

DRAFT
ANNUAL BUDGET FOR YEAR ENDED
31ST DECEMBER 2016

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LIMERICK CITY AND COUNTY COUNCIL
COMHAIRLE CATHRACH AGUS CONTAE LUIMNIGH

12th November 2015

TO: THE MAYOR AND EACH MEMBER OF LIMERICK CITY AND COUNTY
COUNCIL

Annual Budget for the year
1st January 2016 to 31st December 2016

The Draft Budget for the financial year ending 31st December 2016 has been prepared, circulated to Members, and public notice of the Budget Meeting placed in the press, in accordance with the provisions of the Local Government Act 2001 as amended by the Local Government Reform Act 2014.

The Statutory Budget Meeting has been fixed for Friday, 20th November 2015 at 10am, Council Chambers, Dooradoyle. Section 103 of the Local Government Act 2001 as amended by the Local Government Reform Act 2014 provides that the Budget must be adopted within a period of fourteen days beginning on the day on which the local authority budget meeting begins.

The Budget therefore must be adopted by 3rd December 2015.

Introduction

I attach, for your consideration, the Draft Annual Revenue Budget for Limerick City and County Council for year ending 31st December, 2016.

Circular Fin 08/2015 also refers to the prescribed period that applies for the holding of the 2016 Budget meeting for Local Authorities as follows; 2nd November 2015 to 27th November 2015. It was agreed by the Members at the October Council meeting to hold the Annual Budget Meeting on Friday 20th, November, 2015.

In line with the new guidance, the actual budget process began in August 2015 when consultation with the Corporate Policy Group commenced. This involved the setting of overall parameters for the budget together with an identification of the key issues and broadly setting out the approaches to be taken. The consultation at that time focused on the Council's overall financial position together with consideration of the financial consequences of any variation in the basic rate of Local Property Tax.

The Council decided not to adjust the LPT in 2016 and was obliged to notify the Revenue Commissioners and the Minister for Environment, Community and Local Government by the 30th September 2015 of the resolution adopted.

Furthermore, in order to meet the revised requirements, a submission of preliminary estimates of current, along with capital income and expenditure was made to the Department of the Environment, Community and Local Government.

The draft budgetary plan for each of the Municipal Districts was adopted during the prescribed period from 15th October to 13th November.

Through consultation with the Corporate Policy Group and consideration of the views of Council as expressed through the different stages of the budgetary process, in particular as expressed through the meetings of the Municipal Districts, the budget as presented considers this feedback in a reasoned and balanced manner.

Local Authorities are required by law to adopt a budget that is sufficient to meet their proposed expenditure - total estimated expenditure must be met by total estimated income from Commercial Rates, LPT, charges for goods & services and Government Grants. In addition, as well as adopting the budget for the coming year, elected members must also determine the Annual Rate of Valuation and the level of Rates Refund.

2014 Commercial Rates Revaluation Adjustment

Members will recall that the Valuation Office, as part of the revaluation process in 2014, posted over 6,700 final Valuation Certificates to commercial and industrial ratepayers in the Limerick City and County Council rating authority area and these revaluations took effect from 1st January 2015. As part of this process, Ratepayers were entitled to appeal the valuations to the Valuation Office by the 8th February 2015. This process together with a reduction to the global valuation of utilities has resulted in an overall reduction in the Council's valuation base and consequential loss in income of approximately **€2.45m** in 2016.

Significant pressures have been placed on the available funds of the Council for 2016 as a result of the reduction in the Commercial Rate base by the following:

- The level of appeals to the Revaluation Process carried out during 2014 has resulted in reduced income of **€750,000** (1.5% of Annual Rate on Valuation ARV)
- Also, on the 4th November 2015, the Council were notified by the Valuation Office of a reduction to global valuation of Utilities (i.e. Communication Co's, Gas and Electrical Networks). equating to **€1.7 million** in reduced income. (3% of the ARV).

It is against this backdrop of reduced income of €2.45 million that the Budget is framed on a 4.5% increase on the Annual Rate of Valuation. It should be noted that even with

the 4.5% increase in the ARV, the Commercial Rate income is still lower by €50,000 versus the adopted Budget 2015.

Draft Budget 2016 Objectives

In preparing a Draft Budget for presentation to the Members, I have endeavoured to allocate the available funds so as to ensure as far as possible the following objectives:

- **To continue the delivery of essential and statutory services provided by the Council.**
- **Be efficient, effective and committed to providing services that will underpin an innovative Limerick.**
- **Providing funds in preparation of Limerick's bid for European Capital of Culture 2020**
- **Grow our economy and create opportunity in Limerick, by:-**
 - Ensuring that the Local Enterprise Office (LEO) continues to market and promote Limerick as a location for new Business start-ups and to act as a point of contact for existing and prospective businesses.
 - The need to continue a strategic programme of investment and development of the City & County.
 - Ongoing support to the small and medium businesses and tourism sector.
- **Actively engage with and support our communities.**
- **To deliver the highest level of public services within the resources available.**

National Economic Outlook

It is clear that all domestic economic indicators are continuing to improve. Based on evidence so far this year, real GDP looks set to expand by over 6% in 2015 and growth of 4.5% looks achievable for 2016 nationally.

Table 1 below outlines the economic assumptions underlying the Department of Finance's budget for 2016.

| Table 1: Irish Economic Forecast | | | |
|---|-------------|--------------|--------------|
| Averages | 2014 | 2015f | 2016f |
| GDP | +5.2% | +6.2% | +4.3% |
| GNP | +6.9% | +5.5% | +3.9% |
| Consumption | +2.0% | +3.5% | +3.5% |
| Investment | +14.3% | +13.0% | +12.5% |
| Exports | +12.1% | +11.9% | +6.9% |
| Imports | +14.7% | +12.1% | +8.2% |
| Inflation (HICP) | +0.3% | +0.1% | +1.2% |
| Employment | +1.8% | +2.8% | +2.4% |
| Unemployment Rate | 11.30% | 9.50% | 8.30% |

Source: Department of Finance

All components of the economy are showing positive trends, with consumer spending gradually strengthening. The performance of the public finances was very strong in the first 9 months of 2015. An exchequer deficit of €104 million was recorded, compared to a deficit of €5.96 billion in the same period in 2014. The positive impact of increased economic activity and a stronger labour market on the Exchequer finances is very apparent. There is however external risk factors with the IMF recently downgrading its global growth outlook.

Local Economic Outlook

I also want to again acknowledge the evidence of Limerick's growing status as an attractive location for investment, both by existing companies operating in Limerick and those from elsewhere seeking new foreign direct investment opportunities.

Limerick has seen significant growth in recent years and has been very successful in attracting investment. In 2015, we welcomed investment announcements by Regeneron Pharmaceuticals with the creation of an additional 200 jobs and €350 million investment, Northern Trust which announced 300 jobs for Limerick and Uber which is creating 300 new jobs in Limerick City Centre. Limerick City & County Council also announced this year that it has signed heads of agreement with Troy Studios to establish a major media hub for film and television production in Limerick, which will create an estimated 750 jobs and contribute €70 million to the local economy. To date in 2015 close to 2,500 full time high skilled jobs and more than half a billion of investment has been announced for Limerick. In addition to these full time jobs, 540 construction jobs have been announced this year. These developments highlight that there is significant and positive change for Limerick.

These positive announcements are reflected in the local unemployment rate which has declined considerably from its peak of over 17% in 2010 to 11.2% in Q2 2015, in line with the national trend. This improvement in the unemployment rate is reflected in incomes with Limerick having the second highest disposable income per person in Ireland. However, despite the unemployment rate declining, there is still considerable progress to be made. We have a target to create 12,000 jobs as part of the Limerick 2030 Plan, with 5,000 of these in the City Centre.

All agencies responsible for the development and promotion of Limerick must continue to work closely so as to ensure that the progress made in recent years is built on and in this regard, Limerick City and County Council looks forward to playing a central role in such efforts.

Outturn 2015

In presenting the Annual Budget for the year ended 31 December 2016 to Council, I wish to take this opportunity to summarise the financial position of Limerick City and County Council as at 31 December 2014. The Annual Financial Statement of Limerick City and County Council for the year 2014 shows that the accumulated balance on the Revenue Account is in a credit position of €599,562.

I have reviewed the up to date position and I am satisfied that every effort will be made to break-even on the Revenue Account for 2015; however there is pressure on a number of income heads and ongoing controls on expenditure are in place. As mentioned previously appeals due to the Revaluation process has resulted in a reduction in income in 2015 of €950,000.

The 2016 draft Budget reflects the need to continue a strong financial management ethos while making every effort to meet the ever increasing demands on the services of Limerick City and County Council.

Analysis of Expenditure Requirements 2016

The total estimated expenditure included in the Draft Budget for 2016 amounts to €239.477 million, a increase of €84 million on the adopted figure for 2015. The growth in the HAP transactional Shared Service Hub accounts for the majority of this increase. As this expenditure is matched by an increase in corresponding income, it has no net effect on the Budgetary Provisions. The following Table 2 depicts Revenue expenditure by Division.

| Division | Budget 2016 € | Budget 2015 € |
|---|--------------------|--------------------|
| A. Housing and Building | 113,713,940 | 35,279,023 |
| B. Road Transportation & Safety | 33,155,300 | 29,876,430 |
| C. Water Services | 15,430,728 | 15,812,222 |
| D. Development Incentives & Controls | 15,318,279 | 11,789,067 |
| E. Environmental Protection | 30,942,626 | 30,112,274 |
| F. Recreation & Amenity | 12,515,629 | 11,622,906 |
| G. Agriculture, Education, Health & Welfare | 1,942,911 | 2,555,504 |
| H. Miscellaneous Services | 16,457,328 | 18,824,709 |
| | 239,476,741 | 155,872,135 |

Table 2: Analysis of Expenditure by Division

The following chart gives a breakdown of expenditure by each division.

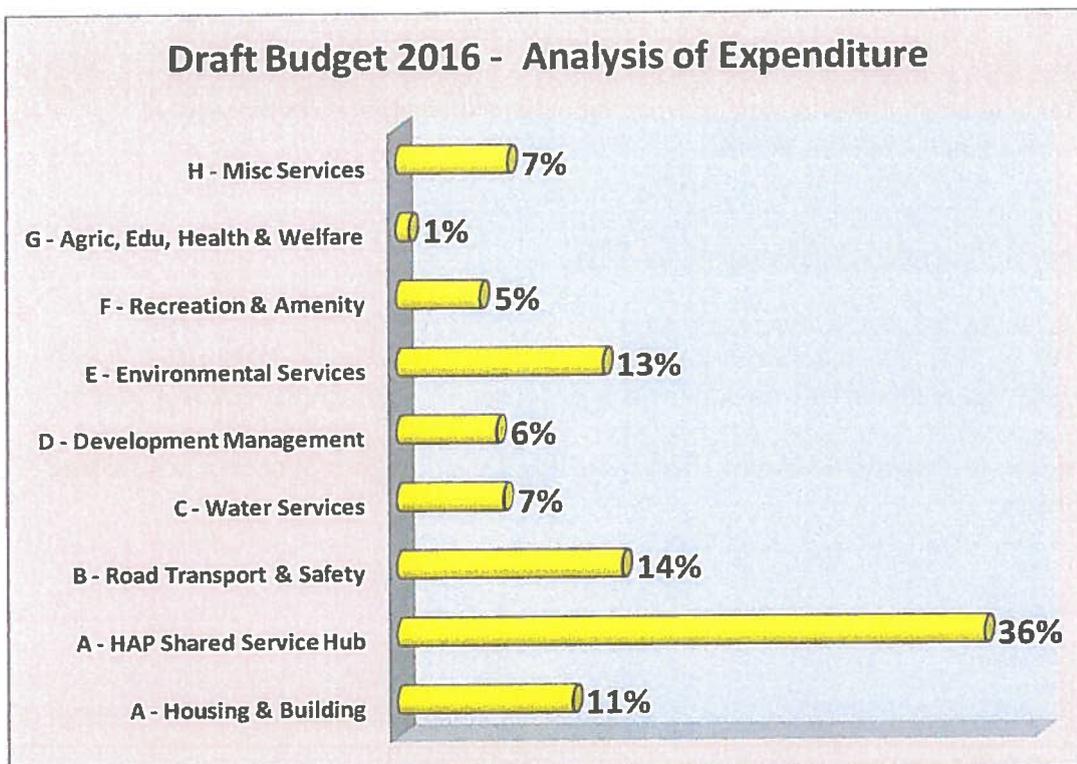


Chart 1: Analysis of split of Expenditure by Division

The following bar chart shows the estimated expenditure for each Division, with comparative figures for 2015:-

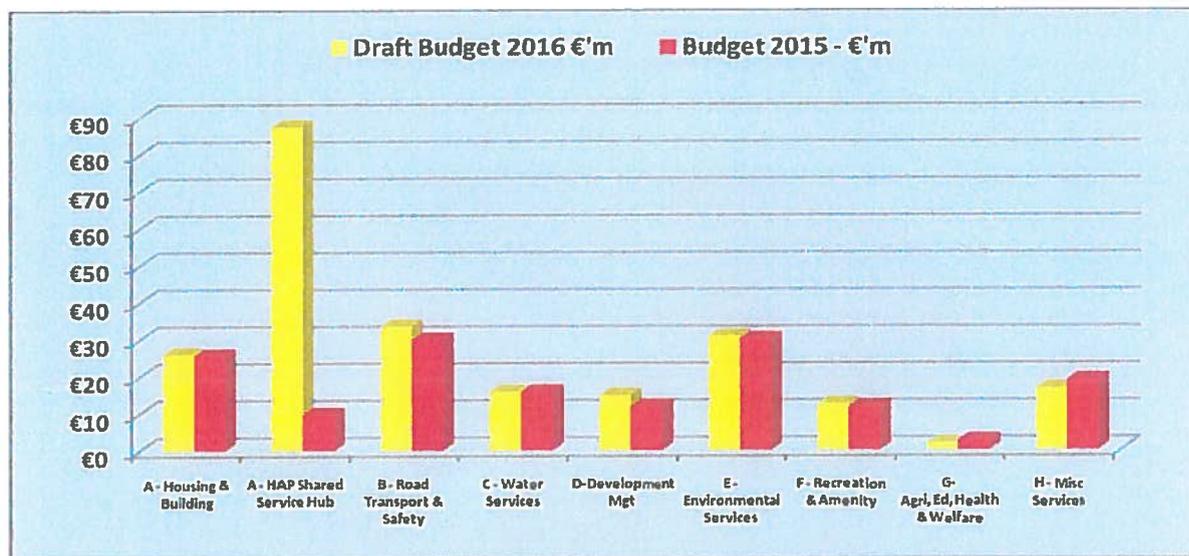


Chart 2: Analysis of Expenditure by Division - Budget 2015 versus Draft Budget 2016

Analysis of Income 2016

The level of expenditure shown above, at €239.477 million, will be financed from the following sources:-

| Source | Amount (€) |
|---|--------------------|
| 1. Local Property Tax | 14,625,159 |
| 2. Commercial Rates | 52,909,395 |
| 3. Grants and Subsidies (net of HAP) | 35,936,793 |
| 4. Goods and Services (net of HAP) | 46,135,662 |
| 5. Pension Levy | 2,427,982 |
| Sub Total Income (Excluding HAP) | 152,034,991 |
| 1. HAP Differential Rent | 27,150,692 |
| 2. HAP Subsidy from DECLG | 60,291,058 |
| SubTotal HAP | 87,441,750 |
| Grand Total | 239,476,741 |

Table 3: Analysis of Income

The following Pie chart highlights the % split by income category excluding HAP.

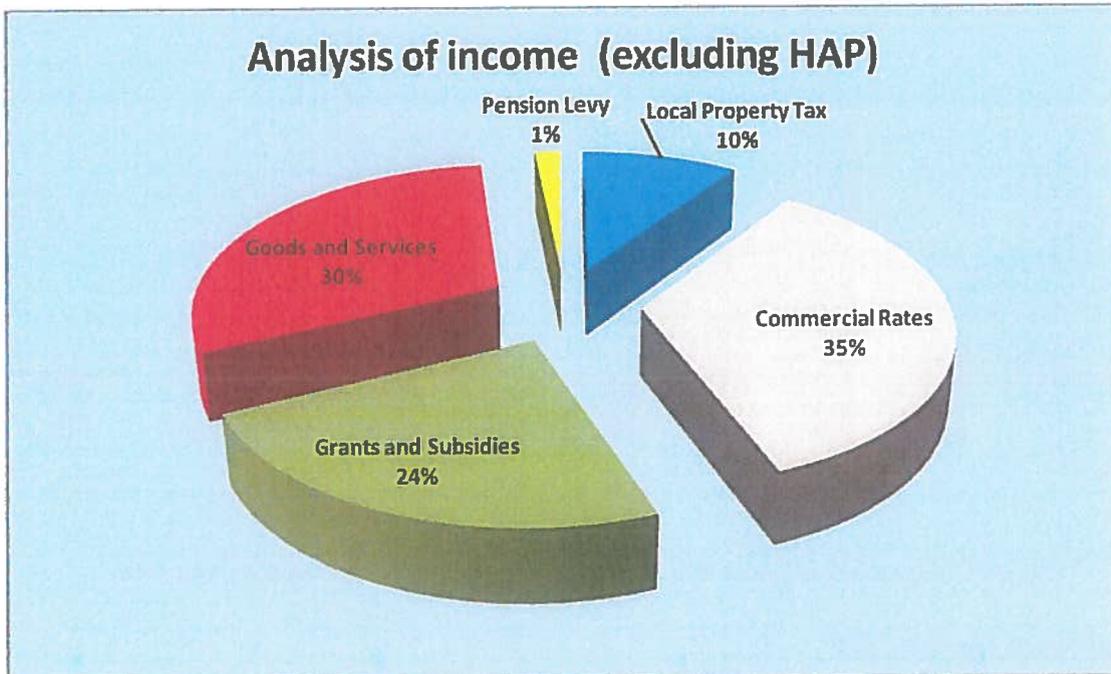


Chart 3: Analysis of Income (excluding HAP)

76% of the Council's income (excluding HAP) is now generated locally through Commercial Rates (35%), LPT (10%), Pension Levy (1%) and goods & services (30%).

Comparative figures for Budgets 2015 and 2016 are shown hereunder.

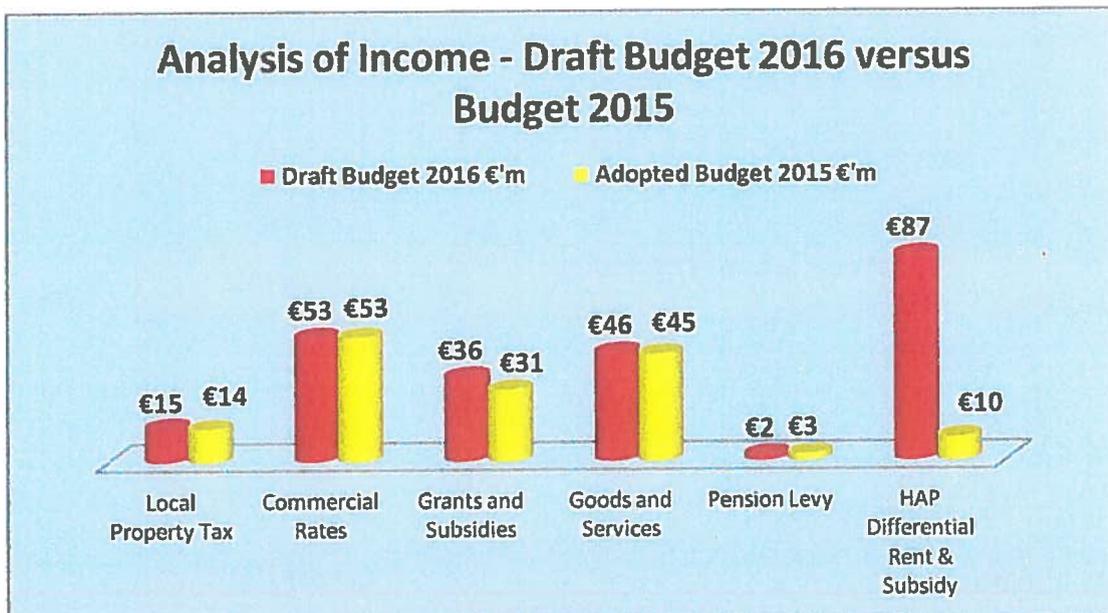


Chart 4: Analysis of Income

Local Property Tax Allocation 2016

Government has decided on a national equalisation model which commits 20% of monies collected to national local government funding supports, while 80% is maintained in the County of origin. The Council may at its discretion, following public consultation, increase or decrease LPT rates by 15%. The Council decided not to adjust the LPT in 2016. The amount therefore included in the budget for LPT is €14,625,159.

Limerick Housing Assistance Payment (HAP) Transactional Shared Service Hub

The Housing Assistance Payment (HAP) is a new social housing support being introduced by local authorities. HAP will replace Rent Supplement for those with a long-term housing need who qualify for social housing support. The introduction of HAP means that local authorities can now provide housing assistance for households with a long term housing need, including many long term Rent Supplement recipients.

Limerick City and County Council is providing a transactional shared service to the local authorities taking part in the statutory pilot phase. Each local authority decides on the eligibility of HAP applicants in its own area and notifies Limerick City and County Council, which pays HAP to the relevant landlords and collects differential rent from HAP recipients through An Post's Household Budget facility.

The Council is currently providing this shared service to the following Local Authorities Cork County Council, Cork City Council, Kilkenny County Council, Louth County Council, Monaghan County Council, South Dublin County Council, Waterford City & County Council, Carlow County Council, Clare County Council, Donegal County Council, Offaly County Council, Tipperary County Council and the Dublin Regional Homeless Executive. The DECLG intend to commence further local authorities during quarter 4 2015.

The draft budget includes expenditure of €87 million which in the main relates to payments to landlords. 31% of this expenditure is funded by HAP differential rent and the balance is funded by the DECLG.

General Municipal Allocation 2016

Circular Fin 08/2015 referred to the Local Government (Financial and Audit Procedures) (Amendment) Regulations (S.I.363 of 2015), which amends the Local Government (Financial and Audit Procedures) Regulations 2014 by providing that the meeting at which Municipal District members consider the draft budgetary plan must conclude no later than 10 days prior to the local authority budget meeting, this period was previously 21 days.

Following the adoption of the budget a schedule of proposed works of maintenance and repair to be carried out during 2016 in each Municipal District will be prepared for consideration and adoption by the Municipal District Members

The draft budget has included a general municipal allocation of €1.5m in total for district members which will provide a focus and clarity as regards how the elected members want to account for the expending of monies within their area.

City of Culture

Limerick National City of Culture 2014 was an ambitious project which aimed to transform Limerick into a cultural hub for Ireland, re-imagine the city and provide a great opportunity for the people of Limerick of diverse backgrounds and social standing to come together and celebrate a cultural programme over 12 months.

Limerick City and County Council during 2015 has pursued a vigorous, active and intensive bidding process in order to successfully achieve the title of European Capital of Culture title for 2020. In order to prepare for this designation, funding of €1 million is set aside in the draft budget to co-fund the bid process and to help build up a fund in order to deliver a programme that best showcases such a distinction.

Payroll

The Council's overall staffing level increased in 2015 following a long number of years of decline as highlighted in the chart below.

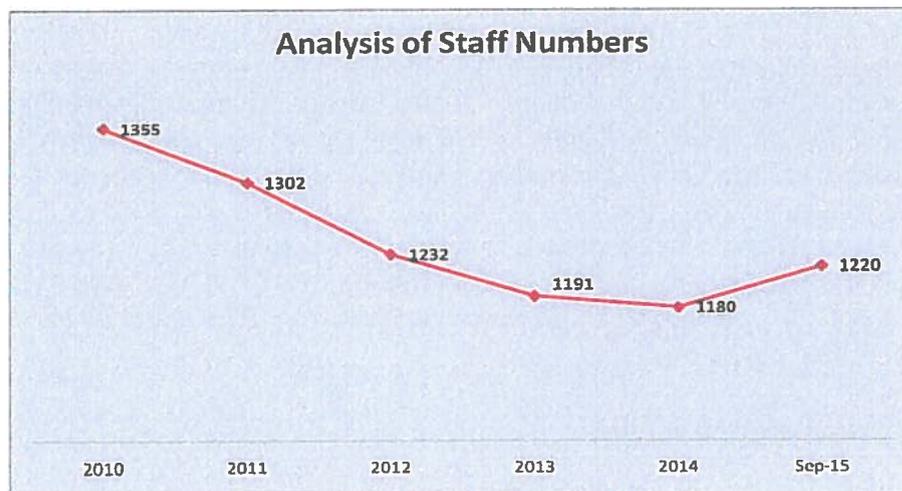


Chart 5: Analysis of Staff Numbers

This increase reflected our requirement to maintain essential services but also to attract new skills into the organisation to meet current and future challenges.

The proposed budget provides for:

- the payment of salaries and wages to our existing staff

- the payment of pensions to our retired staff
- an increase in staff to ensure that the Council can deliver on the objectives set out in its Corporate Plan primarily outdoor staff and fire-fighters
- an allocation to meet the costs associated with the Council's obligations under the Landsdowne Road Agreement
- an allocation to meet its pension obligations for staff reaching retirement age in 2016

The Council will continue to explore redeployment from within its existing workforce as a means of meeting new staffing requirements. This will minimise the cost associated with external recruitment.

Non Payroll Costs

There are a number of non payroll costs and unavoidable increases in current costs facing Limerick City and County Council in 2016. I have made all possible efforts to maintain expenditure in critical service delivery areas. Better value in all our procurement practices remains a key senior management imperative across all our services and will be further targeted during the coming year.

The Council is participating in national tenders in areas such as electricity, mobiles, stationary, furniture, paper, gas and bulk fuels and has recently completed a successful tender for the provision of electricity.

The Council is also actively involved in using national procurement systems such as LAQuotes and e-Tenders in efforts to further curtail non-payroll costs. Procurement will be a constant focus in our efforts to achieve value for money throughout 2016.

The Members have made various provisions from revenue to capital over a number of years. These provisions are ring fenced for specific areas of expenditure. Without these provisions balancing of Draft Budget 2016 would not be possible. This source of income is diminishing rapidly - buoyancy in our locally sourced income will be critical in the short and long term.

Commercial Rates

As previously mentioned, the Valuation Office as part of the revaluation process in 2014 posted over 6,700 final Valuation Certificates to commercial and industrial ratepayers in the Limerick City and County Council rating authority area and these revaluations took effect from 1st January 2015. As part of this process, Ratepayers were entitled to appeal the valuations to the Valuation Office by the 8th February 2015. This process resulted in an overall reduction in the Council's valuation base and consequential loss in income in 2015 of approximately €750,000 which was not known at the adoption of Budget 2015.

Also, on the 4th November 2015, the Council were notified by the Valuation Office of a reduction to global valuation of Utilities (i.e. Communication co's, Gas and Electrical networks) equating to a further loss in income of €1.7 million.

This combined reduction of €2.45 million equates to a drop of 4.5% in the annual rate of valuation.

Limerick City and County Council had a rate demand in 2016 of €52.9m compared to a figure in 2008 of €55.607m. This indicates a reduction of €2.7m or 5%.

The following table highlights the reduction in Rates since 2008.

| Year | Rates € | Diff in Yrs € |
|----------------|------------|---------------|
| 2008 | 55,606,941 | |
| 2009 | 56,869,574 | 1,262,633 |
| 2010 | 58,176,362 | 1,306,788 |
| 2011 | 59,268,125 | 1,091,763 |
| 2012 | 59,276,025 | 7,900 |
| 2013 | 58,090,716 | (1,185,309) |
| 2014 | 53,667,967 | (4,422,749) |
| 2015 | 52,973,091 | (694,876) |
| 2016 Projected | 52,909,395 | (63,696) |

Table 4: Analysis of Commercial Rate Income

Due to the results of the revaluation appeals process and the reduction in the Global valuations, the budget has factored a 4.5% increase in the Annual Rate of Valuation for 2016. As can be seen from the above table this adjustment in the ARV does not increase the total amount of income to be received from Rates in 2016 but only holds the income at slightly under 2015 levels.

Section 31 of the Local Government Reform Act 2014 provides for an amendment to rating law in relation to the refund of rates on vacant properties. This change now gives the power to the members of local authorities to vary the level of rates refunds that apply in individual local electoral areas within the overall administrative area of the local authority.

Article 29 of the Local Government (Financial & Audit Procedures) Regulations 2014 provides that the decision to alter the rate of refund should be decided at the statutory annual budget meeting and that the rate of refund decided in respect of the relevant local electoral area shall apply to eligible persons for the year to which the budget relates. The budget has been framed on the basis of the following rate refund on vacant property.

| Band | % Refund |
|--------------------------------------|-----------------|
| Up to €2,624 Annual Rate Demand | 100% |
| €2,625 to €10,449 Annual Rate Demand | 50% |
| Over €10,450 Annual Rate Demand | 25% |

Table 5: Proposed Vacant Property Scheme 2016

It is recommended that this level of refund be applied to both City and County for 2016.

Small and Medium Business Support Scheme 2016

The proposed Small and Medium Business Support scheme will pay a financial support to occupiers of commercial properties with a total annual commercial rate bill of up to and including €10,000 but not less than €500 in 2016, subject to a number of terms and conditions.

The support payments are summarised in the following table.

| Commercial Rate Invoices | Financial Support | Average Support |
|---------------------------------|--------------------------|------------------------|
| From €500 to €1,500 | €65 | 6.7% |
| From €1,500 to €2,500 | €110 | 5.6% |
| From €2,501 to €4,000 | €180 | 5.1% |
| From €4,001 to €5,500 | €225 | 4.8% |
| From €5,501 to €7,000 | €275 | 4.5% |
| From €7,001 to €10,000 | €350 | 4.2% |

Table 6: Proposed Small & Medium Business Support Scheme 2016

The average support/reduction across the qualifying group is 5% and this scheme highlights Limerick City and County Council's commitment to the Small and Medium Business Sector. It should be noted that almost 90% of the Rated properties in Limerick City and County Council have an annual rate demand of less than €10,000 subject to the Scheme being approved by the Council.

Tourism Sector Support Scheme 2016

The Proposed Tourism Sector Support Scheme for 2016 will be a financial support/reduction to occupiers of commercial properties directly linked to the Tourism

Sector. In order to qualify, the total annual Commercial Rates liability must be in excess of €10,000 (Business's with a Rate Demand less than €10,000 already qualify for the SME Scheme 2016) and is subject to a number of terms and conditions. The support grant payment which is aimed specifically at the Tourism and Hospitality Sector will be set at 5% of the total Rates, including arrears, for 2016 subject to the Scheme being approved by the Council.

Business & Retail Incentive Scheme 2016

The Proposed Business & Retail Incentive Scheme for 2016 will be available for Businesses in all towns and villages across Limerick City and County Council. This is an extension of the current scheme which was available in Limerick City, Abbeyfeale, Kilmallock, Newcastle West and Rathkeale. The scheme is intended to address property vacancy rates, improve streetscapes and to support the business community.

Irish Water

In 2016, the Water and Waste Water programme will be provided on an agency basis, based on the agreed Service Level Agreement and the annual service plan.

Rural Development Programme

In 2015, agreement was reached between the two rural development companies and the LCDC to submit a single Expression of Interest to avail of EU/national Leader funding and a single Local Development Strategy for Limerick has been developed for the period 2014-2020. The allocation of €9.276m to Limerick for the period 2014-2020 is an approximate decrease of 55% from the previous programme.

In order to support the Rural Development Programme and the implementation of the strategy, I am proposing that a commitment be given by the Council to provide an additional 25% of the allocation of €9.276m towards the current programme which ends in 2020. I recommend to the members that an allocation of €150,000 be provided for in the 2016 draft budget as part of this commitment to the communities in the rural development programme area.

Capital Budget 2016-2018

In accordance with Section 135 of the Local Government Act 2001, as amended the Local Government Reform Act 2014, please find attached a report on the programme of capital projects proposed by Limerick City and County Council for the 3 years 2016 to 2018.

A key element of the Capital Programme over the coming years is delivering on the Limerick 2030 plan. In 2014, the Council Members agreed to the raising of a loan for €32m to help fund this programme. During 2015, progress was achieved in this respect with the purchase of key strategic sites in Limerick City and County. This will have a significant benefit to Limerick and will help to stimulate the local and regional economy.

The Council aims to work with our colleagues across the public sector and our partners in the private sector to deliver on this shared commitment to Limerick

Given the fact that we are proposing allocations over 3 years, it would be unrealistic to suggest that these allocations are definitive and are subject to funding being available in future years. Capital projects by their very nature are flexible rolling plans which involve an annual review and possible adjustment.

Below, please find a summary of potential spend and source of funding for the 3 year capital plan 2016 to 2018.

| Capital Expenditure 2016 -2018 | Grant funded | Loan funded | Development Levy Funded | Revenue Funded | Other (Land Sales / Contributors) |
|--------------------------------|--------------|-------------|-------------------------|----------------|-----------------------------------|
| €m | €m | €m | €m | €m | €m |
| 340.115 | 287.780 | 17.350 | 14.896 | 3.000 | 17.088 |
| | | | | | |

Table 7: Summary Capital Plan 2016-2018

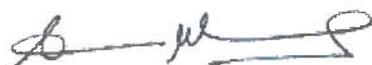
I request the Members to consider the Capital Budget report as part of the budgetary process.

Conclusion

I would like to take this opportunity to thank the Mayor and the Council Members for their assistance and support, particularly the Members of the Corporate Policy Group in preparing this budget. I also wish to express my appreciation to the Management Team and their own teams for their commitment and hard work in preparing this document. I also want to acknowledge and thank Members and staff who retired during the year and also to remember all associated with the Council who sadly passed away in 2015.

In the year past staff have been flexible in adapting to the changing work environment and trying to ensure the maintenance of quality services with limited resources. The coming year will again be challenging but offers significant opportunities and I look forward to the commitment of all to doing the best we can for the benefit of the City and County.

I look forward to the full support of the Members at the Statutory Budget Meeting to be held Friday, 20th November 2015.



Conn Murray
Chief Executive

Division A

Home & Building

The primary vision of the Social Housing Strategy 2020 is to ensure that “to the greatest extent possible, every household in Ireland will have access to secure, good quality housing suited to their needs at an affordable price and in a sustainable community”.

In April 2015, the Department of Environment, Community and Local Government announced specific delivery targets for Limerick under the Strategy.

Under Phase 1 of the Strategy (2015-2017) 753 housing units at an estimated cost of €57.8 million are to be delivered. The targets are subdivided into a Capital and Current Expenditure Programme. Under the Capital Programme 293 units are to be delivered through Local Authority Housing, Capital Assistance Scheme (CAS) for Approved Housing Bodies and the return to use of Void Properties. Under the Current Expenditure Programme 391 units are to be delivered through Local Authority Leasing and working in partnership with Approved Housing Bodies on leasing, purchasing and construction proposals. Additionally the RAS Programme is to deliver 69 Units.

In 2015 Limerick City & County Council received approval for four housing construction projects located in the areas of Patrickswell, Hospital, Adare and Clonmacken. A total of 110 units will be delivered on completion. The projects will go through a Part 8 planning process which will be undertaken during 2016. Subject to Departmental and Council approval, it is envisaged that the projects will be completed by the end of 2017.

Approved Housing Bodies

The Approved Housing Bodies Sector are a primary delivery channel for social housing within the Social Housing Strategy. Local Authorities are being given an enhanced leadership and coordination role in facilitating and enabling AHBs to deliver units of social housing. Funding for the acquisition and construction of 110 Units has been approved under the 2015 Capital Assistance Scheme (CAS). Acquisitions are currently being progressed. Construction projects will be delivered throughout 2016 & 2017. Departmental approvals announced under 2015 CAS are as follows; Cluid Housing Association - 21 units, Simon – 10 units, NABCO – 21 units, Peter McVerry Trust – 7 units, Respond – 11 units, Focus Ireland Housing Association – 40 units.

Management of Council Housing Stock

The current housing stock stands at 5122. In 2015 €4.5M was spent between the revenue and capital accounts on the maintenance and improvement of our housing stock. In 2016 a conditional survey will be carried out on a number of our units in order to provide a comprehensive picture of the condition of Limerick City & County Council

housing stock. The use of Frameworks for the completion of all works and the management of an effective Schedule of Rates are key to ensuring value for money. The inclusion of a multi-annual capital budget for heating systems maintenance will bring further improvements to our housing stock.

Voids Programme

During 2015 Limerick City and County Council received funding from the Department of the Environment Community and Local Government to carry out certain refurbishment works returning vacant social housing properties to productive use, 36 units were identified for the works and a funding allocation of €385,500 was approved by the Department. An application for a second round of funding was successful with works approved for 20 additional units with a budget of €314,500.

Energy Efficiency Programme

During 2015 there was an allocation given for an Energy Efficiency Programme under Phase 1 of this Retrofitting Programme. The scheme aims to ensure that the entire social housing stock will have a minimum wall and attic insulation. Phase II of the scheme will focus on the fabric upgrade works to those remaining dwellings with solid/hollow block wall insulation and windows & doors. Limerick City & County Council are one of three Local Authorities to move on to Phase II.

Social Housing Supply

There has been a sustained demand for council houses as a social housing support. In order to meet the high level of demand staff have undertaken training and worked to reduce the assessment time from 11 to 6 weeks. It is hoped to focus on downsizing opportunities for tenants in 2016 to make more family size units available. This will rely on the proactive management of transfers and making smaller, desirable units available.

Rents

Following the introduction of new legislation the Rents Team is working closely with Estate Management to manage households who fall into arrears. We are awaiting the announcement of a new national differential rent scheme. It is planned to facilitate more tenants by moving them to household budget and also to increase the use of pay point to ensure households continue to pay rents on time.

Rental Accommodation Scheme

There are currently 1,138 RAS tenancies under the Rental Accommodation Scheme. A total of 832 property inspections have taken place under the Housing Regulations up to October 2015.

Housing Assistance Payment (HAP)

The Council operated the HAP scheme on a pilot basis from April 2014 and on a legislative basis from 15th September 2014. Currently there are 915 recipients of HAP in Limerick City & County Council functional area.

Housing Adaptation Grants

Limerick City & County Council manage three types of grants for people with a disability or mobility issue and housing aid for the elderly, Mobility Aid Grant, Housing Adaptation Grant and Housing Aid for Older People. Provision from Limerick City & County Council own resources in 2015 amounted to €572,301 with a total expenditure of €2,861,549 in 2015.

Disabled Persons Grant - Limerick City & County Council operates a Disabled Persons Grant Scheme to assist persons to make alterations or modifications, which will help alleviate their disability in Council houses and works include ramps, level access showers, stair lifts and extensions where necessary. The funding allocation received during 2015 was €512,744.

Community Engagement/ Estate Management

This area of work is comprised of three main strands:

- (i) provision of supports to improve quality of life and develop community spirit within Council housing estates
- (ii) dealing effectively with issues of anti-social behaviour and breaches of tenancy generally and
- (iii) provision of welfare service for vulnerable tenants. The HWO provides support to vulnerable tenants in council estates, working one to one with individuals and families to help improve their quality of life within their estate. This is often done through close co-operation with local community groups, voluntary organisations, other statutory bodies and the tenants themselves. The results can be positive for the individual and family and the wider community

Success in these areas reaps benefits for all parties, but most particularly for the residents of our estates. It has been proven time and again that a genuine partnership approach yields the greatest success and, that a relatively modest investment by the Council, in terms of funding and personnel resources, generates much goodwill and value for money.

Traveller Accommodation

Provision is made for Traveller Services in the 2016 Budget and the provision of these services is essential in meeting the accommodation needs of this client group. The

statutory Traveller Accommodation Programme was adopted in 2014 and provision is being made to meet the needs of Travellers and maintain existing Traveller specific accommodation.

Limerick City & County Homeless Service

Limerick City & County Council delivers an extensive range of solutions for persons who find themselves either homeless or at risk of becoming homeless. The Homeless Action Team is a multi-agency, multidisciplinary approach to solving homelessness, comprised of a partnership of staffing delivered by the Local Authority as Lead Agency, the Department of Social Protection and the HSE. The Team is staffed by professionals with backgrounds in Mental Health, Public Health, Project Management, Case Management, Social Care, Youth Work and Community Welfare.

The Mid West Regional Homelessness Action Plan 2013 - 2018 is the blueprint for the delivery of homeless services in Limerick City & County Council, and Clare County Council. It is strategically aligned to the Government's *Homelessness Policy Statement* and the more recent *Implementation Plan on the State's Response to Homelessness May 2014 - December 2016*.

The current model of Homeless Service, Emergency Accommodation and Support Services are provided on behalf of the Local Authority by a range of Non Government Organisations (NGO's) who are also Approved Housing Bodies. This allows them to utilise various capital grants via the Local Authority to provide specialist solutions for homeless persons. The types of accommodation range from emergency hostels, transitional accommodation and long term supported housing. A review of this model is currently under way, with a view to improving our service delivery in line with the key principles of a housing led approach and an emphasis on resettlement and prevention, as outlined in the *Implementation Plan on the State's Response to Homelessness May 2014 - December 2016*.

The estimated homeless budget for 2016 is €3.6 million covering the provision of Emergency Accommodation and Supports, with a further amount of €264,721 for Council employed staff. Under the terms of Section 10 of the 1988 Housing Act, Local Authorities can claim 90% of these costs with the Council providing the remaining 10% from their own resources.

Limerick Regeneration Framework Implementation Plan

The Elected Members of Limerick City Council approved the Limerick Regeneration Framework Implementation Plan (LRFIP) in February, 2014. The Plan sets out how the shared vision for stronger communities can and will be delivered. The vision for the regeneration areas is to create safe and sustainable communities of opportunity where people of all ages enjoy a good quality of life, a decent home and a sense of pride about their place. Well serviced and attractive neighbourhoods will be fully integrated with the social, economic and cultural life of Limerick.

The following provides a list of the main work programme in 2015 and projects to be advanced in 2016 under the three pillars of regeneration:

Socio-Economic:

The Social Intervention Programme in 2015 has targeted the key themes of Regeneration and has, in many instances, attracted additional funding to the regeneration areas which in turn has increased the supports being provided to the community. Into 2016 there will be a particular focus on community engagement practices and the alignment of the SSIRL supported 'Civic Engagement Programme' to the Local Community Development Committee and Public Participation Network processes.

In keeping with the national reform agenda the investment strategy aims to improve the coordination of the overall package of state and non-state funding into policy interventions in the regeneration areas. This "whole of government" approach was further supported during the year by the establishment, by the Chief Executive, of the multi-partner 'Local Strategic Advisory and Monitoring Committee' which seeks to find further efficiencies and solutions through collaboration by sharing knowledge, learnings and experience across the stakeholders: Community representatives as well as key agencies across the city and region.

A total of 142 projects were supported across the city in 2015 under the social intervention fund. A feature of the 2015 call for proposals was a requirement that only one application from each organisation be provided: This had the effect of grouping project proposals by organisation which in turn highlighted, to both the organisation and the assessment committee, the range & scope of projects and funding requirements of each recipient. 'Post Payment' monitoring of 2014 applications has also featured in the management of the process in 2015 and forward into 2016.

A monitoring review of all Social and Economic Interventions is underway in 2015 through the University of Limerick which aims to review programmes back to 2012 and offer analysis, insight and learnings for the 2016 period. It is expected that the Social Intervention programme will run in 2016 with the findings from the monitoring report influencing the investment.

Economic:

There was a renewed focus on the Economic Pillar of Regeneration in 2014/2015 with a strategy for investment focusing on short-term returns in smaller projects being balanced against mid-to-longer term investment planned and aimed at generating a greater number of sustainable job opportunities for the community.

In the year to September 2015 approximately 100 jobs were filled in the Hospitality Industry across the City and County through the 'Hospitality Skills and Training' facility in LEDP, Roxboro. This start-up initiative was supported through the Regeneration Programme with industry and agency partners involved. There has been a strong emphasis on unemployed people from regeneration areas: It is expected that further

support will be provided into 2016 with the programme receiving national acknowledgments for its 'best practice' approach.

The monitoring & evaluation framework was implemented in 2015 to ensure recorded outcomes and adjust programmes as required. New initiatives are currently being developed for 2016 with the focus on employment support, training/apprenticeships and sustainable projects.

Physical:

The LRFIP outlines a requirement to deliver 593 new homes and refurbishment of 1504 existing homes. Over 60% of the new-build programme has received approval from the Department of Environment, Community and Local Government with proposals for the remaining homes well advanced. Enabling works have been completed in the 83 Unit Lord Edward Street and the 10 Unit Sheep Street sites which are due to begin in 2016. 10 new homes were delivered and occupied in Wallers Well during 2015 while strategic demolitions will continue in 2016. These demolitions will align with the overall strategic objectives. Retention and refurbishment will be pursued where feasible.

Enabling works for 80 homes in Southill will begin later this year, 2015, with works to begin on phase 1 early in 2016. Planning Permission was granted for 50 homes in Cosgrave and 10 homes for Cliona Park Phase 2 in June 2015 and these projects will proceed to construction in 2016.

In 2015 there were 110 schemes completed (including Thermal Upgrades) and the target of 300 thermal upgrades is expected to be met with a similar number benefitting from energy upgrades to bring their homes to a 'C' energy rating in 2016. There was significant progress in Ballinacurra Weston during 2015. This project has the impact of improving the visual amenity of the community which addressing the issue of fuel poverty and all work to the 1504 homes involved will be complete by 2018.

2015 saw significant environmental works being carried out to the 'back field' in Saint Mary's Park, the commitment by government to extend the road in Moyross to Coonagh/Northern Distributer and works are to commence in early 2016. €3m was also secured through the Regeneration programme for the re-development of the Moyross Community Enterprise Centre: Progress has already been made on this project and it is expected that the physical project will begin on site in 2016

Small scale capital projects will continue in 2016 with a view to enhancing the environment, improving security and strengthening connectivity. Projects, such as the simple removal of a wall and installation of a footpath in Ballinacurra Weston and the new entrance at St. Nessans, have been widely welcomed. It is intended that projects of a similar nature which remove barriers between communities are a central element of the Regeneration project and will be initiated as the opportunity arises in 2016. Strategic site purchases which align with the overall regeneration objectives continue to play a role and will be assessed on a case-by-case basis.

Division B

Road Transport & Safety

Revenue Expenditure

The Budget allocation for Road Transport and Safety is made up of grants from the National Roads Authority (NRA), the Department of Tourism, Transport and Sport (DTTAS), the National Transport Authority (NTA) and from Council own resources. Grant allocations will not be notified until early in 2016 and a detailed Roads report will be prepared and presented at a Council meeting thereafter.

The emerging national trend in maintenance grant supports is for evidence based expenditures on Roads maintenance. To this end, the preparation of standardised condition assessments of road infrastructure will become an increasing element of submissions to national authorities for funding support; for its part the Council will devote engineering resources to the preparation of such assessments as required.

For much of the past decade, there have been expenditure constraints on road maintenance as well as on new road investment. This has placed pressures on the road infrastructure, particularly at local road level. As was the case in 2015, continuing emphasis will have to be placed on carrying out those works necessary to maintain existing assets, rather than on seeking to invest in new works. Furthermore, expenditure will have to be targeted at maintaining the strategic nature of the road network, having regard to traffic volumes and the strategic importance of routes. In this regard, works anticipated include for minor overlay and reconstruction works, surface dressing, general maintenance, tar patching, drainage, footpath repairs and service support costs. Specific details of works to be carried out will have to await the grants announcements.

Failure to invest in bridge structures can, if they fail, result in serious community disruption and severance as a result of road closures. Preliminary indications from the DTTAS is that funding that will be available for Local and Regional for proactive bridge works will be at similar levels to this year.

Provision is made for Winter Maintenance services (salting of roads and footpaths) as required and as set out in the City and County Council's Winter Service plan.

The proposed budget for 2016 included for additional staff (both outdoor and engineering) recruited in the latter half of 2015; these staff are necessary to enable the Council to continue to effectively deliver the budgeted service. It is to be welcomed that the Council is in a position to recruit these staff after a period of declining staff numbers.

Public lighting will continue to be provided for, and the Council is now availing of energy for Public Lighting from suppliers identified through the National Procurement Service. In coming years the Council will need to examine the overall status of its public lighting network; in particular it will need to plan, and make provision, for the

replacement of public lighting units with more energy efficient LED lighting units; however during 2016 only a smaller number of older defective units will be replaced in this fashion.

Provision has been made to continue the Council's *Road Safety programme*, including the Road Safety Officer and Road Safety Promotions. Provision is also made for the continuation of the *School Warden Service*.

The Local Government Reform Act 2014 introduced the General Municipal Allocation (GMA), and in October, the Metropolitan and Municipal Districts adopted the allocations for their respective districts. The following table sets out the allocations for Local Roads/Traffic Management for the respective Districts:

| Fund Type | Adare-Rathkeale Municipal District | Limerick Metropolitan District | Newcastlewest Municipal District | Cappamore-Kilmallock Municipal District | Total |
|--------------------------------|---|---------------------------------------|---|--|--------------|
| Local Roads/Traffic Management | 115,000 | 210,000 | 105,000 | 140,000 | 570,000 |

The coming year will be a challenging one for the provision of services. The cumulative impact of reductions in expenditure in past years will present continuing difficulties for roads users and communities. This is especially apparent due to the increased traffic volumes arising from the recovery in the economy. It is now urgent that the Council allocates more money to roads, most of which must be levied locally. The Council will continue to examine new approaches to the delivery of services, and the formation of the Operational Divisions has been the first element of the transformation; Roads staff will continue to play an active and enthusiastic part in defining what shape those new approaches at the strategic level also.

Capital Expenditure

Capital expenditure has reduced significantly in recent years. Notwithstanding these reductions, it is prudent, where resources permit, to plan for several projects, should funding become available. Among the schemes that are identified as likely to proceed in 2016 are: Coonagh Knockalisheen Road (embankment works); Parnell Street upgrade, overlay works throughout the county and various Smarter Travel schemes – including the walkway and cycleway along the bank of the Shannon to the University of Limerick. On National Routes, among the works proposed are a traffic study in Abbeyfeale, an overlay on the route at Adare, as well as continuation of the design work for the N69. Funding is being sought to commence the construction of flood protection works at Foynes, while flood protection design has commenced for St Mary's Park Limerick -with some works targeted to commence at Verdant Place during 2016. The full extent of capital works will be reported on as part of the 2016 Road Works Programme after the extent of the 2016 grants becomes available.

It is also considered prudent to increase the emphasis on planning for future improvements so that as the economy improves that the Council will have schemes available to take advantage of any additional resources that might become available.

Division C

Water Services

Water Services

The Water Services budget now largely covers the payroll costs for 148 full time staff equivalents and central management charges that will be recouped from Irish Water. Materials, equipment, services, plant hire and energy are now primarily purchased through the Irish Water procurement system and therefore no longer appear on the Council's expenditure system.

Rural Water Programme

The Council will continue to manage the Rural Water Programme in 2016. The estimated expenditure on Private House Well Grants and paying subsidies to Group Water Schemes is €100,000 and €900,000 respectively. These costs will be fully recouped from the DECLG. The Council will also continue to operate a capital programme for the upgrading of Group Water Schemes. The projected expenditure for 2016 is €300,000 which will provide grant aid of up to 85% to Group Schemes to improve their treatment plants and/or networks. Once again, the Council expenditure in this area is fully recouped from the DECLG. The matching funding will be provided by the Groups themselves.

Division D

Development Management

Innovate Limerick

Innovate Limerick was formally established by Limerick City and County Council in 2014 to deliver and support innovation projects under Limerick 2030, An Economic and Social Plan for Limerick. The company which is housed in the LEDP premises in Roxboro is operating successfully. Innovate Limerick will seek to partner with private enterprise in relation to targeted initiatives which are consistent with the enhancement of enterprise in the city and county and which is also consistent with the Limerick Regeneration Project. This company will integrate the innovation activities of both the Limerick 2030 Economic Strategy and the Limerick Regeneration Framework Implementation Plan and deliver on this socioeconomic innovation agenda. The new company will seek to accelerate innovation in Limerick by providing a supportive environment that will facilitate and encourage higher levels of innovation across the various stakeholders and sectors in Limerick. Limerick 2030 Economic/Spatial Strategy calls for the development of incubation space for post incubation, next stage, high potential start-ups, emerging Foreign Direct Investment start-ups, corporate ventures, venture capital funds and sectoral /cluster initiatives and special programme delivery. Limerick Regeneration Implementation Framework details plans for the creation of a National Social Innovation Hub in Limerick and details comprehensive plans for the creation of a new 'medical Village' for Limerick. Current Projects: The below are a summary of the current projects being undertaken by Innovate Limerick:

- Innovation Hub, Roxboro
- Innovation Lounge, City Centre
- Enterprise Centres at Rathkeale, Kantoher, Bruree and Abbeyfeale
- Smart Ageing (IBM Smart Cities)
- Ardmore Limerick Film Studio (Troy Studios)
- International Cluster Conference
- Centre of Excellence in level 4 Manufacturing
- Venture Capital Fund for Limerick

Development Management

The balanced sustainable development of Limerick City and County is at the core of the development management process. Building on the noticeable increase in development activity during 2015, the Council expects this momentum to continue into 2016. The number of pre planning discussions during 2015 is a good indicator of increased activity for the coming year. We are into our second operational year of the merge in policies, structures, systems and processes and work is ongoing to ensure a responsive and effective planning and development service is delivered to our customers.

Forward Planning

In 2016 we await the distribution by the Department of the Environment, Community and Local Government of national population growth targets. On receipt of these figures, work will commence on the new retail and housing strategies for Limerick. Background research on the new Limerick Development Plan will also commence. A new combined Development Contribution Scheme will also be prepared in 2016. Work on a new Limerick Heritage Plan and Renewable Energy Strategy will start during the year. Also a number of Development Plan Variations and Local Area Plan amendments will be prepared for Members approval.

Enforcement

The upward trend in planning enforcement cases continued in 2015. The Planning Enforcement Section continues to proactively follow up complaints and referrals.

Housing Estates

During the first 10 months of 2015, Limerick City and County Council has taken in charge 28 housing estates. A small number of proposals will be brought before the Municipal Districts before the end of the 2015. The Council is in dialogue with a number of builders/developers to bring more Estates up to a standard that will allow the Council to take them in charge in 2016. It should be noted that the additional Estates in the Council charge have maintenance cost implications.

Casual Trading/Markets

Promotional work was undertaken through social media and branding to develop the Saturday Street Traders brand and promote the presence of casual trading in Limerick.

Saturdays on Cruises Street' developed 16 additional stalls on Cruises Street linking the city centre retailers and the markets area.

Discussions are on-going with the Limerick Market Trustees with a view to co-ordinating the management of market/casual trading throughout the City and County. 2016 will see initiatives in this area.

Event Management

The Planning Department facilitated a number of events through coordinating inter-agency and inter-departmental co-operation. The Council leads a multi agency approach to managing events and is now a well established practice for all events in Limerick. It is proposed that the Council will work much more closely with event organisers in the coming year.

Signage/Advertising

The coming year will see a co-ordinated approach to casual signage advertising around the city and county. A new policy is to be brought before the Economic Development, Enterprise and Planning SPC early in 2015 and guidelines for advertisers will be published thereafter.

Economic Development

The creation and retention of employment in the Limerick region continues to be a priority and the Council must continue to use its resources and property assets to facilitate job creation. The Mid West Jobs Action was published in 2015 and the Council is identified as a significant stakeholder and delivery mechanism for employment growth.

Limerick has seen significant growth in recent years and has been very successful in attracting investment. To date in 2015 close to 2,500 full time high skilled jobs and more than half a billion of investment has been announced for Limerick. In addition to these full time jobs, 540 construction jobs have been announced this year. These developments highlight that there is significant and positive change for Limerick.

These positive announcements are reflected in the unemployment rate which has declined considerably from its peak of over 17% in 2010 to 11.2% in Q2 2015, in line with the national trend. This improvement in the unemployment rate is reflected in incomes with Limerick having the second highest disposable income per person in Ireland. However, despite the unemployment rate declining there is still considerable progress to be made. We have a target to create 12,000 jobs as part of the Limerick 2030 Plan, with 5,000 of these in the City Centre.

Limerick 2030: An Economic and Spatial Plan for Limerick

Limerick City and County Council is implementing the Limerick 2030 Plan to attract more investment through the targeted and proactive development of strategic sites in prime locations throughout Limerick. We want to build on the success of recent investments and through our successful partnership with IDA Ireland, deliver and exceed shared targets for Limerick and the wider Mid West region. We want to attract more investment to Limerick in key sectors including Business & Professional Services, Advanced Manufacturing, ICT, Life Sciences and Creative Industries.

All agencies responsible for the development and promotion of Limerick must continue to work closely so as to ensure that the progress made in recent years is built on and in this regard, Limerick City and County Council looks forward to playing a central role in such efforts.

The advancement of the transformational projects identified in Limerick 2030 is progressing with design teams about to be appointed to both Hanging Gardens and Opera Site Projects. In 2016 an Urban Design/Masterplan will be required for the extensive eight acre Cleeves city centre zoned property with Arthur's Quay site assembly work also underway.

This very significant progress made during 2015 will continue during 2016 and thereafter resulting in the delivery of the Limerick 2030 projects.

Business & Retail Incentive Scheme

The Business & Retail Incentive Scheme supported the opening of a significant number of new retail and businesses during 2015. The growth in the number of new retail openings in Limerick Centre is encouraging and continues to grow. It is encouraging to see many stores investing in their businesses. The scheme has supported the opening of new businesses and retail outlets in Newcastle West and Kilmallock. It is anticipated that interest and take-up in the scheme will continue to grow during 2016. For 2016 it is proposed to extend the Business and Retail Incentive Scheme to all towns and villages as outlined in the scheme being presented to Council at the Budget meeting.

Great Streets

The image of our Town and City Centres play an important part in how they are perceived by shoppers, visitors, tourists and investors. In order to support the ongoing visual appearance, a grant scheme was initiated for targeted improvement to shop fronts and buildings during 2015. The scheme was introduced for Limerick City Centre and the County Towns of Kilmallock, Rathkeale, Newcastle West and Abbeyfeale. It is anticipated that the scheme will be further promoted during 2016.

Retail Excellence Ireland

Limerick City & County Council, Limerick Chamber and Retail Excellence Ireland during 2015 continued to work together to promote Limerick as a retail destination for new retail investment.

Christmas in Limerick City Centre

Limerick City Business Association and Limerick City & County Council in the past have worked in partnership to deliver an engaging Christmas experience in Limerick City Centre. The launch of a dedicated website to promote Christmas in Limerick together with the turning of the Christmas lights were key highlights of this experience. It is intended that this Christmas experience will be built on and expanded for Christmas 2016.

Opera Centre Site

The promotion of short-term lettings will continue to be supported during 2016. Uses such as FabLab and Limerick City Build are re-invigorating this site and are providing a platform to support temporary alternative uses.

Living Cities Initiative

The Living Cities Initiative which was formally launched in May 2015 is focussed on urban regeneration. This tax initiative seeks to tackle vacancy in the historic areas of the City Centre.

The relief will allow for the full cost of qualifying buildings renovation to be offset against income tax over a ten year period. The scheme also includes relief for certain retail and commercial properties.

Limerick Marketing

During 2015, Limerick Marketing focused activity around tourism, retail and investment marketing. Some notable 2015 outputs include a promotional partnership with the European Capital of Culture 2020 team in support of the bid; the #experiencelimerick tourism campaign incorporating a digital, print promotion, media visits and video promotion; the #limerickandproud digital marketing campaign; an Invest in Limerick collaborative promotion with Limerick Chamber of Commerce; a PR and marketing campaign to promote Limerick's Christmas offer and the development of strong working relationships with key local partners and national bodies resulting in a significant increase in media exposure for and awareness of Limerick.

The Marketing Plan for 2016 will drive this momentum forward, concentrating in particular on corporate brand marketing and resultant job creation for Limerick.

Division E Environmental Services

Recovery and Recycling Facilities Operations.

The Council currently operates five recycling centres, a green waste facility and approximately 64 bring bank facilities. The bring banks allow for recycling of glass and metals and approx 30 locations also have clothes banks. These facilities are partly financed each year by the DECLG's Environment Fund and by Repak.

Litter and Waste Management

During 2015, the Council's Litter Management Team was actively involved in enforcing the provisions of the Litter Pollution Acts and Waste Management Acts. The Council made a new Litter Management Plan 2015-2018 in September 2015. This Plan affirms the Council's commitment to litter prevention and sets out a number of objectives to achieve this. The Council has five Inspectors on its Litter Team who carry out regular patrols throughout the city and county. The Council has issued 477 on-the-spot fines to date in 2015 and the Council has received €22,800 in respect of fines issued. A similar level of activity is anticipated in 2016. Activities in waste enforcement are largely funded by an annual grant in the amount of €377,000 from the Dept of the Environment. The programme of work includes the issuing of permissions under the Waste Management Act and securing compliance with relevant legislation and standards.

Street Cleaning

The street cleaning team continues to provide a 365 day a year service in the central city area and arrangements have now been made, in response to representations from members, to include more areas in the environs. The Sugar CRM system records all requests for service which are then responded to on the ground. This facilitates tracking of the street cleaning works and will bring improvements to the service. The Council works with a considerable number of stake holders including Tidy Towns groups, Limerick Civic Trust and Community Groups. As a result of this collaborative approach with groups working in partnership with the Council, Limerick was considered 'Clean to European Norms' in the most recent IBAL survey. This is a measure of the continued progress that has been made in recent years.

Southern Region Waste Management Office

Limerick City and County Council is a joint lead authority with Tipperary County Council for the Southern Waste Region. The Southern Region Waste Management Plan 2015-2021 was made in May 2015 and focus has now shifted to implementation of this plan across the Region.

The Southern Region Waste Management Office also continues to co-ordinate a range of waste prevention initiatives through the ten local authority areas in the region.

Environmental Awareness

The Environment Awareness Unit continues to deliver environmental initiatives in line with national policy and the Southern Regional Waste Management Plan 2015-2021 and the Council's Litter Management Plan. These initiatives include the An Taisce Green Schools programme together with a variety of environmental initiatives to increase environmental awareness. It is important to secure behavioural change in waste management & prevention, resource efficiency and litter. The National Tidy Towns Competition encompasses all of these issues and provision has been made to continue support for groups involved in Tidy Towns in 2016. 55 groups entered Tidy Towns from across Limerick in 2015.

National Tidy Towns

55 Groups participated in the National Tidy Towns Competition in 2015. Adare was awarded a Gold Medal along with the Limerick County award in the National Tidy Towns Competition 2015. Adare has also been shortlisted for the Tourism Towns Awards sponsored by Failte Ireland. Galbally, Ardpatrick, Kilmallock and Newcastle West have all been awarded Bronze Medals in this year's competition, with Ardpatrick receiving a highly commended and Galbally a commended award. Abbeyfeale Tidy Towns have received a Special Endeavour Award. First time winners Moyross won a special category innovative award for their Food Waste Prevention Project sponsored by the Clean Technology Centre. This project was organised through the Environment Department and the Southern Region Waste Management Office.

Promoting community involvement in the improvement and enhancement of the local environment is critical for all. This is delivered through the public spirit and initiative of community groups, tidy towns committees, residents' associations and local businesses in the TLC Campaign, National Spring Clean and the Limerick Going for Gold Environmental Improvement Grant & Competition. This good work will continue in 2016.

Limerick Going for Gold Grand Final

The Limerick Going for Gold Grand Final was held on the 20th October. Prize winners were announced and a total prize fund of €75,000 was awarded. Top prize of €10,000 in the Challenge Category was awarded to Castleconnell Tidy Towns, with Athea Tidy Towns taking 2nd place and a prize of €7,000 and South Limerick City Residents being awarded 3rd place and a prize of €5,000. This year the competition encompassed groups from across Limerick City and County with the Limerick In Bloom Awards being incorporated under the Limerick Going for Gold banner. Adare Tidy Towns won the overall Limerick in Bloom award and a prize of €5,000. Other winners on the night included Abbeyfeale Tidy Towns who were awarded €4,000 in the Tidy Towns Incentive Category and Woodlawn Estates Committee who won the Residential Area Category and received a prize of €1,000. Special Endeavour Awards of €1,000 each were awarded to Limerick Youth Service, St. Augustine's Youth Encounter Project and Residents of the Mill Road, Corbally. The prize fund for Limerick Going for Gold is 100% sponsored by the JP McManus Charitable Foundation. The Parkway Shopping Centre sponsors the best front garden category.

Team Limerick Clean Up (TLC)

Sponsored by the JP McManus Benevolent Fund the Council's work on the TLC initiative has been shortlisted for a Chambers Ireland Award. Over 10,000 volunteers throughout Limerick participated on the Good Friday Clean Up which was led by Paul O Connell, JP McManus and TLC steering group. The TLC initiative was actively supported by Live 95 fm, the Limerick Leader and Mr Binman. This initiative received widespread national recognition and all the volunteers and community groups are to be commended for their achievements.

Cemetery Services

The Council has substantially completed the development of 1 acre extension at Mount St. Lawrence Cemetery which will provide approx 670 grave spaces, office and store. Extensions to Caherconlish and Askeaton cemeteries have commenced and works at the new cemetery at Balingaddy will start in 2016. Limerick Civic Trust continued to carry out conservation works repairs at Mt. St. Lawrence Mortuary Chapel and repairs to c. 100 historic headstones have been completed. The Council grant aids cemetery committees who maintain their local graveyards. In addition the Council is partnering local

communities to develop of additional burial spaces at a number of locations in the county.

Water Quality, Air, Noise and Public Health

This programme covers a broad area of operations and policy. The most pressing issues in 2016 are likely to be the second round of the River Basin District Planning and Management System, continued implementation of the Noise Action Plan and inspection of Domestic Wastewater Treatment Systems.

River Basin District Management

A new three tier governance structure has been put in place nationally to implement the Water Framework Directive and to develop the second cycle river basin district plans. Local Authorities will have responsibility for assisting the EPA with catchment characterisation and engaging in public consultation. The EPA will be responsible for developing a national River Basin Management Plan, while local authorities will be responsible for developing and implementing local river basin district plans.

Landfill Operation and Aftercare

The Council is required by the EPA to manage all closed landfills and provision has been made in this budget for same. The Council completed the remediation of the illegal landfill in St Mary's park in 2015.

Limerick City and County Council Fire Service – 2016

A sum of €14.8m is provided for the Operation of Fire Service and Munster Regional Communications Centre and €370k for Fire Prevention (E12) in 2016. Of the €14.8m spent on the operation of the Fire Service, almost 50% of this is expended on the wages of the whole time and retained fire-fighters (complement of 130 in the seven Fire Stations).

A sum of €567k is provided for the ongoing maintenance of 7 fire stations, 40 vehicles and the maintenance of fire fighting and rescue equipment in the 7 fire stations. There is also provision for the inspection and replacement of personal protective equipment. The Council has a statutory responsibility to ensure that all fire service personnel are properly trained. This year the budget for the training of the fire service is €450k which includes training for new fire fighters.

The Fire Service was certified by the NSAI in 2012 to OHSAS 18000 for Health and Safety as well as maintaining our ISO9001:2000 Quality Management Standard. This certification was again maintained in 2015. It is planned to extend the standard to the wholtime fire service in 2016. A sum of €15k is also included in the budget to implement the Major Emergency Plan requirements of the national framework including

the maintenance and testing of the helpline room, the crisis management centre and the local co-ordination centre, provision of text messaging services and exercises. It is planned to include the commissioning of the local authority co-ordination vehicle.

Income from the Fire Service consists largely of receipts in respect of attendance at fires and Fire Safety Certificates. The income figure amounts to €440k. While it would be preferable not to have any charges for attendance at fires, this is not realistic in the context of funding generally available to the City & County Council as the provision of other services would be adversely affected.

Plans for 2016 include working towards progressing the national Keeping Communities Safe project, expanding the rollout of national Standard Operating Guidelines (SOGs) in the service and continue the development of the pre-fire planning programme. Limerick City & County Council has been appointed as contracting authority for the provision and maintenance of a national fire alerting communications system.

Limerick City and County Council Civil Defence

An expenditure cost of €290k is included in the budget to cover, salaries, training, travel and maintenance of the extensive list of equipment and buildings. An income figure of €135k is included which is obtained as grant aid. Plans for 2016 include working towards establishing the new Civil Defence Headquarters for the City & County Council and enhancing Limerick Civil Defence's profile within the city and county.

Division F Recreation & Amenity

Parks and Landscaping

The Parks and Landscaping team provide grass cutting, tree pruning, weeding, summer and winter bedding, flower towers and hanging baskets. Our public parks are also maintained by this team. As more estates are taken in charge by the Council there is an increasing demand on resources. Trees are provided for residents associations and members of the public during National Tree week. The Council staff are on hand to provide advice and assistance to residents associations, community groups, green schools, Tidy Towns and Going for Gold contestants. In 2016 a new public park will be added to the Council's assets with the development of Mungret Neighbourhood Park.

Operation of the Library Service

The Library Service is one of the most widely used public services provided by the local authority. It serves the public through its city / county network of branch libraries, a mobile library service, a school's library service and the Local History Department. It

will work to increase membership and use, from its current annual level of 34,000 registered readers, 790,000 stock issues and 680,000 visits by members of the public.

A strong collection of books and other learning resources are the core of a good library service. In 2016 the library service will continue to develop and strengthen its existing collections to provide a comprehensive range of reading materials and audio visual resources.

In 2016, the Library Service will participate in a new national initiative with the introduction of a single Library IT System for all Public Libraries in the Country. This will give access to the entire national collection of book stock, e-books and periodicals to the public in Limerick City and County.

Limerick City and County Library Service will continue its Outreach Programmes in 2016. This programme concentrates on developing a relationship between the library service and local families and promotes a sense of ownership of the library through activities and visits. Other activities planned include the continuation of Local History Lecture series, Music Performances, Children's Events, The Summer Reading Challenge, Book Clubs and a series of exhibitions.

Ireland 2016 Centenary Programme

Ireland 2016 is a year-long programme of activity, in which everyone is invited to participate; to commemorate the events of the 1916 Rising; to reflect on our achievements as a democratic state over the last 100 years and to look towards Ireland's future.

The national programme, which was announced by the government for 2016, includes seven strands; State Ceremonial; Historical Reflection; An Teanga Bheo/The Living Language; Youth and Imagination; Cultural Expression; Community Participation; Global and Diaspora.

The Community Participation strand is being led by local authorities across the country and Limerick City and County Council will lead the local programme for Limerick for 2016.

Approximately 30 proposals have been approved for funding support for communities in Limerick.

A national grant of €60,000 (over 2 years) has been sanctioned by the Government and Limerick City and County Council will provide additional funding in the sum of €40,000.

Archives

In 2016, the archive budget will support a number of 1916 commemoration projects and a digital record management project for the organisation, piloted in Corporate Services and due to be rolled out for the organisation in line with the Service Catalogue and Target Operating Model.

Limerick Archives digital preservation strategy and a corporate digital file plan to support the Target Operating Model will require additional support to roll out to the entire organisation in 2016. As records management moves into the digital age a digital file plan will be developed and curated for the organisation.

Limerick Archives will collaborate next year with Limerick Regeneration to deliver a project celebrating the heritage embodied in the former Limerick Clothing Factory (Taits). There are also plans for a joint project with Mary Immaculate College and the Environment department of LCCC to deliver a project on another of Limerick's key industries- the bacon factories.

Limerick Archives will develop the heritage potential of Limerick lace and a number of lace projects will be co-ordinated for 2016.

An exhibition on the subject of immigration to Limerick is under consideration between Limerick Archives and Social Inclusion department.

Museum

In 2016 Limerick Museum will move to its new premises in the Franciscan Friary. During the course of the year it is hoped to bed down in the new location and consolidate all its facets into the one premises.

The major exhibition for the year will be a joint project with the Archives on Limerick in 1916. The exhibition will include a case which will be part of an Ireland wide multi-locational exhibition by the Local Authority Museums Network. It is hoped that ongoing negotiations will permit the loan of two flags from the Royal Collection and the Imperial War Museum in the UK for the exhibition.

Limerick Museum, together with Limerick Archives, will continue to develop the heritage potential of Limerick lace. During the year the Museum and Archives would like to revamp their sections of the Council website to make them jointly more accessible.

The Museum will continue its co-operation with Mary Immaculate and IARC on the joint surnames and DNA project in the hope of securing a diaspora centre for Limerick. The Museum website has unique prosopographical listings which form the basis for this project. We also hope to provide further assistance to the Digital Atlas of Limerick project to build on the work achieved in 2015.

Limerick City Gallery of Art (LCGA)

Limerick City Gallery of Art (LCGA) has, since its inception in 1936, become a cherished local landmark with a distinguished track record of maintaining the Permanent collection and presenting a programme of national and international exhibitions.

Programme 2015

A total of 12 exhibitions were presented in 2015 ranging from Arts Council touring shows in collaboration with national organisations to exhibitions originated by the Gallery. A number of exhibitions were drawn from the Permanent Collection and culminated in September with the largest ever exhibition of work including more recent acquisitions. A particularly successful addition to the autumn programme was a programme of events entitled, *30 Days Hath September*, which succeeded in giving a profile to LCGA across the city and visitor attendances increase over this time.

In addition LCGA continues to forge links with other organisations including Limerick School of Art and Design, University of Limerick, Mary Immaculate College. A range of ancillary projects were initiated, including Still We Work with the National Women's Council of Ireland, Amhrán na mBeach – an urban bee-keeping project and regular children's workshops.

Visitor Numbers: **76,324**

Programme 2016

Opening the 2016 programme will be the Sean Lynch's exhibition, **Adventure: Capital** from Ireland at Venice. LCGA will host the first iteration of this national tour.

EVA International will take place in LCGA from April to July. It is proposed to use this exhibition as a means to interrogate the centenary of the Easter Rising through a wide-ranging programme of lectures, talks and seminars.

An exhibition from Local Authority Collections, **Ceiluradh**, will represent the significant work included in many municipal collections.

A major commission of a new piece of work specifically for the Limerick City Gallery of Art by Michael McLoughlin, entitled **Cumann**, will include over 20 groups and associations to produce a sound installation which will convey how the citizens of Limerick live, work and play in the city.

The Permanent Collection will celebrate the 80th anniversary of its founding and it is hoped to mark that with a series of commissions to artists to respond to the Collection.

Limerick Arts Office

The development of the arts at local level is founded on the principle of developing the capacity of local actors and agencies to strategically plan and provide for the arts. The arts office is a key partner in this development working locally with artists, arts organisations, agencies, at regional level with all 34 arts offices and at national level with the Arts Council of Ireland and the Department of Arts Heritage and the Gaeltacht.

In 2015 the amalgamated Arts Office of Limerick City and County Council continued support for Youth Arts Programmes through County Limerick Youth Theatre, Limerick Youth Choir and festival partnerships with Fresh Film Festival, Make a Move, Element Arts and Culture Festival, Limerick Printmakers and Friar's Gate Youth Theatre project.

Developments in Dance included support for Integrated Dance Company, working with young people with and without disabilities, and a Dance Artist in Residence at Dance Limerick until July 2016.

Our Music programme included the delivery of The Castleconnell Concert Series, the RTÉ Contempo Quartet series of free lunchtime concerts in partnership with The Library in the Granary and support for festivals including, The Limerick Pipe Organ Festival, Limerick Jazz Festival, The Joyce Brothers Weekend and the Garry McMahan Singing Weekend.

In Visual Art the continued support in partnership with the artist led and run Ormston House was through the Members' Exhibition, a collaborative project with AllArtNow (Syria). Festival partnership with Askeaton Contemporary Arts continues to allow for the commissioning, producing and exhibition of contemporary art in the locale of a small town in County Limerick.

During the year the Literary of the Arts Office was delivered in partnership with a number of festivals - Éigse Michael Hartnett Literary and Arts Festival, Limerick Literary Festival in honour of Kate O'Brien, Cuisle Poetry Festival and Soulscapes. Limerick has a strong literary tradition and the publication of the 40th anniversary edition of this year's Stony Thursday Books is testament to the interest in the quality of the publication, edited this year by Mary O'Donnell.

A number of professional development and training days for the sector were delivered by Limerick Arts Office to support individuals and organisations applying for grant assistance.

A new logo to give a cohesive identity to The Arts Office was designed and delivered in 2015.

Public Participation Network (PPN)

The Public Participation Network was established in 2015 and a Secretariat has been elected from within its membership. Four hundred and twenty (420) organizations are registered with the PPN and this will increase in 2016. This new structure will assist the Council to engage with the community and voluntary, social inclusion and environmental sectors. It will also nominate representatives from within its membership to represent the voice of these sectors on Council committees such as the Strategic Policy Committees, the Joint Policing Committee and the Local Community Development Committee. Provision has been made to provide for a Resource Worker and support costs for the PPN in accordance with Departmental requirements.

Local Community Development Committee (LCDC)

Putting People First provided for the establishment of new structures to replace the City and County Development Boards. The new structure, Limerick Local Community Development Committee, was established in 2014 and meets monthly. The key areas of work in 2015 included the completion and management of the procurement process for the Social Inclusion & Community Activation Programme (SICAP) and the oversight of

the delivery of the programme and this will continue in 2016. A total of €2 million national exchequer funds will be spent on identified programmes in 2016.

The Local Economic & Community Plan will be completed by Q1 2016 in accordance with Departmental guidance.

In 2015 agreement was reached between the two rural development companies and the LCDC to submit a single Expression of Interest to avail of EU/national Leader funding and a single Local Development Strategy for Limerick has been developed for the period 2014-2020. The allocation of €9.276m to Limerick for the period 2014-2020 is an approximate decrease of 55% from the previous programme, and therefore provision is made in the 2016 budget for €150k to support rural development.

Intercultural Cities

Intercultural Cities is an initiative of the Council of Europe which promotes the inclusiveness of all members of our society irrespective of race or nationality. Following the signing of a Charter in November 2014, Limerick has formally become an intercultural region. Work in 2016 will concentrate on promoting the economic and social advantages arising from our diverse society and in leading a multi-agency approach through the Limerick Integration Working Group in developing an Intercultural Strategy with accompanying actions for Limerick. Building on the success of Africa Day celebrations in previous years, it is expected that Limerick will again host events to mark Africa Day in May 2016.

Limerick City and County For Learning

A sum of €12,500 has been provided in the Budget to support the Mission of the City and County of Learning Strategy, which is *“to ensure individuals, families, communities, businesses, along with providers of learning opportunities, work effectively and creatively together to ensure people in Limerick City and County have equal access to learning opportunities and are supported to make the most of those opportunities to enable them to achieve their full potential”*.

This allocation will provide financial support for Limerick to share its learning at the 13th PASCAL International Conference in Glasgow. Limerick will present a Paper on the “Profile of Limerick as a Learning Region - Development of its Networks and Partnership Structures”. Participation in the Conference will afford Limerick the opportunity to share its learning and give it recognition worldwide. Limerick for Learning is key to Limerick’s inclusive, thriving and vibrant future.

Limerick Age Friendly Programme

Age Friendly Limerick, a five year strategy to make Limerick City & County a great City to grow old in was launched in 2015. Provision has been made in the 2016 Budget in the sum of €24,000 for new Age Friendly Initiatives to be delivered in partnership with the

Older Peoples Council. Initiatives will be piloted in Killeely and Cappmore and throughout the City and County. In order to achieve the objectives of this strategy, actions will be implemented under eight World Health Organisation Themes with active participation of older people in a partnership approach.

The Age Friendly Strategy for Limerick is a far reaching strategy with a number of actions being rolled out in 2016 in partnership with various organisations over a five year period. It will promote a positive attitude to ageing and will create opportunities for older people to be engaged with their City and County socially, as employees and as volunteers.

Social Inclusion/RAPID Programme

Provision has been made to support Management and Staff to embed socially inclusive policies and practice into Council work programmes. Provision has been made to support local projects and initiatives across the RAPID areas which contribute to achieving this objective in a collaborative manner.

Sport and Leisure

Provision has been made to support sports and leisure facilities in the city and county including Grove Island Leisure Centre, Askeaton Leisure Centre and Rathbane Golf Course. The Council will continue to work in partnership with sport's national governing bodies to encourage the development of, and participation in, sport and recreation in Limerick City and County.

Limerick Sports Partnership

In 2016, Limerick Sports Partnership (LSP) will continue the provision of education and training to coaches/administrators and teachers in the various sporting clubs and schools throughout Limerick. These programmes/courses are part of the "Continuous Professional Development" (CPD) for the participants.

The LSP will continue the delivery of targeted programmes to key groupings as assigned by the Irish Sports Council i.e. young people, older adults, people with disabilities, women and teenage girls, disadvantaged communities, middle aged men and Travellers.

As always the LSP will provide information regarding physical activity, health and wellness, club and facility availability through our website, Facebook and eBulletins throughout the year.

Community Initiatives

The Council will endeavour to support communities and organisations through a variety of schemes such as the Christmas Lights Scheme, the Contribution Scheme, the Tourism Diaspora Programme, Limerick Region of Learning Festival and Traveller Pride Week. In addition, we will continue to support initiatives which promote the well-being of

citizens and their interaction with the Council such as Comhairle na nÓg, Junior Achievement and Pride of Place.

Division G / H

Agriculture, Education, Health, Welfare & Corporate Services

Food Safety

The Council provides the Food Safety Regulatory Service in particular categories of meat processing premises under contract to the Food Safety Authority of Ireland (FSAI) which is the national competent authority in this area. These include abattoirs, meat cutting and manufacturing premises and cold stores. Currently 20 such premises are supervised by our veterinary staff including 8 abattoirs. Official controls are risk based and include the approval of suitable establishments, inspections, audits and the laboratory analysis of food samples in accordance with the National Residue and Microbiological Control Programmes. All food animals processed at the abattoirs must be veterinary inspected before and after slaughter.

The current FSAI/Local Authority contracts expire at the end of 2015. Discussions are at an advanced stage centrally to move to a shared service model for the delivery of the Local Authority Veterinary Service from January 2016. As heretofore, the net cost to the Council of providing the Food Safety Service will be recouped from the FSAI and this is reflected in this budget.

Control of Horses

The Limerick City and County Council (Control of Horses) Bye-Laws, 2015 were adopted by the Council on the 28th September 2015. The Council will continue to work actively with all stake holders in relation to reducing the difficulties communities face as a result of stray and abandoned horses. The establishment of a pilot urban horse project in the city is under active consideration and discussions are taking place with An Garda Síochána and other statutory bodies in relation to developing measures to tackle this on-going issue.

Control of Dogs

The Council continues to operate a Dog Shelter at Mungret. The extended opening hours and the introduction of a new facebook page has strengthened the Council links with rescue organisations and the general public and has increased the number of lost dogs being reunited with their owners, and also assisted the Council in re-homing additional dogs.

School Meals Grant

Limerick City and County Council will continue to facilitate the Schools Meals Programme for schools in recognized disadvantaged areas. Provision has been made for the continuance of this Programme.

Finance Department

The Finance department will continue to focus on improving the delivery of financial information to all relevant stakeholders.

The Finance Department continued to work closely with its customers in 2015. Given the current economic climate the Council is more than aware of the difficulties that businesses face. Payment plans are ongoing with those having difficulties in meeting payments due to Limerick City and County Council. There is no doubt that the collection of monies due to it will continue to be challenging throughout 2016. The Council would continue to urge all customers having any difficulty in meeting their repayments to contact the Accounts Receivable department.

There will be a continued emphasis on cash flow management in 2016. Fortunately in 2015, the average cash position during the year was steady. However, in the current economic environment the securing of all payments to the local authority will be challenging and all directorates will maintain a strong focus on cash flow management in 2016 as in previous years.

During 2016 the Finance Department will set up a Project Team to implement Agresso Milestone 4 as part of a national rollout for all Local Authorities. Agresso Milestone 4 will be an upgraded Financial Management System, which will future-proof the financial system for the Local Authority for the coming years. The roll-out of this new financial system will necessitate significant retraining across Agresso users in the Local Authority and will also afford an opportunity to review and improve existing financial processes. It will also be the precursor to the setting up of a revised financial management structure in the Local Authority i.e. financial shared services unit for receipts and payments.

Motor Tax

Throughout 2015, the usage of the online Motor Tax facility continued to increase and there will be continued emphasis by the Council to encourage this in 2016.

Change Management

The Corporate Plan for the new Council was adopted by the elected members during 2015. The Plan seeks to define the Limerick we all desire to live, work and invest in and enjoy over the coming five years. The Plan sets out a core vision and strategy, with essential values to lead Limerick City and County Council to continue its implementation and management until 2019. The Plan describes how the new Council will use an integrated approach to economic, social and physical development underpinned with seven aims.

A number of changes were made to the organisation during 2015 as part of the implementation of the new operating model. The Customer Relationship Management System was further developed, and staff trained to use it, to integrate data and information coming through customer services and to support the additional services integrated with the new customer services department. Pilot projects for environment and property services were completed. The Chief Executive in September outlined the management structure for the new organisation and the design and implementation of the new Service Operations Directorate is underway. Resources will be required in 2016 to design and implement a new system of programme management to enable the organisation to deliver the integrated approach described above.

Our staff will be central to delivering on our commitments in the Corporate Plan and we will equip them with the necessary professional development. A staff development programme is being developed to deliver on this commitment. The first phase of the programme, comprising staff focus groups and a staff survey will be completed in 2015 to identify the staff needs. Resources will be required in 2016 to deliver the required training & development.

A Change Liaison network was established in 2015 with representatives from all departments to aid 2 way communication and feedback in relation to the change programme. A monthly e-zine to all staff was also established to enhance communication.

Customer Service

“Putting People First”, the Action Plan for Effective Local Government, involves the most fundamental set of changes in Local Government. “Putting People First” introduces new degrees of accountability, transparency and external scrutiny. The Action Programme recognises the need for local authorities to embrace change, share the burden, modernise, adapt to new financial circumstances and deliver even better services with limited resources.

SECTION 2

DRAFT ANNUAL BUDGET 2016

TABLES A - F

TABLE A - CALCULATION OF ANNUAL RATE ON VALUATION FOR THE FINANCIAL YEAR 2016

Limerick City and County (B1)

| Summary by Service Division | Expenditure € | Income € | Budget Net Expenditure 2016 € | % | Estimated Net Outturn 2015 Net Expenditure € | % |
|--|--------------------|--------------------|--|---------------|---|---------------|
| Gross Revenue Expenditure and Income | | | | | | |
| A Housing and Building | 113,713,940 | 113,115,795 | 598,145 | 0.9% | (33,369) | 0.0% |
| B Road Transport & Safety | 33,155,300 | 18,078,183 | 15,077,117 | 21.6% | 14,881,221 | 21.3% |
| C Water Services | 15,430,728 | 15,180,979 | 249,749 | 0.4% | 445,342 | 0.6% |
| D Development Management | 15,318,279 | 6,024,657 | 9,293,622 | 13.3% | 8,612,440 | 12.3% |
| E Environmental Services | 30,942,626 | 7,871,125 | 23,071,501 | 33.0% | 22,599,280 | 32.4% |
| F Recreation and Amenity | 12,515,629 | 612,235 | 11,903,394 | 17.0% | 11,421,329 | 16.4% |
| G Agriculture, Education, Health & Welfare | 1,942,911 | 931,218 | 1,011,693 | 1.4% | 1,071,761 | 1.5% |
| H Miscellaneous Services | 16,457,328 | 7,700,013 | 8,757,315 | 12.5% | 10,854,660 | 15.5% |
| Hi Historical Data from L Client | - | - | - | 0.0% | - | 0.0% |
| Provision for Debit Balance | | | | | | |
| | 239,476,741 | 169,514,205 | 69,962,536 | 100.0% | 69,852,664 | 100.0% |
| ADJUSTED GROSS EXPENDITURE AND INCOME (A) | | | 69,962,536 | | 69,852,664 | |
| Provision for Credit Balance | | | | | | |
| Local Property Tax * | | | 14,625,159 | | 14,139,276 | |
| Pension Related Deduction | | | 2,427,982 | | 2,849,900 | |
| SUB - TOTAL (B) | | | 17,053,141 | | 16,989,176 | |
| NET AMOUNT OF RATES TO BE LEVIED (C)=(A)-(B) | | | 52,909,395 | | | |
| Value of Base Year Adjustment | | | | | | |
| AMOUNT OF RATES TO BE LEVIED (GROSS of BYA) (D) | | | 52,909,395 | | | |
| NET EFFECTIVE VALUATION (E) | | | 209,958,000 | | | |
| GENERAL ANNUAL RATE ON VALUATION (D) / (E) | | | .2520 | | | |

* Represents Discretionary Local Property Tax (Local Property Tax allocation less Self-Funding). See Appendix 2 for details of full LPT allocation

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| Division and Services | 2016 | | | | 2015 | | | |
|---|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|------------------------|
| | Expenditure | | Income | | Expenditure | | Income | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Adopted by Council € | Estimated Outturn € |
| A Housing and Building | | | | | | | | |
| A01 Maintenance/Improvement of LA Housing Units | | 8,027,124 | | 1,457,198 | 7,497,010 | 7,479,145 | 1,644,543 | 1,644,543 |
| A02 Housing Assessment, Allocation and Transfer | | 882,227 | | 20,946 | 852,962 | 843,151 | 22,043 | 22,793 |
| A03 Housing Rent and Tenant Purchase Administration | | 1,024,274 | | 11,981,114 | 1,068,293 | 1,109,097 | 11,967,777 | 11,897,196 |
| A04 Housing Community Development Support | | 674,718 | | 31,184 | 690,684 | 684,556 | 35,197 | 32,997 |
| A05 Administration of Homeless Service | | 3,647,666 | | 3,105,166 | 3,406,983 | 3,431,993 | 2,881,689 | 2,906,699 |
| A06 Support to Housing Capital Prog. | | 2,009,033 | | 1,067,059 | 1,801,216 | 2,056,825 | 834,977 | 1,034,977 |
| A07 RAS Programme | | 7,249,370 | | 7,189,565 | 7,327,018 | 7,532,635 | 7,047,416 | 7,253,033 |
| A08 Housing Loans | | 977,474 | | 406,195 | 1,165,219 | 1,046,010 | 476,121 | 495,259 |
| A09 Housing Grants | | 1,269,236 | | 15,624 | 1,189,825 | 1,178,978 | 13,469 | 13,469 |
| A10 Voluntary Housing Scheme | | - | | - | - | - | - | - |
| A11 Agency & Recoupable Services | | 439,941 | | 353,736 | 567,022 | 578,125 | 526,255 | 578,656 |
| A12 HAP Programme | | 87,512,877 | | 87,488,008 | 9,712,791 | 10,411,464 | 9,882,726 | 10,505,726 |
| A Division Total | | 113,713,940 | | 113,115,795 | 35,279,023 | 36,351,979 | 35,332,213 | 36,385,348 |

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| Division and Services | 2016 | | | 2015 | | |
|---|-------------------------|-----------------------------------|-------------------------|-------------------------|------------------------|-------------------------|
| | Expenditure | | Income | Expenditure | | Income |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Adopted by Council € | Estimated Outturn € | Adopted by Council € |
| B Road Transport & Safety | | | | | | |
| B01 NP Road - Maintenance and Improvement | | 1,306,933 | | 1,280,463 | 1,460,511 | 668,076 |
| B02 NS Road - Maintenance and Improvement | | 314,943 | | 361,353 | 369,509 | 178,793 |
| B03 Regional Road - Maintenance and Improvement | | 7,389,460 | | 6,516,708 | 6,941,899 | 2,935,959 |
| B04 Local Road - Maintenance and Improvement | | 16,439,775 | | 14,515,204 | 16,458,607 | 8,687,661 |
| B05 Public Lighting | | 2,851,675 | | 2,780,943 | 2,783,890 | 5,433 |
| B06 Traffic Management Improvement | | 1,379,265 | | 1,162,161 | 1,276,189 | 87,026 |
| B07 Road Safety Engineering Improvement | | 610,652 | | 647,863 | 573,591 | 394,153 |
| B08 Road Safety Promotion/Education | | 753,543 | | 1,025,096 | 863,689 | 29,590 |
| B09 Car Parking | | 1,284,234 | | 953,607 | 1,052,067 | 2,092,729 |
| B10 Support to Roads Capital Prog. | | 587,621 | | 461,765 | 429,171 | 11,660 |
| B11 Agency & Recoupable Services | | 237,199 | | 171,267 | 196,134 | 86,777 |
| B Division Total | | 33,155,300 | | 29,876,430 | 32,405,257 | 15,177,857 |
| | | | | | | 17,524,036 |

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| Division and Services | 2016 | | | | 2015 | | | |
|---|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|------------------------|
| | Expenditure | | Income | | Expenditure | | Income | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Adopted by Council € | Estimated Outturn € |
| C Water Services | | | | | | | | |
| C01 Water Supply | | 9,624,558 | | 9,558,495 | 9,637,514 | 10,108,017 | 9,665,821 | 10,099,826 |
| C02 Waste Water Treatment | | 3,754,481 | | 3,721,538 | 3,294,652 | 3,251,978 | 3,305,778 | 3,250,778 |
| C03 Collection of Water and Waste Water Charges | | 410,840 | | 397,893 | 567,539 | 615,381 | 569,077 | 569,077 |
| C04 Public Conveniences | | 131,487 | | 5,487 | 135,854 | 147,492 | 5,294 | 5,294 |
| C05 Admin of Group and Private Installations | | 1,154,929 | | 1,088,627 | 1,363,133 | 1,154,282 | 1,299,252 | 1,089,252 |
| C06 Support to Water Capital Programme | | 278,929 | | 285,445 | 307,419 | 301,534 | 308,372 | 298,372 |
| C07 Agency & Recoupable Services | | 75,504 | | 123,494 | 506,111 | 408,568 | 267,311 | 267,311 |
| C08 Local Authority Water and Sanitary Services | | - | | - | - | 38,000 | - | - |
| C Division Total | | 15,430,728 | | 15,180,979 | 15,812,222 | 16,025,252 | 15,420,905 | 15,579,910 |

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| | 2016 | | | | 2015 | | | |
|--|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|------------------------|
| | Expenditure | | Income | | Expenditure | | Income | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Adopted by Council € | Estimated Outturn € |
| D Division and Services | | | | | | | | |
| D Development Management | | | | | | | | |
| D01 Forward Planning | | 1,786,627 | | 30,737 | 1,691,032 | 1,618,381 | 38,647 | 38,347 |
| D02 Development Management | | 2,255,013 | | 644,650 | 2,042,342 | 2,049,871 | 653,953 | 770,453 |
| D03 Enforcement | | 790,114 | | 74,885 | 754,918 | 712,708 | 82,175 | 72,175 |
| D04 Industrial and Commercial Facilities | | 8,116 | | 139 | 50,524 | 43,456 | 260 | 260 |
| D05 Tourism Development and Promotion | | 1,495,489 | | 637,455 | 1,364,317 | 1,774,569 | 19,834 | 99,834 |
| D06 Community and Enterprise Function | | 903,751 | | 107,598 | 1,134,382 | 1,034,508 | 192,595 | 212,446 |
| D07 Unfinished Housing Estates | | 116,205 | | 2,600 | 121,358 | 114,634 | 2,804 | 2,804 |
| D08 Building Control | | 122,059 | | 11,567 | 122,986 | 118,160 | 33,213 | 33,213 |
| D09 Economic Development and Promotion | | 4,199,135 | | 1,577,918 | 3,216,800 | 3,706,471 | 1,972,503 | 2,072,660 |
| D10 Property Management | | 1,007,526 | | 646,417 | 862,276 | 915,426 | 552,652 | 561,744 |
| D11 Heritage and Conservation Services | | 200,050 | | 19,264 | 233,031 | 216,562 | 19,795 | 19,795 |
| D12 Agency & Recoupable Services | | 2,434,194 | | 2,271,427 | 195,101 | 191,425 | - | - |
| D Division Total | | 15,318,279 | | 6,024,657 | 11,789,067 | 12,496,171 | 3,568,431 | 3,883,731 |

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| Division and Services | 2016 | | | | 2015 | | | |
|---|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|------------------------|
| | Expenditure | | Income | | Expenditure | | Income | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Adopted by Council € | Estimated Outturn € |
| E Environmental Services | | | | | | | | |
| E01 Landfill Operation and Aftercare | | 1,008,253 | | 155,237 | 1,413,283 | 1,442,453 | 263,915 | 169,115 |
| E02 Recovery & Recycling Facilities Operations | | 694,380 | | 289,852 | 772,058 | 752,446 | 355,125 | 354,625 |
| E03 Waste to Energy Facilities Operations | | 451,946 | | 450,000 | 271,383 | 251,378 | 500,000 | 450,000 |
| E04 Provision of Waste to Collection Services | | 605,876 | | 1,996 | 684,239 | 880,697 | 3,393 | 3,393 |
| E05 Litter Management | | 1,070,469 | | 183,381 | 989,807 | 1,078,858 | 129,363 | 175,863 |
| E06 Street Cleaning | | 3,885,835 | | 80,212 | 4,115,211 | 4,103,977 | 89,242 | 89,242 |
| E07 Waste Regulations, Monitoring and Enforcement | | 598,145 | | 441,620 | 595,364 | 628,491 | 608,562 | 623,892 |
| E08 Waste Management Planning | | 984,413 | | 495,493 | 661,720 | 936,977 | 510,461 | 510,424 |
| E09 Maintenance of Burial Grounds | | 1,569,564 | | 995,066 | 1,198,339 | 1,185,903 | 698,534 | 958,534 |
| E10 Safety of Structures and Places | | 566,183 | | 157,001 | 712,460 | 696,165 | 178,864 | 168,864 |
| E11 Operation of Fire Service | | 14,775,562 | | 1,372,048 | 13,987,947 | 13,926,612 | 3,997,676 | 3,920,676 |
| E12 Fire Prevention | | 584,983 | | 343,385 | 616,961 | 611,604 | 347,494 | 347,494 |
| E13 Water Quality, Air and Noise Pollution | | 873,490 | | 26,321 | 950,782 | 887,377 | 28,796 | 47,236 |
| E14 Agency & Recoupable Services | | 3,273,527 | | 2,879,513 | 3,142,720 | 3,227,649 | 191,949 | 191,949 |
| E Division Total | | 30,942,626 | | 7,871,125 | 30,112,274 | 30,610,587 | 7,903,374 | 8,011,307 |

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| Division and Services | 2016 | | | | 2015 | | | |
|--|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|------------------------|
| | Expenditure | | Income | | Expenditure | | Income | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Adopted by Council € | Estimated Outturn € |
| F Recreation and Amenity | | | | | | | | |
| F01 Leisure Facilities Operations | | 803,619 | | - | 717,286 | 918,932 | - | - |
| F02 Operation of Library and Archival Service | | 5,717,763 | | 125,968 | 5,395,077 | 5,454,039 | 134,859 | 134,859 |
| F03 Outdoor Leisure Areas Operations | | 2,561,977 | | 68,672 | 2,735,479 | 2,721,828 | 49,178 | 73,172 |
| F04 Community Sport and Recreational Development | | 369,631 | | 76,000 | 258,736 | 336,964 | 50 | 50 |
| F05 Operation of Arts Programme | | 3,018,357 | | 301,595 | 2,474,489 | 2,537,707 | 301,815 | 301,815 |
| F06 Agency & Recoupable Services | | 44,282 | | 40,000 | 41,839 | 1,755 | 40,000 | 40,000 |
| F Division Total | | 12,515,629 | | 612,235 | 11,622,906 | 11,971,225 | 525,902 | 549,896 |

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| Division and Services | 2016 | | | | 2015 | | | | |
|---|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|------------------------|------------------|
| | Expenditure | | Income | | Expenditure | | Income | | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Adopted by Council € | Estimated Outturn € | |
| G Agriculture, Education, Health & Welfare | | | | | | | | | |
| G01 Land Drainage Costs | | 200,874 | | 1,385 | 202,339 | 203,448 | 2,467 | 2,467 | 2,467 |
| G02 Operation and Maintenance of Piers and Harbours | | - | | - | - | - | - | - | - |
| G03 Coastal Protection | | - | | - | - | - | - | - | - |
| G04 Veterinary Service | | 1,119,169 | | 494,045 | 1,159,680 | 1,099,168 | 480,501 | 483,045 | 483,045 |
| G05 Educational Support Services | | 622,383 | | 435,788 | 1,193,485 | 1,344,174 | 941,079 | 1,089,667 | 1,089,667 |
| G06 Agency & Recoupable Services | | 485 | | - | - | 150 | - | - | - |
| G Division Total | | 1,942,911 | | 931,218 | 2,555,504 | 2,646,940 | 1,424,047 | 1,575,179 | 1,575,179 |

Table B: Expenditure and Income for 2016 and Estimated Outturn for 2015

| Division and Services | 2016 | | | | 2015 | | | |
|--|-------------------------|-----------------------------------|-------------------------|-----------------------------------|-------------------------|------------------------|-------------------------|------------------------|
| | Expenditure | | Income | | Expenditure | | Income | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Adopted by Council € | Estimated Outturn € |
| H Miscellaneous Services | | | | | | | | |
| H01 Profit/Loss Machinery Account | | 1,972,832 | 3,101,793 | 1,469,046 | 1,792,924 | 2,581,561 | 1,294,218 | |
| H02 Profit/Loss Stores Account | | 204,046 | 236,957 | 163,587 | 371,569 | 165,237 | 205,237 | |
| H03 Administration of Rates | | 8,999,794 | 10,264,314 | 1,817,751 | 9,914,067 | 1,719,816 | 1,723,717 | |
| H04 Franchise Costs | | 268,792 | 332,676 | 3,468 | 323,851 | 7,470 | 7,470 | |
| H05 Operation of Morgue and Coroner Expenses | | 423,881 | 403,585 | 4,325 | 564,153 | 8,936 | 8,936 | |
| H06 Weighbridges | | 584 | 4,992 | 16,000 | 4,929 | 16,000 | 16,000 | |
| H07 Operation of Markets and Casual Trading | | 10,384 | 10,210 | 40,274 | 48,483 | 40,295 | 40,295 | |
| H08 Malicious Damage | | - | - | - | - | - | - | |
| H09 Local Representation/Civic Leadership | | 1,803,930 | 1,778,882 | 32,254 | 1,778,086 | 35,949 | 35,949 | |
| H10 Motor Taxation | | 1,182,965 | 1,220,778 | 98,761 | 1,173,416 | 102,582 | 102,582 | |
| H11 Agency & Recoupable Services | | 1,590,120 | 1,470,522 | 4,054,547 | 884,611 | 1,809,211 | 2,567,025 | |
| Hist Historical Data from L Client | | - | - | - | - | - | - | |
| H Division Total | | 16,457,328 | 18,824,709 | 7,700,013 | 16,856,089 | 6,487,057 | 6,001,429 | |
| Overall Total | | 239,476,741 | 155,872,135 | 169,514,205 | 159,363,500 | 85,839,786 | 89,510,836 | |

Table D**ANALYSIS OF BUDGET 2016 INCOME FROM GOODS AND SERVICES**

| Source of Income | 2016 | 2015 |
|---|-------------------|-------------------|
| | € | € |
| Rents from houses | 39,858,692 | 14,916,066 |
| Housing Loans Interest & Charges | 355,587 | 510,828 |
| Parking Fines & Charges | 2,171,300 | 2,070,950 |
| Irish Water | 12,461,203 | 11,107,664 |
| Planning Fees | 616,900 | 628,000 |
| Sale/leasing of other property/Industrial Sites | 703,213 | 491,315 |
| Domestic Refuse Charges | - | - |
| Commercial Refuse Charges | - | - |
| Landfill Charges | 150,000 | 246,000 |
| Fire Charges | 766,500 | 816,600 |
| Recreation/Amenity/Culture | - | - |
| Library Fees/Fines | 18,000 | 18,000 |
| Agency Services & Repayable Works | - | - |
| Local Authority Contributions | 3,147,321 | 3,122,360 |
| Superannuation | 2,145,003 | 2,194,273 |
| NPPR | 600,000 | 100,700 |
| Other income | 10,292,635 | 11,979,854 |
| Total Goods and Services | 73,286,354 | 48,202,610 |

Table E

ANALYSIS OF BUDGET 2016 INCOME FROM GRANTS, SUBSIDIES, & LPT

| | 2016 | 2015 |
|--|-------------------|-------------------|
| | € | € |
| Department of Environment, Community and Local Government | | |
| Housing & Building | 72,440,224 | 18,487,222 |
| Road Transport & Safety | - | - |
| Water Services | 2,408,864 | 3,952,277 |
| Development Management | 2,282,727 | 189,500 |
| Environmental Services | 582,700 | 652,700 |
| Recreation & Amenity | - | - |
| Agriculture, Food & the Marine | - | - |
| Miscellaneous Services | 1,588,459 | - |
| LPT Self Funding | - | - |
| Sub-total | 79,302,974 | 23,281,699 |
| Other Departments and Bodies | | |
| TII Transport Infrastructure Ireland | 14,203,638 | 12,480,350 |
| Arts, Heritage & Gaeltacht | - | - |
| DTO | - | - |
| Social Protection | 110,670 | 126,296 |
| Defence | 144,500 | 137,308 |
| Education & Skills | 380,000 | 884,686 |
| Library Council | - | - |
| Arts Council | 227,500 | 239,640 |
| Transport, Tourism & Sport | 345,769 | 341,197 |
| Justice & Equality | 70,000 | 70,000 |
| Agriculture, Food & The Marine | - | - |
| Non Dept HFA & BMW | - | - |
| Jobs, Enterprise, & Innovation | 1,385,800 | - |
| Other Grants & Subsidies | 57,000 | 76,000 |
| Sub-total | 16,924,877 | 14,355,477 |
| Total Grants and Subsidies | 96,227,851 | 37,637,176 |

| Table F - Expenditure | | | | |
|--|---------------------------|-------------------------------------|---------------------------|--------------------------|
| Division A - Housing and Building | | | | |
| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| A0101 Maintenance of LA Housing Units | | 4,630,935 | 4,536,954 | 4,500,327 |
| A0102 Maintenance of Traveller Accommodation Units | | 451,315 | 390,523 | 381,342 |
| A0103 Traveller Accommodation Management | | 293,112 | 295,667 | 284,677 |
| A0104 Estate Maintenance | | 85,000 | 85,000 | 85,000 |
| A0199 Service Support Costs | | 2,566,762 | 2,188,866 | 2,227,799 |
| A01 Maintenance/Improvement of LA Housing Units | | 8,027,124 | 7,497,010 | 7,479,145 |
| A0201 Assessment of Housing Needs, Allocs. & Trans. | | 546,554 | 488,002 | 478,921 |
| A0299 Service Support Costs | | 335,673 | 364,960 | 364,230 |
| A02 Housing Assessment, Allocation and Transfer | | 882,227 | 852,962 | 843,151 |
| A0301 Debt Management & Rent Assessment | | 341,686 | 352,109 | 395,824 |
| A0399 Service Support Costs | | 682,588 | 716,184 | 713,273 |
| A03 Housing Rent and Tenant Purchase Administration | | 1,024,274 | 1,068,293 | 1,109,097 |
| A0401 Housing Estate Management | | 160,000 | 160,000 | 160,000 |
| A0402 Tenancy Management | | - | - | - |
| A0403 Social and Community Housing Service | | 22,500 | 22,500 | 22,500 |
| A0499 Service Support Costs | | 492,218 | 508,184 | 502,056 |
| A04 Housing Community Development Support | | 674,718 | 690,684 | 684,556 |
| A0501 Homeless Grants Other Bodies | | 3,153,439 | 2,943,708 | 2,947,257 |
| A0502 Homeless Service | | 10,400 | 10,400 | 10,400 |
| A0599 Service Support Costs | | 483,827 | 452,875 | 474,336 |
| A05 Administration of Homeless Service | | 3,647,666 | 3,406,983 | 3,431,993 |
| A0601 Technical and Administrative Support | | 293,202 | 397,558 | 391,619 |
| A0602 Loan Charges | | 1,007,509 | 1,023,317 | 1,023,317 |
| A0699 Service Support Costs | | 708,322 | 380,341 | 641,889 |
| A06 Support to Housing Capital Prog. | | 2,009,033 | 1,801,216 | 2,056,825 |
| A0701 RAS Operations | | 6,643,500 | 6,642,500 | 6,846,587 |
| A0702 Long Term Leasing | | 195,000 | 190,000 | 194,365 |
| A0703 Payment & Availability | | - | - | - |
| A0704 AFFORDABLE LEASES | | - | - | - |
| A0799 Service Support Costs | | 410,870 | 494,518 | 491,683 |
| A07 RAS Programme | | 7,249,370 | 7,327,018 | 7,532,635 |

Table F - Expenditure

Division A - Housing and Building

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|--|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| A0801 Loan Interest and Other Charges | | 594,146 | 672,841 | 609,756 |
| A0802 Debt Management Housing Loans | | 205,635 | 285,747 | 233,436 |
| A0899 Service Support Costs | | 177,693 | 206,631 | 202,818 |
| A08 Housing Loans | | 977,474 | 1,165,219 | 1,046,010 |
| A0901 Housing Adaptation Grant Scheme | | 630,000 | 630,000 | 626,250 |
| A0902 Loan Charges DPG/ERG | | - | - | - |
| A0903 Essential Repair Grants | | - | - | - |
| A0904 Other Housing Grant Payments | | - | - | - |
| A0905 Mobility Aids Housing Grants | | - | - | - |
| A0999 Service Support Costs | | 639,236 | 559,825 | 552,728 |
| A09 Housing Grants | | 1,269,236 | 1,189,825 | 1,178,978 |
| A1001 Technical Support | | - | - | - |
| A1002 Maintenance of Voluntary Housing Schemes | | - | - | - |
| A1003 Loan Charges | | - | - | - |
| A1099 Service Support Costs | | - | - | - |
| A10 Voluntary Housing Scheme | | - | - | - |
| A1101 Agency & Recoupable Service | | 378,473 | 526,255 | 535,283 |
| A1199 Service Support Costs | | 61,468 | 40,767 | 42,842 |
| A11 Agency & Recoupable Services | | 439,941 | 567,022 | 578,125 |
| A1201 HAP Operation Costs | | 86,264,038 | 8,870,876 | 9,786,876 |
| A1202 HAP Agency Services | | - | - | - |
| A1299 HAP Service Support Costs | | 1,248,839 | 841,915 | 624,588 |
| A12 HAP Programme | | 87,512,877 | 9,712,791 | 10,411,464 |
| A Division Total | | 113,713,940 | 35,279,023 | 36,351,979 |

Table F - Income

Division A - Housing and Building

| Income by Source | 2016 | | 2015 | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Environment, Community & Local Government | | 72,440,224 | 18,487,221 | 20,273,603 |
| Other Grants & Subsidies | | - | - | - |
| LPT Self Funding | | - | - | - |
| Total Government Grants, Subsidies, & LPT | | 72,440,224 | 18,487,221 | 20,273,603 |
| Goods & Services | | | | |
| Rents from houses | | 39,835,692 | 14,893,066 | 14,893,066 |
| Housing Loans Interest & Charges | | 355,587 | 510,828 | 464,672 |
| Agency Services & Repayable Works | | - | - | - |
| Superannuation | | 257,952 | 242,275 | 242,275 |
| Local Authority Contributions | | - | - | - |
| Other income | | 226,340 | 1,198,822 | 502,732 |
| Total Goods & Services | | 40,675,571 | 16,844,991 | 16,102,745 |
| Division 'A' Total | | 113,115,795 | 35,332,212 | 36,376,348 |

Table F - Expenditure

Division B - Road Transport & Safety

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| B0101 NP - Surface Dressing | | 413,456 | - | 402,503 |
| B0102 NP - Pavement Overlay/Reconstruction | | - | - | 31,000 |
| B0103 NP - Winter Maintenance | | - | 160,000 | - |
| B0104 NP - Bridge Maintenance (Eirspan) | | - | - | - |
| B0105 NP - General Maintenance | | 349,291 | 487,054 | 268,397 |
| B0106 NP - General Improvements Works | | 300 | - | 116,295 |
| B0199 Service Support Costs | | 543,886 | 633,409 | 642,316 |
| B01 NP Road - Maintenance and Improvement | | 1,306,933 | 1,280,463 | 1,460,511 |
| B0201 NS - Surface Dressing | | 149,683 | - | 173,009 |
| B0202 NS - Overlay/Reconstruction | | - | - | - |
| B0203 NS - Overlay/Reconstruction – Urban | | - | - | - |
| B0204 NS - Winter Maintenance | | - | 50,000 | - |
| B0205 NS - Bridge Maintenance (Eirspan) | | - | - | - |
| B0206 NS - General Maintenance | | 20,000 | 119,681 | 20,000 |
| B0207 NS – General Improvement Works | | - | - | 4,500 |
| B0299 Service Support Costs | | 145,260 | 191,672 | 172,000 |
| B02 NS Road - Maintenance and Improvement | | 314,943 | 361,353 | 369,509 |
| B0301 Regional Roads Surface Dressing | | 584,076 | 258,250 | 757,438 |
| B0302 Reg Rd Surface Rest/Road Reconstruction/Overlay | | 2,670,512 | 2,730,669 | 2,730,621 |
| B0303 Regional Road Winter Maintenance | | 536,302 | 400,000 | 419,748 |
| B0304 Regional Road Bridge Maintenance | | - | - | - |
| B0305 Regional Road General Maintenance Works | | 99,997 | 582,424 | 98,775 |
| B0306 Regional Road General Improvement Works | | 352,425 | 216,000 | 626,225 |
| B0399 Service Support Costs | | 3,146,148 | 2,329,365 | 2,309,092 |
| B03 Regional Road - Maintenance and Improvement | | 7,389,460 | 6,516,708 | 6,941,899 |
| B0401 Local Road Surface Dressing | | 1,275,981 | 1,246,750 | 1,317,573 |
| B0402 Local Rd Surface Rest/Road Reconstruction/Overlay | | 6,529,201 | 5,082,297 | 6,822,667 |
| B0403 Local Roads Winter Maintenance | | 7,640 | - | 7,207 |
| B0404 Local Roads Bridge Maintenance | | 254,527 | 544,000 | 619,770 |
| B0405 Local Roads General Maintenance Works | | 4,077,839 | 4,104,883 | 3,411,950 |
| B0406 Local Roads General Improvement Works | | 92,000 | 16,000 | 117,148 |
| B0499 Service Support Costs | | 4,202,587 | 3,521,274 | 4,162,292 |
| B04 Local Road - Maintenance and Improvement | | 16,439,775 | 14,515,204 | 16,458,607 |

Table F - Expenditure

Division B - Road Transport & Safety

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| B0501 Public Lighting Operating Costs | | 2,524,147 | 2,525,401 | 2,525,400 |
| B0502 Public Lighting Improvement | | 50,000 | - | - |
| B0599 Service Support Costs | | 277,528 | 255,542 | 258,490 |
| B05 Public Lighting | | 2,851,675 | 2,780,943 | 2,783,890 |
| B0601 Traffic Management | | 455,600 | 290,000 | 378,237 |
| B0602 Traffic Maintenance | | 352,000 | 315,000 | 346,898 |
| B0603 Traffic Improvement Measures | | 3,000 | 3,000 | 3,000 |
| B0699 Service Support Costs | | 568,665 | 554,161 | 548,054 |
| B06 Traffic Management Improvement | | 1,379,265 | 1,162,161 | 1,276,189 |
| B0701 Low Cost Remedial Measures | | 313,500 | 388,000 | 313,500 |
| B0702 Other Engineering Improvements | | 35,000 | 45,000 | 45,000 |
| B0799 Service Support Costs | | 262,152 | 214,863 | 215,091 |
| B07 Road Safety Engineering Improvement | | 610,652 | 647,863 | 573,591 |
| B0801 School Wardens | | 366,015 | 557,637 | 403,348 |
| B0802 Publicity and Promotion Road Safety | | 25,870 | 25,881 | 25,881 |
| B0899 Service Support Costs | | 361,658 | 441,578 | 434,460 |
| B08 Road Safety Promotion/Education | | 753,543 | 1,025,096 | 863,689 |
| B0901 Maintenance and Management of Car Parks | | 67,282 | 70,155 | 57,178 |
| B0902 Operation of Street Parking | | 224,682 | 70,000 | 102,116 |
| B0903 Parking Enforcement | | 742,703 | 575,740 | 651,058 |
| B0999 Service Support Costs | | 249,567 | 237,712 | 241,715 |
| B09 Car Parking | | 1,284,234 | 953,607 | 1,052,067 |
| B1001 Administration of Roads Capital Programme | | 1,000 | - | - |
| B1099 Service Support Costs | | 586,621 | 461,765 | 429,171 |
| B10 Support to Roads Capital Prog. | | 587,621 | 461,765 | 429,171 |
| B1101 Agency & Recoupable Service | | 179,149 | 77,161 | 105,113 |
| B1199 Service Support Costs | | 58,050 | 94,106 | 91,021 |
| B11 Agency & Recoupable Services | | 237,199 | 171,267 | 196,134 |
| B Division Total | | 33,155,300 | 29,876,430 | 32,405,257 |

Table F - Income

Division B - Road Transport & Safety

| Income by Source | 2016 | | 2015 | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Arts,Heritage & Gaeltacht | | - | - | - |
| TII Transport Infrastructure Ireland | | 14,203,638 | 12,480,350 | 14,886,053 |
| Environment, Community & Local Government | | - | - | 8,070 |
| DTO | | - | - | - |
| Other Grants & Subsidies | | - | - | 31,000 |
| LPT Self Funding | | - | - | - |
| Total Government Grants, Subsidies, & LPT | | 14,203,638 | 12,480,350 | 14,925,123 |
| Goods & Services | | | | |
| Parking Fines &Charges | | 2,171,300 | 2,070,950 | 1,894,462 |
| Agency Services & Repayable Works | | - | - | 14,000 |
| Superannuation | | 394,992 | 236,876 | 236,876 |
| Local Authority Contributions | | - | 77,161 | 77,161 |
| Other income | | 1,308,253 | 312,520 | 376,414 |
| Total Goods & Services | | 3,874,545 | 2,697,507 | 2,598,913 |
| Division 'B' Total | | 18,078,183 | 15,177,857 | 17,524,036 |

| Table F - Expenditure | | | | |
|--|---------------------------|-------------------------------------|---------------------------|--------------------------|
| Division C - Water Services | | | | |
| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| C0101 Water Plants & Networks | | 4,985,486 | 4,390,456 | 5,822,671 |
| C0199 Service Support Costs | | 4,639,072 | 5,247,058 | 4,285,346 |
| C01 Water Supply | | 9,624,558 | 9,637,514 | 10,108,017 |
| C0201 Waste Plants and Networks | | 2,187,308 | 1,631,653 | 1,701,783 |
| C0299 Service Support Costs | | 1,567,173 | 1,662,999 | 1,550,195 |
| C02 Waste Water Treatment | | 3,754,481 | 3,294,652 | 3,251,978 |
| C0301 Debt Management Water and Waste Water | | 229,860 | 396,254 | 437,255 |
| C0399 Service Support Costs | | 180,980 | 171,285 | 178,126 |
| C03 Collection of Water and Waste Water Charges | | 410,840 | 567,539 | 615,381 |
| C0401 Operation and Maintenance of Public Conveniences | | 126,001 | 126,268 | 126,267 |
| C0499 Service Support Costs | | 5,486 | 9,586 | 21,225 |
| C04 Public Conveniences | | 131,487 | 135,854 | 147,492 |
| C0501 Grants for Individual Installations | | 100,000 | 100,000 | 100,000 |
| C0502 Grants for Water Group Schemes | | - | - | - |
| C0503 Grants for Waste Water Group Schemes | | - | - | - |
| C0504 Group Water Scheme Subsidies | | 900,000 | 1,100,000 | 900,000 |
| C0599 Service Support Costs | | 154,929 | 163,133 | 154,282 |
| C05 Admin of Group and Private Installations | | 1,154,929 | 1,363,133 | 1,154,282 |
| C0601 Technical Design and Supervision | | - | - | - |
| C0699 Service Support Costs | | 278,929 | 307,419 | 301,534 |
| C06 Support to Water Capital Programme | | 278,929 | 307,419 | 301,534 |
| C0701 Agency & Recoupable Service | | - | 100,000 | 100,000 |
| C0799 Service Support Costs | | 75,504 | 406,111 | 308,568 |
| C07 Agency & Recoupable Services | | 75,504 | 506,111 | 408,568 |
| C0801 Local Authority Water Services | | - | - | - |
| C0802 Local Authority Sanitary Services | | - | - | 38,000 |
| C0899 Local Authority Service Support Costs | | - | - | - |
| C08 Local Authority Water and Sanitary Services | | - | - | 38,000 |
| C Division Total | | 15,430,728 | 15,812,222 | 16,025,252 |

Table F - Income

Division C - Water Services

| Income by Source | 2016 | | 2015 | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Environment, Community & Local Government | | 2,408,864 | 3,952,277 | 3,742,277 |
| Other Grants & Subsidies | | - | - | - |
| Total Government Grants, Subsidies, & LPT | | 2,408,864 | 3,952,277 | 3,742,277 |
| Goods & Services | | | | |
| Agency Services & Repayable Works | | - | - | - |
| Superannuation | | 305,912 | 355,964 | 355,964 |
| Irish Water | | 12,461,203 | 11,107,664 | 11,442,664 |
| Local Authority Contributions | | - | - | - |
| Other income | | 5,000 | 5,000 | 39,005 |
| Total Goods & Services | | 12,772,115 | 11,468,628 | 11,837,633 |
| Division 'C' Total | | 15,180,979 | 15,420,905 | 15,579,910 |

Table F - Expenditure

Division D - Development Management

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| D0101 Statutory Plans and Policy | | 1,163,413 | 1,102,721 | 1,016,507 |
| D0199 Service Support Costs | | 623,214 | 588,311 | 601,874 |
| D01 Forward Planning | | 1,786,627 | 1,691,032 | 1,618,381 |
| D0201 Planning Control | | 1,383,177 | 1,311,836 | 1,281,134 |
| D0299 Service Support Costs | | 871,836 | 730,506 | 768,737 |
| D02 Development Management | | 2,255,013 | 2,042,342 | 2,049,871 |
| D0301 Enforcement Costs | | 471,579 | 483,195 | 423,010 |
| D0399 Service Support Costs | | 318,535 | 271,723 | 289,698 |
| D03 Enforcement | | 790,114 | 754,918 | 712,708 |
| D0401 Industrial Sites Operations | | 3,237 | 5,558 | 4,710 |
| D0402 Provision of Industrial Sites | | - | - | - |
| D0403 Management of & Contribs to Other Commercial Facs | | - | - | - |
| D0404 General Development Promotion Work | | - | - | - |
| D0499 Service Support Costs | | 4,879 | 44,966 | 38,746 |
| D04 Industrial and Commercial Facilities | | 8,116 | 50,524 | 43,456 |
| D0501 Tourism Promotion | | 1,235,288 | 1,104,251 | 1,525,511 |
| D0502 Tourist Facilities Operations | | 30,000 | - | - |
| D0599 Service Support Costs | | 230,201 | 260,066 | 249,058 |
| D05 Tourism Development and Promotion | | 1,495,489 | 1,364,317 | 1,774,569 |
| D0601 General Community & Enterprise Expenses | | 557,127 | 635,666 | 547,245 |
| D0602 RAPID Costs | | 15,000 | 122,010 | 121,374 |
| D0603 Social Inclusion | | 94,917 | 71,308 | 70,170 |
| D0699 Service Support Costs | | 236,707 | 305,398 | 295,719 |
| D06 Community and Enterprise Function | | 903,751 | 1,134,382 | 1,034,508 |
| D0701 Unfinished Housing Estates | | 60,620 | 59,842 | 53,935 |
| D0799 Service Support Costs | | 55,585 | 61,516 | 60,699 |
| D07 Unfinished Housing Estates | | 116,205 | 121,358 | 114,634 |
| D0801 Building Control Inspection Costs | | 7,100 | 7,100 | 7,100 |
| D0802 Building Control Enforcement Costs | | 74,565 | 62,951 | 62,248 |
| D0899 Service Support Costs | | 40,394 | 52,935 | 48,812 |
| D08 Building Control | | 122,059 | 122,986 | 118,160 |

Table F - Expenditure

Division D - Development Management

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| D0901 Urban and Village Renewal | | 577,078 | 342,456 | 284,632 |
| D0902 EU Projects | | - | - | - |
| D0903 Town Twinning | | 15,000 | 15,000 | 15,000 |
| D0904 European Office | | - | - | - |
| D0905 Economic Development & Promotion | | 1,551,602 | 763,434 | 987,251 |
| D0906 Local Enterprise Office | | 1,525,976 | 1,671,122 | 1,977,242 |
| D0999 Service Support Costs | | 529,479 | 424,788 | 442,346 |
| D09 Economic Development and Promotion | | 4,199,135 | 3,216,800 | 3,706,471 |
| D1001 Property Management Costs | | 870,844 | 721,483 | 780,713 |
| D1099 Service Support Costs | | 136,682 | 140,793 | 134,713 |
| D10 Property Management | | 1,007,526 | 862,276 | 915,426 |
| D1101 Heritage Services | | 27,324 | 29,675 | 25,804 |
| D1102 Conservation Services | | 71,370 | 82,133 | 74,023 |
| D1103 Conservation Grants | | - | - | - |
| D1199 Service Support Costs | | 101,356 | 121,223 | 116,735 |
| D11 Heritage and Conservation Services | | 200,050 | 233,031 | 216,562 |
| D1201 Agency & Recoupable Service | | 2,271,427 | 45,000 | 45,000 |
| D1299 Service Support Costs | | 162,767 | 150,101 | 146,425 |
| D12 Agency & Recoupable Services | | 2,434,194 | 195,101 | 191,425 |
| D Division Total | | 15,318,279 | 11,789,067 | 12,496,171 |

Table F - Income

Division D - Development Management

| Income by Source | 2016 | | 2015 | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Arts, Heritage & Gaeltacht | | - | - | - |
| Environment, Community & Local Government | | 2,282,727 | 189,500 | 229,351 |
| Jobs, Enterprise and Innovation | | 1,385,800 | - | 152,500 |
| Other Grants & Subsidies | | - | - | - |
| Total Government Grants, Subsidies, & LPT | | 3,668,527 | 189,500 | 381,851 |
| Goods & Services | | | | |
| Planning Fees | | 615,900 | 626,500 | 738,700 |
| Agency Services & Repayable Works | | - | - | - |
| Superannuation | | 191,268 | 200,534 | 200,534 |
| Sale/leasing of other property/Industrial Sites | | 684,462 | 474,370 | 484,462 |
| Local Authority Contributions | | - | - | - |
| Other income | | 864,500 | 2,077,527 | 2,078,184 |
| Total Goods & Services | | 2,356,130 | 3,378,931 | 3,501,880 |
| Division 'D' Total | | 6,024,657 | 3,568,431 | 3,883,731 |

Table F - Expenditure

Division E - Environmental Services

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| E0101 Landfill Operations | | 513,653 | 805,024 | 805,281 |
| E0102 Contribution to other LA's - Landfill Facilities | | - | - | - |
| E0103 Landfill Aftercare Costs. | | 130,000 | 83,640 | 86,798 |
| E0104 Provision of Landfill (financing/loan costs) | | - | - | - |
| E0199 Service Support Costs | | 364,600 | 524,619 | 550,374 |
| E01 Landfill Operation and Aftercare | | 1,008,253 | 1,413,283 | 1,442,453 |
| E0201 Recycling Facilities Operations | | 442,958 | 455,687 | 457,020 |
| E0202 Bring Centres Operations | | 103,308 | 103,307 | 103,308 |
| E0203 Provision of Bring Centres (financing/loan costs) | | - | - | - |
| E0204 Other Recycling Services | | 78,944 | 115,693 | 93,111 |
| E0299 Service Support Costs | | 69,170 | 97,371 | 99,007 |
| E02 Recovery & Recycling Facilities Operations | | 694,380 | 772,058 | 752,446 |
| E0301 Waste to Energy Facilities Operations | | 450,000 | 270,000 | 250,000 |
| E0399 Service Support Costs | | 1,946 | 1,383 | 1,378 |
| E03 Waste to Energy Facilities Operations | | 451,946 | 271,383 | 251,378 |
| E0401 Recycling Waste Collection Services | | - | - | - |
| E0402 Organic Waste Collection Services | | - | - | - |
| E0403 Residual Waste Collection Services | | - | - | - |
| E0404 Commercial Waste Collection Services | | - | - | - |
| E0405 Provision of Waste Collection Equip costs | | - | - | - |
| E0406 Contribution to Waste Collection Services | | 517,000 | 540,000 | 750,000 |
| E0407 Other Costs Waste Collection | | 8,000 | 8,000 | 8,000 |
| E0499 Service Support Costs | | 80,876 | 136,239 | 122,697 |
| E04 Provision of Waste to Collection Services | | 605,876 | 684,239 | 880,697 |
| E0501 Litter Warden Service | | 277,877 | 233,112 | 259,578 |
| E0502 Litter Control Initiatives | | 184,750 | 158,750 | 158,750 |
| E0503 Environmental Awareness Services | | 102,771 | 79,000 | 78,990 |
| E0599 Service Support Costs | | 505,071 | 518,945 | 581,540 |
| E05 Litter Management | | 1,070,469 | 989,807 | 1,078,858 |
| E0601 Operation of Street Cleaning Service | | 2,686,881 | 2,882,834 | 2,888,679 |
| E0602 Provision and Improvement of Litter Bins | | 340,000 | 350,000 | 333,000 |
| E0699 Service Support Costs | | 858,954 | 882,377 | 882,298 |
| E06 Street Cleaning | | 3,885,835 | 4,115,211 | 4,103,977 |

Table F - Expenditure

| Division E - Environmental Services | | | | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| E0701 Monitoring of Waste Regs (incl Private Landfills) | | 403,678 | 371,403 | 399,355 |
| E0702 Enforcement of Waste Regulations | | 24,000 | 27,000 | 26,258 |
| E0799 Service Support Costs | | 170,467 | 196,961 | 202,878 |
| E07 Waste Regulations, Monitoring and Enforcement | | 598,145 | 595,364 | 628,491 |
| E0801 Waste Management Plan | | 653,029 | 345,133 | 620,202 |
| E0802 Contrib to Other Bodies Waste Management Planning | | - | - | - |
| E0899 Service Support Costs | | 331,384 | 316,587 | 316,775 |
| E08 Waste Management Planning | | 984,413 | 661,720 | 936,977 |
| E0901 Maintenance of Burial Grounds | | 878,805 | 821,314 | 818,112 |
| E0902 Provision of Burial Grounds | | 300,000 | - | - |
| E0999 Service Support Costs | | 390,759 | 377,025 | 367,791 |
| E09 Maintenance of Burial Grounds | | 1,569,564 | 1,198,339 | 1,185,903 |
| E1001 Operation Costs Civil Defence | | 292,196 | 297,275 | 292,660 |
| E1002 Dangerous Buildings | | 25,000 | 25,000 | 25,000 |
| E1003 Emergency Planning | | 14,800 | 14,800 | 12,019 |
| E1004 Derelict Sites | | 46,634 | 57,736 | 40,984 |
| E1005 Water Safety Operation | | 52,440 | 42,742 | 52,439 |
| E1099 Service Support Costs | | 135,113 | 274,907 | 273,063 |
| E10 Safety of Structures and Places | | 566,183 | 712,460 | 696,165 |
| E1101 Operation of Fire Brigade Service | | 9,770,378 | 9,038,173 | 8,973,853 |
| E1102 Provision of Buildings/Equipment | | - | - | - |
| E1103 Fire Services Training | | 452,000 | 391,657 | 391,657 |
| E1104 Operation of Ambulance Service | | - | - | - |
| E1199 Service Support Costs | | 4,553,184 | 4,558,117 | 4,561,102 |
| E11 Operation of Fire Service | | 14,775,562 | 13,987,947 | 13,926,612 |
| E1201 Fire Safety Control Cert Costs | | 20,000 | 20,000 | 20,000 |
| E1202 Fire Prevention and Education | | 26,193 | 26,194 | 26,193 |
| E1203 Inspection/Monitoring of Commercial Facilities | | - | - | - |
| E1299 Service Support Costs | | 538,790 | 570,767 | 565,411 |
| E12 Fire Prevention | | 584,983 | 616,961 | 611,604 |
| E1301 Water Quality Management | | 569,678 | 637,417 | 547,285 |
| E1302 Licensing and Monitoring of Air and Noise Quality | | 18,000 | 18,000 | 18,000 |
| E1399 Service Support Costs | | 285,812 | 295,365 | 322,092 |
| E13 Water Quality, Air and Noise Pollution | | 873,490 | 950,782 | 887,377 |

Table F - Expenditure**Division E - Environmental Services**

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|---------------------------|-------------------------------------|---------------------------|--------------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| E1401 Agency & Recoupable Service | | 2,715,991 | 2,497,081 | 2,595,076 |
| E1499 Service Support Costs | | 557,536 | 645,639 | 632,573 |
| E14 Agency & Recoupable Services | | 3,273,527 | 3,142,720 | 3,227,649 |
| E Division Total | | 30,942,626 | 30,112,274 | 30,610,587 |

Table F - Income

Division E - Environmental Services

| Income by Source | 2016 | | 2015 | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Social Protection | | 110,670 | 126,296 | 126,296 |
| Environment, Community & Local Government | | 582,700 | 652,700 | 718,700 |
| Defence | | 144,500 | 137,308 | 137,308 |
| Other Grants & Subsidies | | 5,000 | 24,000 | 24,000 |
| Total Government Grants, Subsidies, & LPT | | 842,870 | 940,304 | 1,006,304 |
| Goods & Services | | | | |
| Domestic Refuse Charges | | - | - | - |
| Commercial Refuse Charges | | - | - | - |
| Agency Services & Repayable Works | | - | - | - |
| Superannuation | | 626,939 | 751,745 | 751,745 |
| Landfill Charges | | 150,000 | 246,000 | 151,200 |
| Fire Charges | | 766,500 | 816,600 | 808,600 |
| Local Authority Contributions | | 3,147,321 | 3,045,199 | 2,998,199 |
| Other income | | 2,337,495 | 2,103,526 | 2,295,259 |
| Total Goods & Services | | 7,028,255 | 6,963,070 | 7,005,003 |
| Division 'E' Total | | 7,871,125 | 7,903,374 | 8,011,307 |

Table F - Expenditure

Division F - Recreation and Amenity

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|--|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| F0101 Leisure Facilities Operations | | 420,000 | 420,000 | 420,000 |
| F0102 Provision/Improvement of Leisure Facilities | | - | - | - |
| F0103 Contribution to External Bodies Leisure Facilities | | 185,000 | 285,000 | 185,000 |
| F0199 Service Support Costs | | 198,619 | 12,286 | 313,932 |
| F01 Leisure Facilities Operations | | 803,619 | 717,286 | 918,932 |
| F0201 Library Service Operations | | 3,118,095 | 3,047,357 | 3,030,114 |
| F0202 Archive Service | | 148,808 | 147,088 | 156,011 |
| F0203 Maintenance of Library Buildings | | - | - | - |
| F0204 Purchase of Books, CD's etc. | | 182,530 | 187,530 | 187,530 |
| F0205 Contributions to Library Organisations | | - | - | - |
| F0299 Service Support Costs | | 2,268,330 | 2,013,102 | 2,080,384 |
| F02 Operation of Library and Archival Service | | 5,717,763 | 5,395,077 | 5,454,039 |
| F0301 Parks, Pitches & Open Spaces | | 1,836,419 | 1,785,503 | 1,799,223 |
| F0302 Playgrounds | | 26,500 | 38,500 | 38,900 |
| F0303 Beaches | | - | - | - |
| F0399 Service Support Costs | | 699,058 | 911,476 | 883,705 |
| F03 Outdoor Leisure Areas Operations | | 2,561,977 | 2,735,479 | 2,721,828 |
| F0401 Community Grants | | 247,000 | 161,000 | 227,000 |
| F0402 Operation of Sports Hall/Stadium | | - | - | - |
| F0403 Community Facilities | | 85,000 | 85,000 | 85,000 |
| F0404 Recreational Development | | 28,000 | - | 12,624 |
| F0499 Service Support Costs | | 9,631 | 12,736 | 12,340 |
| F04 Community Sport and Recreational Development | | 369,631 | 258,736 | 336,964 |
| F0501 Administration of the Arts Programme | | 751,065 | 727,296 | 723,164 |
| F0502 Contributions to other Bodies Arts Programme | | 1,253,021 | 851,000 | 851,000 |
| F0503 Museums Operations | | 262,931 | 241,807 | 268,159 |
| F0504 Heritage/Interpretive Facilities Operations | | - | - | - |
| F0505 Festivals & Concerts | | 337,548 | 302,000 | 331,450 |
| F0599 Service Support Costs | | 413,792 | 352,386 | 363,934 |
| F05 Operation of Arts Programme | | 3,018,357 | 2,474,489 | 2,537,707 |
| F0601 Agency & Recoupable Service | | 40,000 | 40,000 | - |
| F0699 Service Support Costs | | 4,282 | 1,839 | 1,755 |
| F06 Agency & Recoupable Services | | 44,282 | 41,839 | 1,755 |
| F Division Total | | 12,515,629 | 11,622,906 | 11,971,225 |

Table F - Income

Division F - Recreation and Amenity

| Income by Source | 2016 | | 2015 | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Arts, Heritage & Gaeltacht | | - | - | - |
| Social Protection | | - | - | - |
| Environment, Community & Local Government | | - | - | - |
| Education and Skills | | - | - | - |
| Library Council | | - | - | - |
| Arts Council | | 227,500 | 239,640 | 239,640 |
| Other Grants & Subsidies | | - | - | - |
| Total Government Grants, Subsidies, & LPT | | 227,500 | 239,640 | 239,640 |
| Goods & Services | | | | |
| Recreation/Amenity/Culture | | - | - | - |
| Library Fees/Fines | | 18,000 | 18,000 | 18,000 |
| Agency Services & Repayable Works | | - | - | - |
| Superannuation | | 165,141 | 177,936 | 177,936 |
| Local Authority Contributions | | - | - | - |
| Other income | | 201,594 | 90,326 | 114,320 |
| Total Goods & Services | | 384,735 | 286,262 | 310,256 |
| Division 'F' Total | | 612,235 | 525,902 | 549,896 |

Table F - Expenditure

Division G - Agriculture, Education, Health & Welfare

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|--|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| G0101 Maintenance of Land Drainage Areas | | - | - | - |
| G0102 Contributions to Joint Drainage Bodies | | 164,484 | 164,484 | 164,484 |
| G0103 Payment of Agricultural Pensions | | - | - | - |
| G0199 Service Support Costs | | 36,390 | 37,855 | 38,964 |
| G01 Land Drainage Costs | | 200,874 | 202,339 | 203,448 |
| G0201 Operation of Piers | | - | - | - |
| G0202 Provision of Piers | | - | - | - |
| G0203 Operation of Harbours | | - | - | - |
| G0204 Provision of Harbours | | - | - | - |
| G0299 Service Support Costs | | - | - | - |
| G02 Operation and Maintenance of Piers and Harbours | | - | - | - |
| G0301 General Maintenance - Coastal Regions | | - | - | - |
| G0302 Planned Protection of Coastal Regions | | - | - | - |
| G0399 Service Support Costs | | - | - | - |
| G03 Coastal Protection | | - | - | - |
| G0401 Provision of Veterinary Service | | - | - | - |
| G0402 Inspection of Abattoirs etc | | 204,769 | 214,805 | 210,000 |
| G0403 Food Safety | | - | - | - |
| G0404 Operation of Dog Warden Service | | 229,776 | 218,008 | 217,776 |
| G0405 Other Animal Welfare Services (incl Horse Control) | | 557,211 | 617,609 | 558,200 |
| G0499 Service Support Costs | | 127,413 | 109,258 | 113,192 |
| G04 Veterinary Service | | 1,119,169 | 1,159,680 | 1,099,168 |
| G0501 Payment of Higher Education Grants | | 402,961 | 884,686 | 1,039,474 |
| G0502 Administration Higher Education Grants | | 88,313 | 93,750 | 93,668 |
| G0503 Payment of VEC Pensions | | - | - | - |
| G0504 Administration VEC Pension | | - | - | - |
| G0505 Contribution to EDUCATION & TRAINING BOARD | | - | - | - |
| G0506 Other Educational Services | | - | - | - |
| G0507 School Meals | | 110,000 | 110,000 | 110,000 |
| G0599 Service Support Costs | | 21,109 | 105,049 | 101,032 |
| G05 Educational Support Services | | 622,383 | 1,193,485 | 1,344,174 |
| G0601 Agency & Recoupable Service | | - | - | - |
| G0699 Service Support Costs | | 485 | - | 150 |
| G06 Agency & Recoupable Services | | 485 | - | 150 |

Table F - Expenditure**Division G - Agriculture, Education, Health & Welfare**

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|---------------------------|-------------------------------------|---------------------------|--------------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| G Division Total | | 1,942,911 | 2,555,504 | 2,646,940 |

Table F - Income

Division G - Agriculture, Education, Health & Welfare

| Income by Source | 2016 | | 2015 | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Arts, Heritage & Gaeltacht | | - | - | - |
| Education and Skills | | 380,000 | 884,686 | 1,033,274 |
| Environment, Community & Local Government | | - | - | - |
| Transport, Tourism & Sport | | 345,769 | 341,197 | 345,741 |
| Other Grants & Subsidies | | 52,000 | 52,000 | 52,000 |
| Total Government Grants, Subsidies, & LPT | | 777,769 | 1,277,883 | 1,431,015 |
| Goods & Services | | | | |
| Agency Services & Repayable Works | | - | - | - |
| Superannuation | | 22,449 | 21,564 | 21,564 |
| Contributions by other local authorities | | - | - | - |
| Other income | | 131,000 | 124,600 | 122,600 |
| Total Goods & Services | | 153,449 | 146,164 | 144,164 |
| Division 'G' Total | | 931,218 | 1,424,047 | 1,575,179 |

Table F - Expenditure

Division H - Miscellaneous Services

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|---|--------------------|------------------------------|--------------------|-------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| H0101 Maintenance of Machinery Service | | 110,926 | 1,326,080 | 25,128 |
| H0102 Plant and Machinery Operations | | 1,131,112 | 1,134,444 | 1,134,498 |
| H0103 Provision of Plant and Machinery | | - | - | - |
| H0199 Service Support Costs | | 730,794 | 641,269 | 633,298 |
| H01 Profit/Loss Machinery Account | | 1,972,832 | 3,101,793 | 1,792,924 |
| H0201 Purchase of Materials, Stores | | 83,991 | 81,127 | 227,045 |
| H0202 Administrative Costs Stores | | 26,010 | 28,861 | 25,057 |
| H0203 Upkeep of Buildings, stores | | - | - | - |
| H0299 Service Support Costs | | 94,045 | 126,969 | 119,467 |
| H02 Profit/Loss Stores Account | | 204,046 | 236,957 | 371,569 |
| H0301 Administration of Rates Office | | 727,590 | 511,036 | 720,218 |
| H0302 Debt Management Service Rates | | 150,000 | 411,958 | 351,598 |
| H0303 Refunds and Irrecoverable Rates | | 7,720,000 | 8,970,000 | 8,470,000 |
| H0399 Service Support Costs | | 402,204 | 371,320 | 372,251 |
| H03 Administration of Rates | | 8,999,794 | 10,264,314 | 9,914,067 |
| H0401 Register of Elector Costs | | 174,573 | 199,567 | 184,450 |
| H0402 Local Election Costs | | - | - | - |
| H0499 Service Support Costs | | 94,219 | 133,109 | 139,401 |
| H04 Franchise Costs | | 268,792 | 332,676 | 323,851 |
| H0501 Coroner Fees and Expenses | | 344,736 | 260,278 | 431,980 |
| H0502 Operation of Morgue | | - | - | - |
| H0599 Service Support Costs | | 79,145 | 143,307 | 132,173 |
| H05 Operation of Morgue and Coroner Expenses | | 423,881 | 403,585 | 564,153 |
| H0601 Weighbridge Operations | | - | - | - |
| H0602 Provision of Weighbridges | | - | - | - |
| H0699 Service Support Costs | | 584 | 4,992 | 4,929 |
| H06 Weighbridges | | 584 | 4,992 | 4,929 |
| H0701 Operation of Markets | | - | - | - |
| H0702 Casual Trading Areas | | 8,377 | 8,294 | 46,602 |
| H0799 Service Support Costs | | 2,007 | 1,916 | 1,881 |
| H07 Operation of Markets and Casual Trading | | 10,384 | 10,210 | 48,483 |
| H0801 Malicious Damage | | - | - | - |
| H0899 Service Support Costs | | - | - | - |
| H08 Malicious Damage | | - | - | - |

Table F - Expenditure

Division H - Miscellaneous Services

| Expenditure by Service and Sub-Service | 2016 | | 2015 | |
|--|--------------------|------------------------------|--------------------|--------------------|
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | € | € | € | € |
| H0901 Representational Payments | | 662,600 | 662,600 | 662,600 |
| H0902 Chair/Vice Chair Allowances | | 72,000 | 72,000 | 72,000 |
| H0903 Annual Allowances LA Members | | - | - | - |
| H0904 Expenses LA Members | | 402,218 | 392,618 | 392,618 |
| H0905 Other Expenses | | 110,000 | 100,000 | 100,000 |
| H0906 Conferences Abroad | | 15,000 | 15,000 | 15,000 |
| H0907 Retirement Gratuities | | 80,000 | 80,000 | 80,000 |
| H0908 Contribution to Members Associations | | 16,500 | 16,000 | 16,000 |
| H0999 Service Support Costs | | 445,612 | 440,664 | 439,868 |
| H09 Local Representation/Civic Leadership | | 1,803,930 | 1,778,882 | 1,778,086 |
| H1001 Motor Taxation Operation | | 175,000 | 215,000 | 205,000 |
| H1099 Service Support Costs | | 1,007,965 | 1,005,778 | 968,416 |
| H10 Motor Taxation | | 1,182,965 | 1,220,778 | 1,173,416 |
| H1101 Agency & Recoupable Service | | 1,032,028 | 957,268 | 382,827 |
| H1102 NPPR | | 3,000 | 10,000 | 3,000 |
| H1199 Service Support Costs | | 555,092 | 503,254 | 498,784 |
| H11 Agency & Recoupable Services | | 1,590,120 | 1,470,522 | 884,611 |
| H Division Total | | 16,457,328 | 18,824,709 | 16,856,089 |
| Overall Total | | 239,476,741 | 155,872,135 | 159,363,500 |

Table F - Income

Division H - Miscellaneous Services

| Income by Source | 2016 | | 2015 | |
|--|---------------------------------|---|---------------------------------|--------------------------------|
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants, Subsidies, & LPT | | | | |
| Social Protection | | - | - | - |
| Environment, Community & Local Government | | 1,588,459 | - | 9,000 |
| Justice & Equality | | 70,000 | 70,000 | 70,000 |
| Agriculture, Food & the Marine | | - | - | - |
| Non Dept HFA and BMW | | - | - | - |
| Other Grants & Subsidies | | - | - | - |
| Total Government Grants, Subsidies, & LPT | | 1,658,459 | 70,000 | 79,000 |
| Goods & Services | | | | |
| Agency Services & Repayable Works | | - | - | - |
| Superannuation | | 180,350 | 207,379 | 207,379 |
| NPPR | | 600,000 | 100,700 | 600,700 |
| Contributions by other local authorities | | - | - | - |
| Other income | | 5,261,204 | 6,108,978 | 5,123,350 |
| Total Goods & Services | | 6,041,554 | 6,417,057 | 5,931,429 |
| Division 'H' Total | | 7,700,013 | 6,487,057 | 6,010,429 |
| Overall Total | | 169,514,205 | 85,839,785 | 89,510,836 |

Appendix 1**SUMMARY OF CENTRAL MANAGEMENT CHARGE FOR YEAR 2016**

| Description | 2016 | 2015 |
|--|-------------------|-------------------|
| | € | € |
| Area Office Overhead | 330,318 | 354,083 |
| Corporate Affairs Overhead | 3,708,127 | 3,379,524 |
| Corporate Buildings Overhead | 4,423,996 | 4,025,736 |
| Finance Function Overhead | 1,720,081 | 1,553,815 |
| Human Resource Function Overhead | 2,288,718 | 2,190,124 |
| IT Services Overhead | 2,847,825 | 2,838,818 |
| Print & Post Room Service Overhead | 123,589 | 117,652 |
| Pension & Lump Sum Overhead | 13,054,775 | 12,949,189 |
| Total Expenditure Allocated to Services | 28,497,429 | 27,408,941 |

Appendix 2

SUMMARY OF LOCAL PROPERTY TAX ALLOCATION FOR YEAR 2016

| Description | 2016 | 2016 |
|---|-------------|------------------|
| | € | € |
| Discretionary | | |
| Discretionary Local Property Tax (Table A) | 14,625,159 | |
| | <hr/> | 14,625,159 |
| Self Funding - Revenue Budget | | |
| Housing and Building | - | |
| Road Transport & Safety | - | |
| | <hr/> | - |
| Total Local Property Tax - Revenue Budget | | <hr/> 14,625,159 |
| Self Funding - Capital Budget | | |
| Housing & Building | - | |
| Roads, Transport, & Safety | - | |
| | <hr/> | - |
| Total Local Property Tax - Capital Budget | | <hr/> - |
| Total Local Property Tax Allocation (Post Variation) | | <hr/> 14,625,159 |

SECTION 3

CAPITAL BUDGET 2016-2018

LIMERICK CITY AND COUNTY COUNCIL

Capital Programme 2016 - 2018

| Description | Expenditure | | | | Required Funding | | | | | |
|--------------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|-------------------|--------------------|-------------------|-------------------|--------------------|
| | 2016 | 2017 | 2018 | Total | Grants | Loans | Development Levies | Revenue Provision | Other | Total |
| Housing and Building | €84,149,498 | €76,005,300 | €21,310,000 | €181,464,798 | €181,464,798 | €0 | €0 | €0 | €0 | €181,464,798 |
| Road Transportation and Safety | €46,395,000 | €33,070,000 | €11,050,000 | €90,515,000 | €77,465,000 | €0 | €12,950,000 | €0 | €100,000 | €90,515,000 |
| Water Supply & Sewerage | €691,000 | €691,000 | €691,000 | €2,073,000 | €2,073,000 | €0 | €0 | €0 | €0 | €2,073,000 |
| Economic Development | €17,050,000 | €22,000,000 | €12,000,000 | €51,050,000 | €22,150,000 | €15,550,000 | €0 | €0 | €13,350,000 | €51,050,000 |
| Environmental Protection | €4,466,000 | €1,675,000 | €1,125,000 | €7,266,000 | €3,250,000 | €1,200,000 | €225,000 | €0 | €2,591,000 | €7,266,000 |
| Recreation and Amenity | €2,029,500 | €1,423,300 | €1,293,300 | €4,746,100 | €1,377,500 | €600,000 | €1,721,000 | €0 | €1,047,600 | €4,746,100 |
| Miscellaneous / Corporate | €1,500,000 | €1,500,000 | €0 | €3,000,000 | €0 | €0 | €0 | €3,000,000 | €0 | €3,000,000 |
| Totals | 156,280,998 | 136,364,600 | 47,469,300 | 340,114,898 | 287,780,298 | 17,350,000 | 14,896,000 | 3,000,000 | 17,088,600 | 340,114,898 |

Programme Group 1 Housing & Building

Capital Programme 2016 - 2018

| Description | Expenditure | | | Total | Funded by | | | | Total | |
|---|-------------|------------|----------|-------------|-------------|-------|--------------|-------------------|-------|-------------|
| | 2016 | 2017 | 2018 | | Grants | Loans | Devel Levies | Revenue Provision | | Other |
| CAPITAL ASSISTANCE SCHEMES Capital Assistance Scheme - (St Josephs Foundation and V De Paul, Final Account - Bruff, Sexton St, Br. Russell, Milford, Focus x2 X Proposal for Cuan Mhuire)Purchase of houses by Focus\Daughters of Charity\Call for proposals 2016 and CALF | €2,341,372 | €1,900,000 | | €4,241,372 | €4,241,372 | | | | | €4,241,372 |
| CAS Approvals 2016 | €6,518,449 | €5,345,300 | | €11,863,749 | €11,863,749 | | | | | €11,863,749 |
| REMEDIAL / REFURBISHMENT WORKS Energy Efficiency | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| HOUSING ADAPTATIONS | €300,000 | €300,000 | | €600,000 | €600,000 | | | | | €600,000 |
| Lead Piping | €100,000 | €200,000 | €300,000 | €600,000 | €600,000 | | | | | €600,000 |
| Boiler Maintenance Programme | €320,000 | €150,000 | €125,000 | €595,000 | €595,000 | | | | | €595,000 |
| TRAVELLER ACCOMMODATION | €750,000 | €1,000,000 | | €1,750,000 | €1,750,000 | | | | | €1,750,000 |
| Carbon Monoxide | €200,000 | €300,000 | €400,000 | €900,000 | €900,000 | | | | | €900,000 |
| Annual Servicing of Heating Systems | €220,000 | €220,000 | €225,000 | €665,000 | €665,000 | | | | | €665,000 |
| CLSS (Cluid Abbeyfeale) (Newcastle West) | €1,067,500 | €0 | | €1,067,500 | €1,067,500 | | | | | €1,067,500 |
| INTERNAL CAPITAL RECEIPTS | €750,000 | €500,000 | | €1,250,000 | €1,250,000 | | | | | €1,250,000 |
| CONSTRUCTION PROGRAMME Rathbane, Hassel Villas, Klimurray Court, Clare Street New projects under Housing Strategy 2020 (SHIP) | €1,500,000 | €1,500,000 | | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| SOCIAL HOUSING INVESTMENT PROGRAMME Infill Construction Projects | €9,860,000 | €9,860,000 | | €19,720,000 | €19,720,000 | | | | | €19,720,000 |
| REGENERATION INVESTMENT PROGRAMME | €2,000,000 | €2,000,000 | | €4,000,000 | €4,000,000 | | | | | €4,000,000 |
| CONSTRUCTION PROGRAMME Rathbane, Hassel Villas, Klimurray Court, Clare Street New projects under Housing Strategy 2020 (SHIP) | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| SOCIAL HOUSING INVESTMENT PROGRAMME Infill Construction Projects | €1,500,000 | €1,500,000 | | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| | €9,860,000 | €9,860,000 | | €19,720,000 | €19,720,000 | | | | | €19,720,000 |
| | €2,000,000 | €2,000,000 | | €4,000,000 | €4,000,000 | | | | | €4,000,000 |
| | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| | €1,500,000 | €1,500,000 | | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| | €9,860,000 | €9,860,000 | | €19,720,000 | €19,720,000 | | | | | €19,720,000 |
| | €2,000,000 | €2,000,000 | | €4,000,000 | €4,000,000 | | | | | €4,000,000 |
| | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| | €1,500,000 | €1,500,000 | | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| | €9,860,000 | €9,860,000 | | €19,720,000 | €19,720,000 | | | | | €19,720,000 |
| | €2,000,000 | €2,000,000 | | €4,000,000 | €4,000,000 | | | | | €4,000,000 |
| | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |

Programme Group 1 Housing & Building

Capital Programme 2016 - 2018

| Description | Expenditure | | | Total | Funded by | | | | Total | |
|---|--------------------|--------------------|--------------------|---------------------|---------------------|-----------|--------------|-------------------|-----------|---------------------|
| | 2016 | 2017 | 2018 | | Grants | Loans | Devel Levies | Revenue Provision | | Other |
| REGENERATION CONSTRUCTION SCHEMES 2016-2018 | | | | | | | | | | |
| Lord Edward Street Main Contract | €5,800,000 | €3,000,000 | €1,000,000 | €9,800,000 | €9,800,000 | | | | | €9,800,000 |
| Cilona Park Gap Site | €20,000 | €0 | €0 | €20,000 | €20,000 | | | | | €20,000 |
| Cilona Park Phase 2 | €1,300,000 | €500,000 | €200,000 | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| Cilona Park Phase 3 | €2,600,000 | €2,000,000 | €600,000 | €5,200,000 | €5,200,000 | | | | | €5,200,000 |
| | €0 | €0 | €0 | €0 | €0 | | | | | €0 |
| Southill Older Person Accommodation, Collivet Drive, Southill | €1,200,000 | €1,000,000 | €400,000 | €2,600,000 | €2,600,000 | | | | | €2,600,000 |
| Orchard Site (St. Mary's Park) | €2,100,000 | €1,000,000 | €400,000 | €3,500,000 | €3,500,000 | | | | | €3,500,000 |
| Cosgrave Park | €4,500,000 | €3,800,000 | €1,000,000 | €9,300,000 | €9,300,000 | | | | | €9,300,000 |
| Sheep Street / Athlunkard Street | €1,000,000 | €200,000 | €100,000 | €1,300,000 | €1,300,000 | | | | | €1,300,000 |
| Palm Court, Southill | €2,000,000 | €1,000,000 | €800,000 | €3,800,000 | €3,800,000 | | | | | €3,800,000 |
| Churchfield Site (Southill) | €4,000,000 | €5,000,000 | €2,000,000 | €11,000,000 | €11,000,000 | | | | | €11,000,000 |
| Carew Park | €300,000 | €2,500,000 | €1,500,000 | €4,300,000 | €4,300,000 | | | | | €4,300,000 |
| 1-3 Weston Gardens | €20,000 | €0 | €0 | €20,000 | €20,000 | | | | | €20,000 |
| Ballinacorra Weston Refurbs Lot 1 | €50,000 | €0 | €0 | €50,000 | €50,000 | | | | | €50,000 |
| Ballinacorra Weston Refurbs Lot 2 | €50,000 | €0 | €0 | €50,000 | €50,000 | | | | | €50,000 |
| 45A & 46 Cilona Park | €372,177 | €40,000 | €40,000 | €452,177 | €452,177 | | | | | €452,177 |
| Gaol Lane New Build | €300,000 | €30,000 | €20,000 | €350,000 | €350,000 | | | | | €350,000 |
| Thermal Upgrade 2014 | €500,000 | €0 | €0 | €500,000 | €500,000 | | | | | €500,000 |
| Thermal Upgrade 2015 | €1,500,000 | €900,000 | €0 | €2,400,000 | €2,400,000 | | | | | €2,400,000 |
| Thermal Upgrade 2016 | €1,300,000 | €1,800,000 | €0 | €3,100,000 | €3,100,000 | | | | | €3,100,000 |
| Thermal Upgrade 2017 | €0 | €1,400,000 | €1,400,000 | €2,800,000 | €2,800,000 | | | | | €2,800,000 |
| Various buildings in LCCC ownership on Nicholas Street | €300,000 | €50,000 | €50,000 | €400,000 | €400,000 | | | | | €400,000 |
| Moyross Community Centre | €900,000 | €1,500,000 | €600,000 | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| Other Regeneration Projects from Implementation Plans | €1,200,000 | €750,000 | €250,000 | €2,200,000 | €2,200,000 | | | | | €2,200,000 |
| OTHER REGENERATION PROJECTS | | | | | | | | | | |
| Demolitions / Security | €1,250,000 | €1,100,000 | €1,100,000 | €3,450,000 | €3,450,000 | | | | | €3,450,000 |
| House/Site Purchases | €800,000 | €600,000 | €600,000 | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| Retrofitting/remodelling/refurbishment | €1,600,000 | €1,300,000 | €1,300,000 | €4,200,000 | €4,200,000 | | | | | €4,200,000 |
| Administration Costs | €1,900,000 | €1,900,000 | €1,900,000 | €5,700,000 | €5,700,000 | | | | | €5,700,000 |
| Social Intervention (Grants) | €3,000,000 | €3,000,000 | €3,000,000 | €9,000,000 | €9,000,000 | | | | | €9,000,000 |
| Economic Regeneration | €1,000,000 | €1,000,000 | €1,000,000 | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| Environmental & Small Capital Projects | €1,000,000 | €1,000,000 | €1,000,000 | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| Totals | €64,149,498 | €76,005,300 | €21,310,000 | €181,464,798 | €181,464,798 | €0 | €0 | €0 | €0 | €181,464,798 |

Programme Group 2 - Roads, Transportation & Safety

Capital Programme 2016 - 2018

| Description | Expenditure | | | Funded by | | | | | Total | |
|---|-------------|------------|------------|-------------|-------------|-------|--------------|-------------------|-------|-------------|
| | 2016 | 2017 | 2018 | Total | Grants | Loans | Devel Levies | Revenue Provision | | Other |
| National Primary | | | | | | | | | | |
| M7 Nenagh to Limerick | €20,000 | €2,000,000 | €2,500,000 | €20,000 | €20,000 | | | | | €20,000 |
| N69 Foynes to Limerick | €1,800,000 | | | €6,300,000 | €6,300,000 | | | | | €6,300,000 |
| N24 Dromkeen TC | €30,000 | | | €30,000 | €30,000 | | | | | €30,000 |
| N20 O'Rourke's Cross Improvement Works | €100,000 | €2,000,000 | | €2,100,000 | €2,100,000 | | | | | €2,100,000 |
| N24 Bearys Cross Improvement Works | €100,000 | €2,000,000 | | €2,100,000 | €2,100,000 | | | | | €2,100,000 |
| Eispan Munster Bridges Contract 2 | €120,000 | | | €120,000 | €120,000 | | | | | €120,000 |
| Eispan Munster Bridges Contract 3 | €50,000 | | | €50,000 | €50,000 | | | | | €50,000 |
| Eispan Munster Bridges 2015 | €450,000 | | | €450,000 | €450,000 | | | | | €450,000 |
| N21 Abbeyfeale Armco Structure | €4,000 | | | €4,000 | €4,000 | | | | | €4,000 |
| N21 Pavement Overlays at Ballinbryny & Ballymurragh | €1,001,000 | | | €1,001,000 | €1,001,000 | | | | | €1,001,000 |
| Adare Western Approach Pavement Overlay | €1,000,000 | | | €1,050,000 | €1,050,000 | | | | | €1,050,000 |
| N21 Abbeyfeale Traffic Management | €50,000 | €400,000 | | €450,000 | €450,000 | | | | | €450,000 |
| N21 Barnagh Realignment Phase II | €100,000 | €400,000 | | €100,000 | €100,000 | | | | | €100,000 |
| N21 Newcastle West Town Junction Improvements | €50,000 | €400,000 | | €450,000 | €450,000 | | | | | €450,000 |
| N20/N21/N24 Safety Schemes | €100,000 | €100,000 | | €200,000 | €200,000 | | | | | €200,000 |
| National Secondary | | | | | | | | | | |
| N69 Safety Schemes | €100,000 | €100,000 | | €200,000 | €200,000 | | | | | €200,000 |
| RDO Annual Running Costs | €1,900,000 | €1,900,000 | | €3,800,000 | €3,800,000 | | | | | €3,800,000 |
| Flood Protection | | | | | | | | | | |
| St Mary's Park, Corbally Banks, Condell Road | €1,000,000 | €5,000,000 | | €11,000,000 | €11,000,000 | | | | | €11,000,000 |
| Foynes | €1,800,000 | €200,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| Askeaton Flood Relief | €470,000 | | | €470,000 | €470,000 | | | | | €470,000 |
| Regional and Local Roads | | | | | | | | | | |
| Newcastle West Distributor Road | €50,000 | €50,000 | | €100,000 | €100,000 | | €100,000 | | | €100,000 |
| RS21 Daar realignment | €50,000 | €50,000 | | €100,000 | €100,000 | | €100,000 | | | €100,000 |
| L1116 Golf Links Road Phase 2 | €50,000 | €50,000 | | €100,000 | €100,000 | | €100,000 | | | €100,000 |
| Croom Distributor Road | €50,000 | €800,000 | €200,000 | €1,050,000 | €1,050,000 | | €1,050,000 | | | €1,050,000 |
| Mungret Village Upgrade Phase II | €3,800,000 | €200,000 | | €4,000,000 | €4,000,000 | | €4,000,000 | | | €4,000,000 |
| RS06 to Annacotty Business Park | €50,000 | €50,000 | | €100,000 | €100,000 | | €100,000 | | | €100,000 |
| Rosbrien Road upgrade | €50,000 | €50,000 | | €100,000 | €100,000 | | €100,000 | | | €100,000 |
| RS10 Dock Road Improvements | €50,000 | €3,000,000 | €3,000,000 | €6,050,000 | €6,050,000 | | €6,050,000 | | | €6,050,000 |
| Patrickswell Village Improvements | €50,000 | €2,000,000 | | €2,050,000 | €2,050,000 | | €2,050,000 | | | €2,050,000 |
| Caherconlish Lynch's Corner | €50,000 | €120,000 | | €170,000 | €170,000 | | €170,000 | | | €170,000 |

Programme Group 2 – Roads, Transportation & Safety

Capital Programme 2016 - 2018

| Description | Expenditure | | | Total | Funded by | | | | | Total |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|-------------------|-----------|--------------------|
| | 2016 | 2017 | 2018 | | Grants | Loans | Devel Levies | Revenue Provision | Other | |
| Major Non National Schemes | | | | | | | | | | |
| Coonagh / Knocklashheen Distributor Road | €14,500,000 | €2,000,000 | | €16,500,000 | €16,500,000 | | | | | €16,500,000 |
| Grove Island Roundabout | €1,000,000 | €400,000 | | €1,400,000 | €1,400,000 | | | | | €1,400,000 |
| Parkway Roundabout | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| R445 Dublin Road Improvements Kilmurray | €50,000 | €1,000,000 | | €1,050,000 | €1,050,000 | | | | | €1,050,000 |
| Childers Road upgrade | €500,000 | | | €500,000 | €500,000 | | | | | €500,000 |
| Parnell Street improvements | €2,000,000 | €1,000,000 | | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| O'Connell Street pedestrianisation | €2,000,000 | €1,000,000 | | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| Monacinoe Drainage Works | €2,000,000 | €500,000 | | €2,500,000 | €2,500,000 | | | | | €2,500,000 |
| Tipperary Road R527 reconstruction | €2,000,000 | €2,150,000 | | €4,150,000 | €4,150,000 | | | | | €4,150,000 |
| Structures | | | | | | | | | | |
| Essential bridge repairs | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| Footbridge Kilmallock | €50,000 | | | €50,000 | €50,000 | | | | | €50,000 |
| Footbridge Black Bridge | €50,000 | €300,000 | €250,000 | €600,000 | €600,000 | | | €100,000 | | €800,000 |
| Smarter Travel | | | | | | | | | | |
| LST Demonstration schemes | €2,900,000 | €100,000 | | €3,000,000 | €3,000,000 | | | | | €3,000,000 |
| Green route Dublin Road | €800,000 | €500,000 | | €1,300,000 | €1,300,000 | | | | | €1,300,000 |
| Park and Ride facilities | €500,000 | €200,000 | | €700,000 | €700,000 | | | | | €700,000 |
| Cyclepaths | €250,000 | €150,000 | | €400,000 | €400,000 | | | €400,000 | | €400,000 |
| Newcastlewest Active Town Scheme | €150,000 | €250,000 | | €500,000 | €500,000 | | | | | €500,000 |
| National Cycle Network | €1,000,000 | €1,000,000 | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| Other | | | | | | | | | | |
| Variable Message Signs (Metropolitan area) | €150,000 | | | €150,000 | €150,000 | | | | | €150,000 |
| Totals | €46,395,000 | €33,070,000 | €11,050,000 | €90,515,000 | €90,515,000 | €12,950,000 | €0 | €100,000 | €0 | €90,515,000 |

Programme Group 3 - Water Supply & Sewerage

Capital Programme 2016 - 2018

| | Expenditure | | | Funded by | | | | | Total | |
|---|-----------------|-----------------|-----------------|-------------------|-------------------|-----------|-----------|-------------------|-----------|-------------------|
| | 2016 | 2017 | 2018 | Total | Grants | Loans | Levies | Revenue Provision | | Other |
| Group Water Schemes ~ Capital Upgrades: | €300,000 | €300,000 | €300,000 | €900,000 | €900,000 | | | | | €900,000 |
| Group Water Schemes ~ Take Over: | €200,000 | €200,000 | €200,000 | €600,000 | €600,000 | | | | | €600,000 |
| Capital Replacement Fund | €191,000 | €191,000 | €191,000 | €573,000 | €573,000 | | | | | €573,000 |
| Totals | €691,000 | €691,000 | €691,000 | €2,073,000 | €2,073,000 | €0 | €0 | €0 | €0 | €2,073,000 |

Programme Group 4 - Development Incentives & controls

Capital Programme 2016 - 2018

| Expenditure | Expenditure | | | Funded by | | | | | Total | |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------|-------------------|--------------------|--------------------|
| | 2016 | 2017 | 2018 | Total | Grants | Loans | Develop Levies | Revenue Provision | | Other |
| Redevelopment of Hanging Gardens Site | €6,000,000 | €6,000,000 | €4,000,000 | €16,000,000 | | €10,500,000 | | | €5,500,000 | €16,000,000 |
| Opera Site Redevelopment | €1,000,000 | €1,000,000 | €1,000,000 | €3,000,000 | | €3,000,000 | | | | €3,000,000 |
| UI Transport Link Parkway to University | €2,000,000 | €2,000,000 | €2,000,000 | €6,000,000 | €6,000,000 | | | | | €6,000,000 |
| Footbridge | €3,000,000 | €10,000,000 | €3,000,000 | €16,000,000 | €8,150,000 | €1,000,000 | | | €7,850,000 | €16,000,000 |
| Mungret College Redevelopment | €1,000,000 | | | €1,000,000 | €6,000,000 | | | | | €1,000,000 |
| Cleeves | €1,000,000 | €3,000,000 | €2,000,000 | €6,000,000 | €6,000,000 | €250,000 | | | | €6,000,000 |
| Arthurs Quay CPO | €250,000 | | | €250,000 | | | | | | €250,000 |
| Innovate Limerick: | | | | | | | | | | |
| Anderson Plant | €300,000 | | | €300,000 | | €300,000 | | | | €300,000 |
| LEDP Innovation Hub | €500,000 | | | €500,000 | | €500,000 | | | | €500,000 |
| Biblical Centre | €2,000,000 | | | €2,000,000 | €2,000,000 | | | | | €2,000,000 |
| Film Studio - Fit Out | €1,000,000 | | | €1,000,000 | | €1,000,000 | | | | €1,000,000 |
| Totals | €17,050,000 | €22,000,000 | €12,000,000 | €51,050,000 | €22,150,000 | €15,550,000 | €0 | €0 | €13,350,000 | €51,050,000 |

Programme Group 5 - Environmental Protection

Capital Programme 2016 - 2018

| | Expenditure | | | | Funded by | | | | | Total |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-------------------|-------------------|-------------------|
| | 2016 | 2017 | 2018 | Total | Grants | Loans | Devel Levies | Revenue Provision | Other | |
| Waste Disposal | | | | | | | | | | |
| Gortadroma Landfill | €40,000 | | | €40,000 | €250,000 | | | | €40,000 | €40,000 |
| Historic Unlicensed Landfills | €250,000 | | | €250,000 | | | | | | €250,000 |
| LITTER | | | | | | | | | | |
| Litter Bin Replacement Programme | €50,000 | €50,000 | | €100,000 | | | €100,000 | | | €100,000 |
| FIRE EQUIPMENT | | | | | | | | | | |
| New Emergency Water Tender | €300,000 | €300,000 | | €300,000 | €300,000 | | | | | €300,000 |
| MRCC Equipment Upgrade (CAMP II) | €1,500,000 | €600,000 | €600,000 | €2,700,000 | €2,700,000 | | | | | €2,700,000 |
| PARKS | | | | | | | | | | |
| Mungret Park | €1,200,000 | | | €1,200,000 | | €1,200,000 | | | | €1,200,000 |
| Adare Park Extension | €25,000 | | | €25,000 | | | €25,000 | | | €25,000 |
| Footpaths - Peoples Park | €100,000 | | | €100,000 | | | €100,000 | | | €100,000 |
| CEMETERIES | | | | | | | | | | |
| Kilmallock - Creation of Burial Grounds | €260,000 | | | €260,000 | | | | | €260,000 | €260,000 |
| Askeaton - Land acquisition & development | €60,000 | | | €60,000 | | | | | €60,000 | €60,000 |
| Caherconlish - Creation of Burial Grounds | €56,000 | | | €56,000 | | | | | €56,000 | €56,000 |
| Castlemungret - Layout works | €5,000 | | | €5,000 | | | | | €5,000 | €5,000 |
| Abbeysfeale - Creation of Burial Grounds | €200,000 | €200,000 | | €400,000 | | | | | €400,000 | €400,000 |
| Murroe / Cappamore - Creation of Burial Grounds | €150,000 | €125,000 | €125,000 | €400,000 | | | | | €400,000 | €400,000 |
| Adare - Creation of Burial Grounds | €250,000 | €100,000 | €100,000 | €450,000 | | | | | €450,000 | €450,000 |
| Patrickswell BG - Improvements works | €20,000 | | | €20,000 | | | | | €20,000 | €20,000 |
| Drainage Works Burial Grounds | €100,000 | €100,000 | €100,000 | €300,000 | | | | | €300,000 | €300,000 |
| Mount St. Laurence Extension & Development Works | | | | | | | | | | |
| Headstone Renovation Project | €50,000 | €50,000 | €50,000 | €150,000 | | | | | €150,000 | €150,000 |
| Mount St. Laurence Chapel (Conservation Works) | €150,000 | €150,000 | €150,000 | €450,000 | | | | | €450,000 | €450,000 |
| Totals | €4,466,000 | €1,675,000 | €1,125,000 | €7,266,000 | €3,250,000 | €1,200,000 | €225,000 | €0 | €2,591,000 | €7,266,000 |