/>	-
Total Local Property Tax - Revenue Budget		<hr/> 18,730,914
Self Funding - Capital Budget		
Housing & Building	-	
Roads, Transport, & Safety	-	
	<hr/>	-
Total Local Property Tax - Capital Budget		<hr/> -
Total Local Property Tax Allocation (Post Variation)		<hr/> 18,730,914

SECTION 3

CAPITAL BUDGET 2018-2020

LIMERICK CITY AND COUNTY COUNCIL

Capital Programme 2018 - 2020

Description	Expenditure				Required Funding						
	2018	2019	2020	Total	Grants	Loans	Special Levy Schemes	Development Levies	Revenue Provision	Other	Total
	€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m
Housing and Building	64.12	74.27	67.11	205.50	202.80	0.00	0.00	0.00	2.70	0.00	205.50
Road Transportation and Safety	35.07	58.12	46.88	140.07	118.93	12.98	4.19	2.52	0.50	0.95	140.07
Water Supply & Sewerage	1.36	1.36	1.36	4.07	4.07	0.00	0.00	0.00	0.00	0.00	4.07
Economic Development	9.60	16.28	22.23	48.11	44.58	1.10	0.00	2.18	0.00	0.25	48.11
Environmental Protection	5.85	4.12	2.73	12.69	6.96	4.65	0.00	0.76	0.00	0.33	12.69
Recreation and Amenity	2.36	1.48	1.54	5.39	3.14	0.02	0.00	0.06	2.09	0.09	5.39
Miscellaneous / Corporate	1.83	1.23	1.24	4.29	0.00	0.00	0.00	0.00	4.29	0.00	4.29
Totals	120.20	156.84	143.09	420.13	380.48	18.75	4.19	5.51	9.58	1.62	420.13

Programme Group 1 - HOUSING AND BUILDING

Capital Programme 2018 - 2020

HOUSING AND BUILDING	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Dev Leveis	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
CALF CLUID HYDE ROAD - 20 Units	€600,000	€0	€0	€600,000	€600,000						€600,000
REGEN N30/1/29 Cliona Park Phase 3 - 18 Units	€1,000,000	€3,000,000	€200,000	€4,200,000	€4,200,000						€4,200,000
REGEN N30/1/52 Markievicz Drive Southill - 13 Units	€0	€200,000	€1,000,000	€1,200,000	€1,200,000						€1,200,000
REGEN N30/1/51 Daglish Park Moyroll - 30 Units	€100,000	€2,000,000	€2,000,000	€4,100,000	€4,100,000						€4,100,000
CAS Cuan Mhuire Bruree 6 Units	€900,000	€0	€0	€900,000	€900,000						€900,000
Site adjacent to Athlunkard Boat Club - 4 Units	€300,000	€550,000	€0	€850,000	€850,000						€850,000
Capital Sycamore Avenue (5 terraced Houses) - 5 Units	€200,000	€800,000	€40,000	€1,040,000	€1,040,000						€1,040,000
Capital Wallers Well Phase 2 - 10 Units	€300,000	€3,000,000	€200,000	€3,500,000	€3,500,000						€3,500,000
Capital 1 - 12 Bourke Avenue - 12 Units	€400,000	€500,000		€900,000	€900,000						€900,000
Cap. SHIP St Joseph Street (3 Units)	€50,000	€550,000	€90,000	€690,000	€690,000						€690,000
Cap. SHIP Mulgrave Street (10 Units) - Brannigans site	€300,000	€1,700,000	€100,000	€2,100,000	€2,100,000						€2,100,000
Cap SHIP Sexton Street North and Kileely Court (10Units)	€200,000	€1,200,000	€600,000	€2,000,000	€2,000,000						€2,000,000
Gough Place Rosbrien Limerick - 6 Units	€200,000	€400,000	€900,000	€1,500,000	€1,500,000						€1,500,000
St Patricks Villas Castleconnell - 5 Units	€300,000	€600,000		€900,000	€900,000						€900,000

Programme Group 1 - HOUSING AND BUILDING

Capital Programme 2018 - 2020

HOUSING AND BUILDING	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Dev Leveis	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Buy & Renew Package 1 (7 Residential Units)	€520,416			€520,416	€520,416						€520,416
Capital New Crescent Halting Site Childers Road	€2,900,000	€198,500		€3,098,500	€3,098,500						€3,098,500
Regen Moyross Community Enterprise Centre	€2,000,000	€800,000	€200,000	€3,000,000	€3,000,000						€3,000,000
REGEN SOUTHILL AREA CENTRE N30A/2/23 - 80 Units	€2,000,000			€2,000,000	€2,000,000						€2,000,000
REGEN ORCHARD SITE ISLAND ROAD AND CASTLE STRE - 27 Units	€300,000	€2,400,000	€1,400,000	€4,100,000	€4,100,000						€4,100,000
REGEN - COSGRAVE PARK MOYROSS (N30A/2/11) - 50 Units	€6,000,000	€3,000,000	€300,000	€9,300,000	€9,300,000						€9,300,000
REGEN N30/1/28 20 Units Infill Dev St Marys Park	€2,800,000	€800,000		€3,600,000	€3,600,000						€3,600,000
REGEN Sheep St/Athlunkard St N30A - 8 Units	€800,000	€1,000,000		€1,800,000	€1,800,000						€1,800,000
REGEN Thermal Energy Upgrades	€6,000,000	€3,000,000	€100,000	€9,100,000	€9,100,000						€9,100,000
REGEN Palm Court,Keyes Park N30/1/9 - 27 Units	€2,000,000	€3,700,000	€200,000	€5,900,000	€5,900,000						€5,900,000
Clare Street Capital Works 2014/2015 - 8 Units	€150,000	€800,000	€50,000	€1,000,000	€1,000,000						€1,000,000
Kilmurray Court Capital Works 2014/2015 - 7 Units	€500,000	€400,000	€0	€900,000	€900,000						€900,000
Lisheen Park Construction - 18 Units	€2,800,000	€700,000	€200,000	€3,700,000	€3,700,000						€3,700,000
Clonmacken Construction - 39 Units	€400,000	€5,300,000	€1,200,000	€6,900,000	€6,900,000						€6,900,000

Programme Group 1 - HOUSING AND BUILDING

Capital Programme 2018 - 2020

HOUSING AND BUILDING	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Dev Leveis	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Deerpark Adare Construction - 24 Units	€600,000	€4,000,000	€500,000	€5,100,000	€5,100,000						€5,100,000
Hospital Construction Social Housing - 20 Units	€1,000,000	€683,080		€1,683,080	€1,683,080						€1,683,080
Social Intervention (Grants)	€3,000,000	€3,000,000	€3,000,000	€9,000,000	€9,000,000						€9,000,000
Administration Costs	€1,900,000	€1,900,000	€1,900,000	€5,700,000	€5,700,000						€5,700,000
Economic Regeneration	€1,000,000	€1,000,000	€1,000,000	€3,000,000	€3,000,000						€3,000,000
Environmental & Small Capital Projects	€1,000,000	€1,000,000	€1,000,000	€3,000,000	€3,000,000						€3,000,000
Demolitions Programme	€900,000	€700,000	€500,000	€2,100,000	€2,100,000						€2,100,000
Energy Efficiency	€500,000	€500,000	€500,000	€1,500,000	€1,500,000						€1,500,000
DPGs - HOUSING ADAPTATIONS	€2,500,000	€2,500,000	€2,500,000	€7,500,000	€6,000,000				€1,500,000		€7,500,000
INTERNAL CAPITAL RECEIPTS	€600,000	€300,000	€300,000	€1,200,000					€1,200,000		€1,200,000
Construction - Vances Lands - 37 Units	€300,000	€3,000,000	€5,500,000	€8,800,000	€8,800,000						€8,800,000
Other Regeneration Projects from Implementation Plans	€1,000,000	€2,000,000	€4,000,000	€7,000,000	€7,000,000						€7,000,000
Community Centres Development	€1,800,000	€3,400,000	€400,000	€5,600,000	€5,600,000						€5,600,000
Strategic Site Purchases	€1,500,000	€1,500,000	€1,500,000	€4,500,000	€4,500,000						€4,500,000

Programme Group 1 - HOUSING AND BUILDING

Capital Programme 2018 - 2020

HOUSING AND BUILDING	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Dev Leveis	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
CAS - Mirth, Cashel's Lane, Thomondgate - 18 Units	€400,000	€2,000,000	€1,000,000	€3,400,000	€3,400,000						€3,400,000
Retrofitting/remodelling/refurbishment	€1,200,000	€1,100,000	€1,000,000	€3,300,000	€3,300,000						€3,300,000
Churchfield Site Phase 2 (Southill) - 38 Units	€0	€200,000	€3,000,000	€3,200,000	€3,200,000						€3,200,000
CAS - Towerfields, Croom - 10 Units	€200,000	€1,400,000	€100,000	€1,700,000	€1,700,000						€1,700,000
Child and Family Centre, Roxboro	€1,300,000	€350,000	€0	€1,650,000	€1,650,000						€1,650,000
CAS - Cappamore Housing - 12 Units	€200,000	€1,000,000		€1,200,000	€1,200,000						€1,200,000
CAS - Carebright, Bruff - 6 Units	€770,000			€770,000	€770,000						€770,000
CALF - Woodlawn Park, Ballysimon Road, Limerick City - 11 Units	€700,000			€700,000	€700,000						€700,000
St Enda's Sports Campus, Southill	€300,000	€1,800,000	€900,000	€3,000,000	€3,000,000						€3,000,000
Construction Approvals 2018-2020	€200,000	€2,000,000	€20,000,000	€22,200,000	€22,200,000						€22,200,000
CAS - Projected CAS Projects 2018-2020	€150,000	€500,000	€5,000,000	€5,650,000	€5,650,000						€5,650,000
CALF - Projected CALF Projects 2018-2020	€50,000	€500,000	€4,000,000	€4,550,000	€4,550,000						€4,550,000

Programme Group 1 - HOUSING AND BUILDING

Capital Programme 2018 - 2020

HOUSING AND BUILDING	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Dev Leveis	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
<i>Expenditure where individual project is less the € 0.5m over budget period</i>											
Finalizing Purchase of properties - 27 Units	€2,093,188	€93,695		€2,186,882	€2,186,882						€2,186,882
On-going Refurbishment of properties - 29 Units	€1,462,951	€300,000	€200,000	€1,962,951	€1,962,951						€1,962,951
Completion of existing Construction Projects - 254 Units	€3,066,000	€930,000	€470,000	€4,466,000	€4,466,000						€4,466,000
Halting Sites (Clonlong & Toppins field)	€481,450			€481,450	€481,450						€481,450
TOTALS	€64,124,004	€74,265,275	€67,110,000	€205,499,279	€202,799,279	€0	€0	€0	€2,700,000	€0	€205,499,279

Programme Group 2 - Roads, Transportation & Safety

Capital Programme 2018 - 2020

Roads, Transportation & Safety	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Levy Schemes	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
N21 Abbeyfeale Traffic Management	€900,000			€900,000	€900,000						€900,000
Patrickswell Village Improvements	€450,000			€450,000	€325,000			€125,000			€450,000
Caherconlish Lynch's Corner	€25,000	€400,000		€425,000				€425,000			€425,000
O'Connell Street Upgrade	€3,000,000	€4,750,000	€250,000	€8,000,000	€4,045,025	€3,954,975					€8,000,000
Croom Distributor Road	€1,500,000	€800,000	€150,000	€2,450,000		€1,900,000				€550,000	€2,450,000
Footbridge Black Bridge	€100,000	€1,000,000		€1,100,000	€700,000					€400,000	€1,100,000
Cork to Limerick Early Activities	€200,000			€200,000	€200,000						€200,000
NCW Transport Study	€37,500	€37,500		€75,000				€75,000			€75,000
Corbally Traffic Study	€25,000	€25,000		€50,000				€50,000			€50,000
R510 Dock Road Improvements	€37,500			€37,500				€37,500			€37,500
Limerick Metropolitan Operations Depot	€50,000	€3,000,000		€3,050,000		€3,050,000					€3,050,000
Parnell Street improvements Phase 3		€650,000		€650,000	€650,000						€650,000
City Centre to UL/Castletroy Transport Corridor	€300,000	€4,000,000	€7,000,000	€11,300,000	€11,300,000						€11,300,000
King's Island Flood Relief	€1,000,000	€5,000,000	€12,000,000	€18,000,000	€18,000,000						€18,000,000

Programme Group 2 - Roads, Transportation & Safety

Capital Programme 2018 - 2020

Roads, Transportation & Safety	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Levy Schemes	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Coonagh / Knocklasheen Distributor Road	€6,350,000	€9,490,000	€10,000,000	€25,840,000	€25,840,000						€25,840,000
RDO Annual Running Costs	€1,900,000	€1,900,000	€1,900,000	€5,700,000	€5,700,000						€5,700,000
N24 Bearys Cross Improvement Works	€1,500,000	€750,000		€2,250,000	€2,250,000						€2,250,000
Surface Water Drainage Study	€20,000			€20,000				€20,000			€20,000
Mungret Village Upgrade Phase II	€350,000			€350,000		€350,000					€350,000
Mungret Distributor Roads	€5,000,000	€5,200,000	€8,200,000	€18,400,000	€11,580,000	€2,630,000	€4,190,000				€18,400,000
Childers Road upgrade	€50,000	€750,000	€1,000,000	€1,800,000	€1,800,000						€1,800,000
Footbridge Killmallock	€230,000			€230,000	€125,000			€105,000			€230,000
N69 Foynes to Limerick	€1,500,000	€2,500,000	€3,000,000	€7,000,000	€7,000,000						€7,000,000
Adare Western Approach Pavement Overlay	€1,500,000	€200,000		€1,700,000	€1,700,000						€1,700,000
LIT to City Centre Cycle Route	€100,000	€900,000		€1,000,000	€1,000,000						€1,000,000
Foynes Flood Relief	€150,000			€150,000	€150,000						€150,000
N20 O'Rourkes Cross Improvement Works	€1,500,000	€750,000		€2,250,000	€2,250,000						€2,250,000
N69 Court Cross	€100,000	€1,000,000	€300,000	€1,400,000	€1,400,000						€1,400,000

Programme Group 2 - Roads, Transportation & Safety

Capital Programme 2018 - 2020

Roads, Transportation & Safety	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Levy Schemes	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
N69 Mungret & Bolands Cross	€100,000	€1,500,000	€500,000	€2,100,000	€2,100,000						€2,100,000
N20 Ballyphilip to Howardstown Pavement	€1,500,000	€150,000		€1,650,000	€1,650,000						€1,650,000
N20 Ballymacrory Pavement	€700,000	€100,000		€800,000	€800,000						€800,000
N21 Abbeyfeale to Mount Mahon Pavement	€100,000	€2,000,000	€500,000	€2,600,000	€2,600,000						€2,600,000
N21 Templeglantine Pavement	€500,000			€500,000	€500,000						€500,000
N69 Pavement Overlay -Foynes to Sroolane and Leahys	€350,000			€350,000	€350,000						€350,000
Verdant Place	€100,000			€100,000	€100,000						€100,000
CFRAMS Flood Relief (10% LCCC element of OPW Grants)	€50,000	€50,000		€100,000				€100,000			€100,000
L1116 Golf Links Road Phase 2 (O'Sheas)	€100,000	€500,000		€600,000				€600,000			€600,000
R445 Mackey Roundabout to Annacotty	€50,000			€50,000	€50,000						€50,000
R445 Dublin Road Improvements Kilmurray	€50,000	€1,000,000		€1,050,000		€900,000		€150,000			€1,050,000
Parnell Street Improvements Phase 4	€600,000			€600,000	€600,000						€600,000
Parnell Street Improvements Phase 5		€500,000		€500,000	€500,000						€500,000
Parnell Street Improvements Phase 6	€400,000			€400,000		€200,000		€200,000			€400,000

Programme Group 2 - Roads, Transportation & Safety

Capital Programme 2018 - 2020

Roads, Transportation & Safety	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Levy Schemes	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Monaclinoe Drainage Works	€50,000	€450,000		€500,000	€500,000						€500,000
Tipperary Road R527 reconstruction	€50,000	€2,150,000		€2,200,000	€2,200,000						€2,200,000
Bloodmill Road to Groody Link Road	€20,000			€20,000				€20,000			€20,000
Essential bridge repairs	€500,000	€500,000		€1,000,000	€1,000,000						€1,000,000
Park Road Bridge	€300,000	€100,000		€400,000	€400,000						€400,000
Mary I To City Centre Cycle Route	€100,000	€900,000		€1,000,000	€1,000,000						€1,000,000
Park & Ride Groody		€500,000		€500,000	€500,000						€500,000
Limerick Transport Strategy	€300,000			€300,000	€300,000						€300,000
Groody to Golf Links Road Connection	€500,000	€2,000,000	€2,000,000	€4,500,000	€4,450,000			€50,000			€4,500,000
Park & Stride Sites	€500,000	€150,000		€650,000				€150,000	€500,000		€650,000
Killinure School Boher Improvement Works	€25,000			€25,000				€25,000			€25,000
Grove Island Junction Upgrade	€15,000	€235,000		€250,000				€250,000			€250,000
Traffic Calming Shanagolden	€25,000			€25,000				€25,000			€25,000
R506 Annacotty Business Park Road Improvement	€10,000	€100,000		€110,000				€110,000			€110,000

Programme Group 2 - Roads, Transportation & Safety

Capital Programme 2018 - 2020

Roads, Transportation & Safety	Expenditure				Funded by						
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Special Levy Schemes	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Public Realm Renewal Project - Glin	€200,000	€2,000,000		€2,200,000	€2,200,000						€2,200,000
Public Realm Plan for Newcastle West Square		€30,000		€30,000	€30,000						€30,000
Broadford Surface Water Drainage		€80,000	€80,000	€160,000	€160,000						€160,000
Daar Bridge NCW (R521) widening - Feasibility Study		€20,000		€20,000	€20,000						€20,000
Totals	€35,070,000	€58,117,500	€46,880,000	€140,067,500	€118,925,025	€12,984,975	€4,190,000	€2,517,500	€500,000	€950,000	€140,067,500

Programme Group 3 - Water Supply & Sewerage

Capital Programme 2018 - 2020

Water Supply & Sewerage	Expenditure				Funded by					
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Group Water Schemes ~ Capital Upgrades:	€300,000	€300,000	€300,000	€900,000	€900,000					€900,000
Group Water Schemes ~ Take Over:	€300,000	€300,000	€300,000	€900,000	€900,000					€900,000
Capital Replacement Fund	€191,000	€191,000	€191,000	€573,000	€573,000					€573,000
Upgrade & maintenance of legacy pumping stations & treatment plants not taken over by Irish Water	€566,667	€566,667	€566,667	€1,700,000	€1,700,000					€1,700,000
Totals	€1,357,667	€1,357,667	€1,357,667	€4,073,000	€4,073,000	€0	€0	€0	€0	€4,073,000

Programme Group 4 - Economic Development

Capital Programme 2018 - 2020

Economic Development	Expenditure				Funded by					Total (2018 to 2020)
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	
Kilmallock Looped Walks	€100,000	€68,000	€68,000	€236,000	€177,000		€59,000			€236,000
Great Southern Greenway / Trail	€1,200,000			€1,200,000	€700,000		€500,000			€1,200,000
Kantohar Enterprise Centre	€100,000			€100,000	€100,000					€100,000
Medieval Mansion, Kilmallock	€250,000	€250,000	€250,000	€750,000	€562,500		€187,500			€750,000
Town and Village Renewal Schemes (13 Projects)	€1,825,000	€600,000	€600,000	€3,025,000	€2,502,500		€275,000		€247,500	€3,025,000
Innovate Capital Works	€2,250,000	€1,500,000	€2,500,000	€6,250,000	€6,250,000					€6,250,000
Rathkeale Enterprise Centre	€100,000			€100,000		€100,000				€100,000
Riverside Amenity Projects	€100,000	€7,000,000	€2,900,000	€10,000,000	€10,000,000					€10,000,000
Newcastle Athletic Track	€200,000	€650,000	€650,000	€1,500,000	€1,500,000					€1,500,000
Georgian Demonstration Block Projects	€2,000,000	€4,000,000	€12,000,000	€18,000,000	€18,000,000					€18,000,000
Nicholas Street Craft Hub	€200,000	€100,000		€300,000	€225,000		€75,000			€300,000

Programme Group 4 - Economic Development

Capital Programme 2018 - 2020

Economic Development	Expenditure				Funded by					Total (2018 to 2020)
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	
Lough Gur Greenway and Solstice Park	€627,000	€161,500	€161,500	€950,000	€712,500		€237,500			€950,000
Kilmallock Western Greenway	€100,000	€50,000	€50,000	€200,000	€150,000		€50,000			€200,000
Mungret College Redevelopment	€200,000	€500,000	€300,000	€1,000,000		€1,000,000				€1,000,000
Public Realm (Non City)	€250,000	€500,000	€750,000	€1,500,000	€1,200,000		€300,000			€1,500,000
Conference Centre	€100,000	€900,000	€2,000,000	€3,000,000	€2,500,000		€500,000			€3,000,000
Totals	€9,602,000	€16,279,500	€22,229,500	€48,111,000	€44,579,500	€1,100,000	€2,184,000	€0	€247,500	€48,111,000

Programme Group 5 - Environmental Protection

Capital Programme 2018 - 2020

Environmental Protection	Expenditure				Funded by					
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
<u>FIRE</u>										
Class B Fire Appliance - new	€280,000	€280,000		€560,000	€560,000					€560,000
Class B Fire Appliance - 2nd hand	€30,000	€30,000	€30,000	€90,000	€90,000					€90,000
Special Incident Unit (Hazmats Truck) - new	€80,000			€80,000	€80,000					€80,000
Replacement of 70 Firefighter Pagers	€18,000			€18,000	€18,000					€18,000
Replacement of 6 Thermal Image Cameras	€36,000			€36,000	€36,000					€36,000
Replacement of 40 Dry Suits for Retained Fire Service		€80,000		€80,000	€80,000					€80,000
New Emergency Water Tender			€300,000	€300,000	€300,000					€300,000
MRCC Equipment Upgrade (CAMP II)	€2,000,000	€2,000,000	€1,000,000	€5,000,000	€5,000,000					€5,000,000
Redevelopment works Cappamore Fire Station	€350,000			€350,000	€350,000					€350,000
Main entrance and foyer redesign Limerick City Fire Station	€150,000	€50,000		€200,000	€200,000					€200,000
Yard concreting and assoc works NCW Fire Station	€100,000			€100,000	€100,000					€100,000
Civil Defence Fleet	€50,000	€50,000	€50,000	€150,000	€150,000					€150,000

Programme Group 5 - Environmental Protection

Capital Programme 2018 - 2020

Environmental Protection	Expenditure				Funded by					
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
<u>PARKS</u>										
Shelbourne Park - Railings	€10,000			€10,000			€10,000			€10,000
Baggott Estate Nature Reserve Improvement Works	€25,000	€25,000	€25,000	€75,000			€75,000			€75,000
Park Road Depot Minor Improvement Works	€50,000	€50,000	€50,000	€150,000			€150,000			€150,000
Adare Park Boundary Fencing	€40,000			€40,000			€40,000			€40,000
Adare Park Sensory Garden	€25,000	€25,000	€25,000	€75,000			€75,000			€75,000
Castletroy Park - Footpaths	€20,000			€20,000			€20,000			€20,000
Ballyhahill - Development of Park.	€10,000			€10,000			€10,000			€10,000
Roundabout Improvement Works - Clondrinagh, Loughmore & Clonmacken	€30,000			€30,000					€30,000	€30,000
Clare Glens-Footpath improvements and tree removal	€20,000			€20,000			€20,000			€20,000
Lough Gur - Access Barrier & Bollards	€20,000			€20,000			€20,000			€20,000
Kilbane Estate - Fencing & hedging	€10,000			€10,000			€10,000			€10,000

Programme Group 5 - Environmental Protection

Capital Programme 2018 - 2020

Environmental Protection	Expenditure				Funded by					
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Grass Cutting Equipment & Machinery Replacement	€20,000			€20,000		€20,000				€20,000
Control of Invasive Species Vegetation	€100,000	€100,000	€100,000	€300,000					€300,000	€300,000
<u>BURIAL GROUNDS</u>										
Mt St. Lawrence Chapel (Conservation Works)	€150,000	€150,000		€300,000		€300,000				€300,000
Askeaton - Development of New Cemetery	€100,000			€100,000		€100,000				€100,000
Caherconlish - Creation of Burial Grounds	€90,000	€30,000		€120,000		€120,000				€120,000
Castlemungret - Layout works	€30,000			€30,000		€30,000				€30,000
Patrickswell BG - Improvements works	€60,000			€60,000		€60,000				€60,000
Columbariums - Provision in city cemeteries	€20,000			€20,000			€20,000			€20,000
Ancient Cemeteries - Maintenance & Repair	€50,000	€50,000	€50,000	€150,000		€150,000				€150,000
Abbeyfeale - Extension of COI Burial Ground	€50,000			€50,000		€50,000				€50,000
Abbeyfeale - Creation of Burial Grounds	€300,000	€300,000	€300,000	€900,000		€720,000	€180,000			€900,000
Murroe / Cappamore - Creation of Burial Grounds	€200,000	€200,000	€200,000	€600,000		€600,000				€600,000

Programme Group 5 - Environmental Protection

Capital Programme 2018 - 2020

Environmental Protection	Expenditure				Funded by					
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Adare - Creation of Burial Grounds	€225,000	€225,000	€225,000	€675,000		€675,000				€675,000
Cemeteries - Drainage Works	€150,000	€150,000	€150,000	€450,000		€450,000				€450,000
Cemeteries - Wall & Foothpaths Improvement Works	€100,000	€100,000	€100,000	€300,000		€200,000	€100,000			€300,000
BG Rights of Way - Maintenance & Improvement.	€70,000	€70,000	€70,000	€210,000		€210,000				€210,000
Mt St Lawrence Headstone Renovation Project	€50,000	€50,000	€50,000	€150,000		€150,000				€150,000
Mt St. Oliver Improvement Works (External Perimeter Wall)	€250,000			€250,000		€250,000				€250,000
Mt St. Oliver Improvement Works (Internal Works)	€50,000			€50,000		€50,000				€50,000
Mt St. Oliver Improvement Works (Compound)	€250,000			€250,000		€250,000				€250,000
Dromcollogher New Burial Ground	€100,000	€100,000		€200,000		€200,000				€200,000
Dromcollogher Existing Burial Ground	€60,000			€60,000		€60,000				€60,000
Totals	€5,854,000	€4,115,000	€2,725,000	€12,694,000	€6,964,000	€4,645,000	€755,000	€0	€330,000	€12,694,000

Programme Group 6 - Recreation & Amenity

Capital Programme 2018 - 2020

Recreation & Amenity	Expenditure				Funded by					
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue	Other	Total (2018 to 2020)
Rural Development Programme Match Funding	€463,800	€463,800	€463,800	€1,391,400				€1,391,400		€1,391,400
LA Estate Enhancement Schemes	€30,000	€30,000	€30,000	€90,000					€90,000	€90,000
Playground Improvements	€80,000			€80,000	€60,000	€20,000				€80,000
Grove Island	€100,000			€100,000	€100,000					€100,000
Rathbane Golf Course Upgrade	€100,000			€100,000	€100,000					€100,000
Askeaton Leisure Centre	€100,000	€100,000		€200,000	€170,000		€30,000			€200,000
Hinterland Projects - Rathkeale Pre-social Cohesion Project	€51,000			€51,000	€51,000					€51,000
Library Self Service Equipment	€100,000			€100,000				€100,000		€100,000
Adult Exercise Equipment	€40,000	€40,000		€80,000	€60,000		€20,000			€80,000

Programme Group 6 - Recreation & Amenity

Capital Programme 2018 - 2020

Recreation & Amenity	Expenditure				Funded by					
Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue	Other	Total (2018 to 2020)
Slí na Sláinte Routes Development	€7,000			€7,000			€7,000			€7,000
Feasibility on provision of New Library	€100,000	€850,000	€1,050,000	€2,000,000	€2,000,000					€2,000,000
Limerick City Gallery of Art	€251,700			€251,700	€125,850			€125,850		€251,700
Belltable	€90,464			€90,464	€45,232			€45,232		€90,464
Dance Limerick	€150,030			€150,030	€75,015			€75,015		€150,030
Irish Aerial Creation Centre	€700,000			€700,000	€350,000			€350,000		€700,000
Total	€2,363,994	€1,483,800	€1,543,800	€5,391,594	€3,137,097	€20,000	€57,000	€2,087,497	€90,000	€5,391,594

Programme Group 8 - Miscellaneous / Corporate

Capital Programme 2018 - 2020

Miscellaneous / Corporate	Expenditure				Funded by					
Job Description	2018	2019	2020	Total (2018 to 2020)	Grants	Loans	Development Levies	Revenue Provision	Other	Total (2018 to 2020)
Cap (L) - CORPORATE BUILDING CAPITAL REPLACE FUND	€1,000,000	€1,000,000	€1,000,000	€3,000,000				€3,000,000		€3,000,000
ICT Capital Projects	€600,000			€600,000				€600,000		€600,000
Cap. Digital Strategy Programme	€100,000	€100,000	€90,000	€290,000				€290,000		€290,000
Records & Storage Managment Project	€125,000	€125,000	€150,000	€400,000				€400,000		€400,000
TOTAL	€1,825,000	€1,225,000	€1,240,000	€4,290,000	€0	€0	€0	€4,290,000	€0	€4,290,000