

# CHIEF EXECUTIVE'S REPORT

THIS MONTH:

**Ambitious Housing Construction Programme**

**Limerick Sports Partnership Launched a Disability Forum**

**Older People Remaining At Home Pilot (OPRAH)**

**The Granary Library Hosted a dynamic new Musical Band, Guitarchestra for Culture Night**

**Three, the telecommunications provider filled 100 new jobs at Plassey**

**Homecoming Celebration for Victorious Limerick Under 21 Hurling Team**

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1. Financial Matters

# CHIEF EXECUTIVE'S REPORT



## Empowering the Citizen

### 1. Home and Social Development Update

#### Waiting List

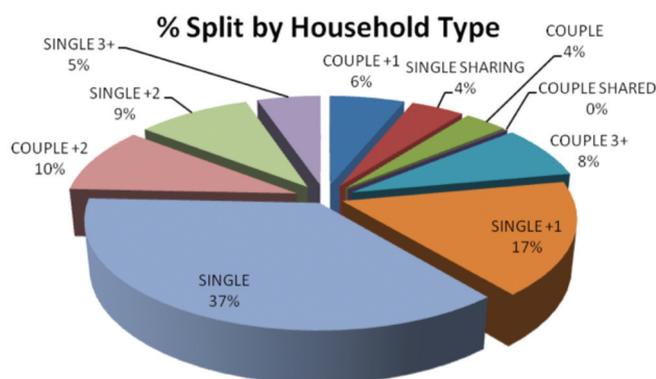
Approved Applicants for Social Housing Support and Areas	Approved Applicants to the 30th of September 2015
Metropolitan District of Limerick	4033
Municipal Districts:	
Adare-Rathkeale	346
Cappamore-Kilmallock	363
Newcastle West	378
<b>Total</b>	<b>5120</b>

#### Allocations

	Metropolitan District	Newcastle West	Adare – Rathkeale	Cappamore – Kilmallock	Total
Year to end of last month	85	31	29	45	190
No of Units Allocated September 2015	18	0	1	3	22
Year to Date	103	31	30	48	212

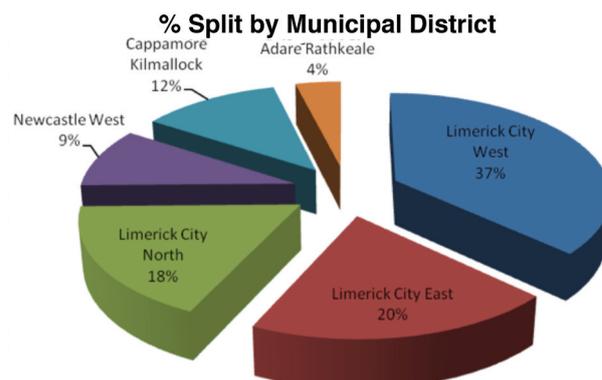
#### Allocations

- There are currently 1,149 RAS tenancies (881 private and 268 Approved Housing Bodies) being sustained by the RAS unit.
- During the period July 2015 to 30th September 2015 there were 65 contracts completed with RAS landlords to facilitate RAS contract renewals or alternative RAS accommodation provision.
- 114 full inspections were carried out during the period July – September 2015 for renewal contracts and new properties.



#### Housing Assistance Payment

The Council has set up a total 847 tenancies to date and is averaging 16 tenancies a week for 2015. The following is a split by Household Type and Municipal District.



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### HUB Update

For the purposes of the HAP statutory pilot, the Council is providing a transactional shared service HUB for all local authorities operating HAP during the pilot phase. There are currently 13 (no) WAVE 1 Local Authorities commenced on HAP and it is envisaged that a further 6 Local Authorities will commence during Q4, 2015.

Currently, there is a total of 3,858 active tenancies.

### Home Improvement Schemes

Private Housing Grant Aid	Number of Grants paid at 30th September 2015	Euro Amount
MAGS (Mobility Adaptation Grant Scheme)	105	€422,869.17
HAGS (Housing Adaptation Grant Scheme)	67	€581,853.52
HOPS (Housing Aid for Older Persons Grant Scheme)	124	€570,327.51

### Stock Management and Construction

#### Housing Construction Programme

Name of Scheme	Stage	Number of Units	Euro Allocation
Rathbane (SHIP – Social Housing Investment Programme)	Design Stage awaiting Departmental Approval	7	€486,770
Lisheen Park, Patrickswell	Departmental approval received. Mini- competition for Design Team being progressed	20	€3,700,000
Glenview, Hospital	Departmental approval received. Mini- competition for Design Team being progressed	20	€3,700,000
Deerpark, Adare	Departmental approval received. Mini- competition for Design Team being progressed	30	€5,250,000
Clonmacken	Departmental approval received. Mini- competition for Design Team being progressed	40	€7,120,000

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### Stock Management and Construction

#### Job Stimulus Programme

Name of Scheme	Stage	Number of Units	Euro Allocation
Hasset Villas	Design team appointed Land survey completed and work on initial design has commenced	3	€450,000
Kilmurry Court	Design team appointed Land survey completed and work on initial design has commenced	6	€900,000
Clare Street	Ready to procure for Integrated Design Team	6	€1,000,000

### Traveller Accommodation Programme

Name of Scheme	Stage	Euro Allocation
Castletroy	Extension of three bays, project more than 95% complete	€123,500

#### Approved Housing Bodies (AHB)

A forum for Approved Housing Bodies (AHB), held in conjunction with the Irish Council for Social Housing (ICSH), and hosted by the Council, took place on 20th July 2015 in Merchants Quay, Limerick.

The forum was attended by representatives of Approved Housing Bodies based throughout Limerick and those looking to locate in Limerick.

The main theme of the forum, chaired by Kathleen McKillion of the ICSH, was to encourage collaboration between the AHB's in meeting the ambitious targets set-out in the Social Housing Strategy 2020.

Representing the Council, Aoife Duke outlined the targets for Limerick under the Social Housing Strategy 2020 while also emphasising the need to work in collaboration.

Representing the Irish Council for Social Housing, Paula Kenny outlined the funding mechanisms available to the Approved Housing Bodies and progress in relation to regulation of the sector.

A number of speakers from some of the larger AHB's shared their experiences in relation to housing projects completed and the benefits of working in collaboration with other AHB's.

Further discussion on key issues was also facilitated through a questions and answers session.

The forum, which was very well attended, offered an opportunity for AHB's to discuss the challenges facing the sector and put forward suggestions as to how working in collaboration could overcome some of these challenges. The next forum is due to take place in October 2015.

#### Capital Assistance Scheme (CAS) 2015

Minister Alan Kelly announced CAS funding approval for Construction and Acquisition projects to be completed by Approved Housing Bodies throughout Limerick City & County.

In total 110 Units have been approved for Acquisition and Construction with a total estimated budget of €13,036,897.

In welcome news a further announcement in relation to additional CAS funding approvals is to be made prior to year end.

**CHIEF EXECUTIVE'S REPORT**



**Rent Collection**

**Rent Collection Limerick City & County Council**

Opening Balance 01/01/2015 €	Accrued Income €	Total for collection €	Receipts €	Closing balance 01/10/2015 €	% Collection
1,830,818	8,926,167	10,756,985	8,980,215	1,776,770	83

**Physical Regeneration Status Q3 2015**

The Limerick Regeneration Framework Implementation Plan (LRFIP) was approved by the Elected Members in February 2014. The programme has transitioned well from planning to implementation phase, and embraces a broad range of projects.

Bringing vacant houses back into use continues across all areas with 52 homes now occupied following extensive refurbishment to date in 2015. This is one of the key objectives of the regeneration process.

The Thermal Upgrade Project, encompassing all four regeneration areas, is progressing with 350 no. units currently at Planning/Tender Stage, 91 no. units at Construction Stage and 134 no. houses completed to date in 2015.

Tenders were received for Cliona Park Phase 2, Moyross (10 units) with DoECLG approval to proceed to construction anticipated shortly. Cosgrave Park Phase 1 (26 units) is in the final stages of tender preparation. A contractor has been appointed for the Churchfield Development Enabling Works in Southill with Phase 1 (42 no. units) of this development in the final stage of Tender Preparation.

Tenders for building contractors were received for the Lord Edward Street project (83 units), with Tender Assessment and Reporting nearing completion. The remediation of the Landfill Site at St Mary's Park is nearing completion which will impact positively on the environment of the area.

Minister for Environment, Community & Local Government, Alan Kelly T.D. formally announced in September significant funding of €3million for the redevelopment of the Moyross Community Enterprise Centre. The official opening of the Moyross AFC player facilities also took place in September.

Current Status	No. of Units
Schemes with Preliminary Departmental Approval	140
Schemes at Design Stage / Part 8 Planning	91
Schemes at Detailed Design Stage	234
Thermal Upgrade Project (Planning/Tender stage)	350
Schemes at Construction Stage (incl. Thermal Upgrades)	108
Schemes Completed in 2014 (incl. Thermal Upgrades)	140
Schemes Completed in 2015 (incl. Thermal Upgrades)	196

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### 2. Litter

- The Council's Litter Management Plan 2015-2018 was made by the Council at its September meeting.
- The Litter Management Plan sets out the Council's objectives to manage and minimise litter over the next 3 years.

### 3. Cemeteries

- Development works continued at Mt St Lawrence Cemetery Extension.

### 4. Awareness

- Limerick Going for Gold Judges announced the Challenge Category wildcard Finalists - Athea, Caherdavin, Croom, Hospital, O Malley/ Keyes Parks, Southill and South Limerick City join Kiltleely, Broadford, Kilfinane, Anglesboro, Rathkeale and Castleconnell in the Limerick G4G Challenge Category Final.
- Judging for all Limerick Going for Gold Categories as follows took place during September;
  - Challenge Category
  - Limerick In Bloom
  - Best Front Garden Competition.
- Co-ordination of the Limerick Going for Gold Final which takes place on the 20th Oct 2015.
- Leaflets: Four new environmental awareness leaflets were published as follows;
  - Burning Waste is Illegal
  - How to Manage Your Household Waste
  - Litter & the Law
  - Home Composting and Dealing with Organic Waste
- National Tidy Towns Results were announced in September
  - Adare achieved a Gold Medal
  - Bronze Medals were awarded to - Galbally, Ardpatrick, Kilmallock and Newcastle West
  - Abbeyfeale Tidy Towns have received a Special Endeavour Award.
  - First time winners Moyross, have won a special category innovative award for their Food Waste Prevention Project. This project was organised through the Environment Department and the Southern Region Waste Management Office.

### 5. Strategic Policy Committee

The Community Leisure and Emergency Services, Strategic Policy Committee, was held on 16th September, in Castlemahon Community Centre. A presentation on Public Participation Network was given to the Members.

### 6. Local Travellers Accommodation Consultative Committee (LTACC)

The LTACC met on 2nd September, 2015.

### 7. Local Community Development Committee

The LCDC held its monthly meeting on 1st September. In addition members of the LCDC met on 22nd September at a workshop to inform the development of the Rural Development Programme Local Development Strategy.

### 8. Rural Development Programme (LEADER)

The Rural Development Programme Working Group met on 3 no. occasions in September to progress the Local Development Strategy (LDS) for LEADER for the period 2014-2020. The final draft of the LDS has been prepared for consideration by the LCDC at its monthly meeting in October.

### 9. Local Economic and Community Plan (LECP)

The LCDC and the Economic Development SPC both approved the revised LECP Socio-Economic Statement and High Level Goals at their September meetings.

### 10. Social Inclusion and Community Activation Programme (SICAP)

The LCDC undertook a mid-term review of the 2015 SICAP Programme in accordance with the Programme requirements. All 3 no. Programme Implementers are progressing well against mid-term and annual targets.

### 11. Rathbane Golf Course

3 no. pre-qualification questionnaires to manage, maintain and operate Rathbane Golf Course received by deadline of 18th September, 2015. Process of developing tender documents currently under way. This is a 3 step process (i) Pre-Qualification Questionnaire (ii) Invitation to Tender (iii) Negotiations with shortlisted tenders on Tender Submissions and conclusion of process.

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### 12. Age Friendly Programme

Older People Remaining at Home (OPRAH) Pilot: The OPRAH Steering Committee met in early September. Progress against client targets being met (35 clients participating). Decision taken in late September to cease referrals to allow for adequate time for the current client list to receive necessary evaluation and supports before pilot programme finishes in Q1 2016.

- Older Adult Council: The Limerick Older Adult Council held its inaugural meeting on 4th September, 2015.
- Healthy & Positive Ageing Initiative/Age Friendly Cities and Counties (HaPAI) Research Project: A body of research into the issues and concerns facing older people has been undertaken in Limerick as part of a national research initiative. An initial report on the findings of same will be available before year end.

### 13. Estate & Tenancy Support

Support given to and meetings held with Cappamore Estates Committee, Abbeyfeale Estates Committee, groups in St Patrick's Villas, Cois Sionna and Scanlon Park, Castleconnell, The Grove, Pallasgreen, Caemore Court, Croom, Cul na Greine/Hillview, Kiltelly, Watergate Flats and Thomondgate Residents Association.

Pre-Tenancy Training Meetings: 34  
Intensive one to one support given to tenants who may have been identified as being vulnerable or in need of such support for any other reason.

#### Tenancy Enforcement

1. Number of complaints: 57
2. Number of cases opened: 24
3. Number of interviews conducted: 22
4. Number of non-statutory verbal/written warnings: 4
5. Other Actions: (i) 1 Excluding Order application hearing in District Court - three year Order granted (ii) 2 prosecutions in District Court by An Garda Síochána for breaches of existing Orders secured by Council - one offender fined and the other jailed (iii) 3 Statutory Notices issued under Sections 9, 15 & 17 of the Housing (Miscellaneous Provisions) Act 2014 relating to (a) breach of tenancy (b) abandonment of property and (c) illegal occupation of property.

### 14. Limerick Sports Partnership (LSP)

- LSP launched its Disability Forum and hosted a Sports Ability Day in UL Sports Arena for 270 participants with a disability.
- 130 Men aged 30-70 years completed a battery of

fitness tests and screens as part of a PHD Research Programme.

- 4 Older Adult Sports Hubs have been established and equipped across the County.
- 30 Older Adult Groups attended a Funding workshop in preparation for Go for Life Grants.
- UL Park Run site and event plan are nearing completion with a view to launch in Oct 2015.
- 10 companies participated in the Company Marathon Challenge on Friday September 25th.

### 15. Library

The Granary Library hosted a dynamic new Musical Band, Guitarchestra for Culture Night. This group of 10 guitarists played a wonderful set of film, television and games music to a large audience of about 150.

Newcastle West Library held two events in September. Oíche Cultúra was held on Friday 18th September. Ceol agus Filíocht. Bhí Máire Ní Ghráda ar píopaí agus an file áitiúil Mike Mac Domhnaill ag léamh a chuid filíochta. Home Instead Senior Care held a workshop on helping families care for loved ones with Alzheimer's or dementia on Thursday 10th September. This event was part of "Alzheimer's Month" and there was a very good turnout.

Watch House Cross Library held an event to present the certificates for the Summer Reading Challenge on Thursday 24th September. 120 local children completed the challenge to read 10 books during the Summer Holidays. The certificates were presented by local author Helena Close. The Leaving Cert Applied class from St. Nessian's Community College visited the library as part of their Local History research programme with 25 students in attendance.

### 16. Limerick Museum And Archives

Limerick Museum and Archives in partnership with the Hunt Museum launched Ranks; A Limerick History on 24th September. Milling was a major industry in Limerick linking city, county and the port in the production of flour and animal feed. Generations of families worked in the mills and used the products so that Ranks became part of the fabric of Limerick. The exhibition is an active engagement with the public as oral history recording and information gathering is scheduled every day and the public are asked to consider the future of Limerick and industry. The exhibition was first run in 2012 and has been re shown for one month in the Hunt Museum due to public interest.

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**17. Arts**

- Culture Night 2015, Fri 18th Sep, 85+events, 40+ volunteers, currently collating venue feedback and visitor numbers
- Stony Thursday Poetry Book 2015, 340+ submissions processed, currently working with editor Mary O'Donnell on draft of book (launch in October)
- The Castleconnell Concerts Series in All Saints Church, Esposito Quartet Tues Sep 29th and RTE Contempo Quartet Fri 25th Sep in the Granary Library
- OpenHouse Limerick architectural festival support
- Park Kiosk Residency assessed awarded to Wildebeest Theatre Company, open call advertised for Artists' Studio, James Street and Artists Apartments 1-2 John's Square.

**18. Fire Service**

**1. Annual Licensing**

There was approximately 150 licensing applications to date. There will be more licensing applications taking place in October.

**19. Culture Night**

The Culture Night event to celebrate renowned opera Singer Catherine Hayes at 4 Patrick Street held on 18th September 2015 drew much interest and was a highlight of the annual event.

**20. Freedom of Information**

Total Freedom of Information Requests 2015	Freedom of Information Requests September 2015	Total Ombudsman Requests 2015	Ombudsman Requests September 2015	Total AIE Requests 2015	AIE Requests September 2015
105 Applications 6 Internal Appeals 4 Information Commissioner Appeal	8 Applications 1 Internal Appeal. 2 Information Commissioner Appeal	18 Applications.	2 Application.	8 Applications.	1 Applications.

# CHIEF EXECUTIVE'S REPORT



## Economic Development and Planning

### 1. Planning

- One hundred and ten (110) new planning applications were received during September 2015. Breakdown as follows; Domestic (65), Housing Developments (3); Commercial Developments (16); Industrial (1), Retail (1), Education (1), Part 8 (1). Other (22).
- The current applications include proposals for the change of use of an existing industrial unit to film studios and ancillary facilities at Plassey, Castletroy.
- Ninety Nine (99) planning applications were granted including a housing development at Ballincurra Road, two primary schools in Mungret and a Place of Worship on the South Circular Road, Limerick.
- The Limerick's Built Heritage lecture series, which is organised bi-annually by a team comprising of the City and County Archaeologist and the Forward Planning section commenced. The series of exploratory evening lectures aims to raise awareness of Limerick's unique built heritage.
- The Draft Mungret conservation plan on Mungret College was completed

### 2. Limerick Marketing

- 48 hours in Limerick – launch of new promotional video for Limerick  
A key promotional asset for Limerick tourism was unveiled on September 30th, with the launch of '48 Hours in Limerick', a video promoting city and county attractions through the lens of two visitors. The video, commissioned by Limerick Marketing Company is a key piece of collateral for Limerick as it seeks to further increase its share of the buoyant Irish tourism market.

### 3. Investment/Jobs

- Three, the telecommunications provider announced it had created and filled 100 new jobs at its call centre at Plassey, Castletroy.
- MECO the Water Purification Company is to create its European Hub in Limerick creating 44 new positions.
- Toys R Us, the Toys and Games retailer has opened a new outlet at the Parkway Retail Park, Limerick creating 35 new jobs.

### 4. Economic Development/Innovation

- Limerick hosted the 3rd International Cluster Conference attended by over 200 business and

academic leaders from around the globe. Innovate Limerick in association with the Science and Technology Centre of the Canton of Fribourg in Switzerland hosted the conference entitled 'Clusters as Drivers of Competitiveness'. It was opened by Mr Conn Murray, Chief Executive. The keynote speaker at the gala dinner was H.E. Ambassador Marie-Claude Meylan, Swiss Ambassador to Ireland.

### 5. Travel and Transport

- Tenders were received for two pavement overlay schemes on the N21 with a total length of 4.5Km. The schemes are located at Ballinlyny and Ballymurragh East. These tenders are currently being assessed
- A public Information session was held on the 15th September for the N21 Adare Western Approach Pavement Overlay scheme in Adare town.
- The Council has entered into a contract with Ward & Burke Construction Ltd for the Eirspan Munster Bridges Rehabilitations 2015. The scheme involves rehabilitation works to three bridges on the National Road network, two of these in County Limerick and the third in County Clare.
- Following a tendering process, engineering consultants have been appointed for the design of the Kings Island Flood Relief Scheme. The successful firms are Arup Engineering and JBA Consulting. As part of the local consultation process, the inaugural meeting of the Stakeholder Advisory Group for the Kings Island Flood Relief Scheme met in early September. This group is chaired by the Councillor Jerry O Dea, Mayor of the Metropolitan District, currently and comprises representatives of local Residents groups on Kings Island, local area councillors, representatives from the design team, and relevant council officials. This group will meet on a bi monthly basis to discuss the project, and more frequently if necessary. Interim works are currently being prepared for the river bank wall at Verdant Crescent. Prior to the advancement of the scheme, a public consultation day for residents will take place on 7th October.
- Following agreement at the Travel and Transportation Strategic Policy Committee and Metropolitan and Municipal District meetings, work has commenced on the drafting of new Speed Limit Bye Laws at selected locations in the Metropolitan District and each Municipal District. These Bye Laws will establish 30 Kilometre per hour speed limits at the prescribed locations and will be reviewed periodically. The draft Bye Laws will be advertised for public consultation in the coming weeks.

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### Limerick Smarter Travel (LST)

- As part of Mobility Week Limerick Smarter Travel Schools Team rolled out a programme to promote public transport for schools. Over 100 students aged 6-7 were collected by Bus Eireann at the schools and taken on a City bus route relevant to that school, the event was organised by LST but involved Bus Eireann, An Garda Siochana and An Taisce working together to raise awareness about the importance of public transport in the City.
- Schools participating in the Limerick Smarter Travel Schools Programme are currently being surveyed to determine student travel modal patterns, this information will be used to inform school specific travel plans.

## Organisational Development

### 1. New Operating Model

#### Assignments to the final phase of implementation of the new operating model

- In early September, the Chief Executive announced the new assignments at director and senior executive officer level to the new operating model. This milestone moment in a 2 year planning period will see the implementation of the new model accelerated from this point. The Change Team will continue to work closely with staff to ensure its execution in full.

#### Change Liaison Network receiving information hot off the press

- Following the Chief Executive's announcement of the new assignments at director level, the members of the Change Liaison Network were given the news hot off the press. The network is currently rolling out information to colleagues about the change programme using more user friendly language. Examples are given to demonstrate what some business functions could look like under the new target operating model (TOM). Questions and queries from colleagues are being fed back to the Change Management Team for a prompt response. This feedback has been compiled into a Frequently Asked Questions (FAQs) document for staff to view on the Change Liaison Network folder on the intranet. Demonstrations given by colleagues in veterinary services and motor tax this month have proved very effective in showing colleagues the benefits of changing some of the ways we work. Notes of

meetings and a list of members can be found on the intranet.

### New Monthly Council Connect Staff eNewsletter

- The first edition of this new staff electronic newsletter was issued in September in order to keep staff up to date on what is happening in the organisation on a more regular basis. Contributions are invited from colleagues on developments in their area of work that would be of interest to others with a view to sharing knowledge and good practice. The monthly newsletter will complement the quarterly Council Connect and the monthly Chief Executive's Report.

### 450 staff currently registered to use CRM

- Sugar CRM system (Customer Relationship Management) continues to be rolled out across the organisation with 8000 cases and 450 staff currently on it with the goal of 800 staff using it in 2016. CRM is now in use by the Community Department, Water Services, Travel and Transport and Roads Maintenance, requests are being tracked through CRM. The Councillor's portal for CRM is currently being worked on and will be ready shortly. The customer portal will follow.

**CHIEF EXECUTIVE'S REPORT**



**2. Schedule of Meetings**

Name of Meeting	Date	Location
Full Council Meeting	28.09.2015	Dooradoyle
Budget 2016 Workshop for all Members	23.09.2015	Dooradoyle
Metropolitan District of Limerick	21.09.2015	Merchant's Quay
Municipal District of:		
(a) Newcastle West		
Monthly Meeting	16.09.2015	Newcastle West
(b) Adare Rathkeale		
Monthly Meeting	08.09.2015	Kilcornan Community Centre
Workshop with Shannon Foynes Port Company	23.09.2015	Foynes
(c) Cappamore-Kilmallock		
Monthly Meeting	17.09.2015	Kilmallock
Corporate Policy Group	21.09.2015 28.09.2015	Merchant's Quay Dooradoyle
Party Leader's Meeting	09.09.2015 28.09.2015	Merchant's Quay Dooradoyle
Local Community Development Committee	01.09.2015	Merchant's Quay
Strategic Policy Committee Meetings		
Travel & Transportation	07.09.2015	Dooradoyle
Home & Social Development	14.09.2015	Dooradoyle
Economic Development, Enterprise & Planning	15.09.2015	Merchant's Quay
Community Leisure & Emergency Services	16.09.2015	Castlemahon
Limerick2020 Steering Group		
Steering Group	24.09.2015	Pery Square
Stakeholder Group	24.09.2015	Pery Square

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**3. Sickness Absence**

The national target for the level of sickness absence amongst local authority employees is 3.5%.

During 2015 the Council's levels are continuing to decrease and currently the Council is below the national target figure.

February 15:	3.67%
March 15:	3.83%
May 15:	3.53%
July 15:	3.46%
August:	3.38%
At 21st Sept. 15:	3.46%

The figures for 2013/14 below show that the level of sickness absence has been in decline for a number of years and that trend is continuing this year.

**% of working days lost to sickness absence**

2013	=	4.46%
2014	=	4.09%

**3. Visit of Delegation from Spokane, Washington State, USA, to Limerick**

A Delegation from Spokane Sister City Association visited Limerick from 15th – 17th September, 2015. Included in the Delegation were Ms. Kerry Lynch, President, Spokane Sister City Association and Mr. Ben Stuckart, Spokane Council President. The purpose of the visit was to strengthen ties between the two cities who have had a Sister City Relationship for over twenty years resulting in strong links being developed in tourism and education. Councillor Jerry O’Dea, Mayor of the Metropolitan District, hosted a Formal Reception for the Delegation in Merchant’s Quay on 16th at which the Delegation received a Briefing on Limerick 2030.

**4. Homecoming Celebration for Victorious Limerick Under 21 Hurling Team**

Councillor Liam Galvin, Mayor of the City and County of Limerick, hosted a Homecoming Ceremony in front of Corporate Headquarters, Merchant’s Quay on Thursday, 17th September, 2015 for the Limerick U21 Hurling Team who defeated Wexford to win the All Ireland U21 Championship title. Players and members of the Management Team were introduced to a crowd in excess of two and a half thousand people. Mayor Galvin paid tribute to the hurlers, management and back room team for the honour and pleasure they had brought to the people of Limerick by their impressive performances and said they were Limerick’s newest sporting ambassadors.

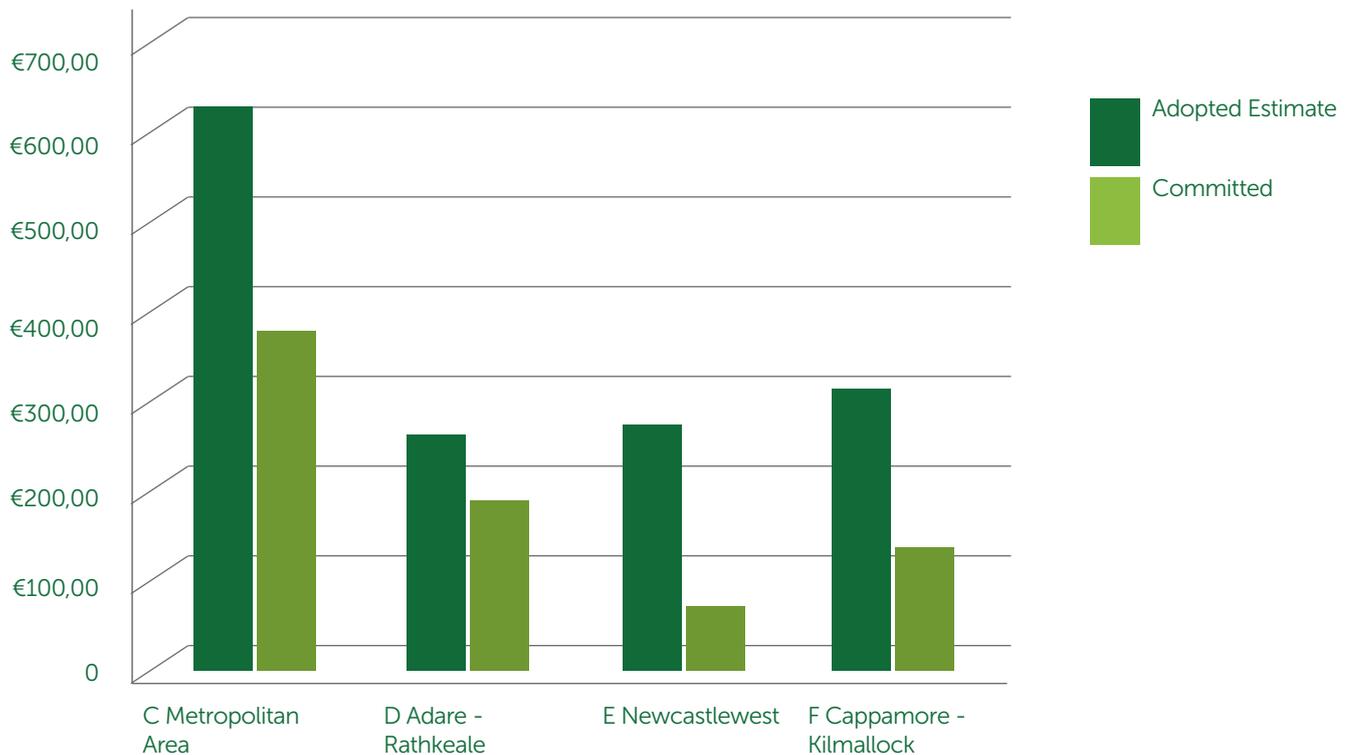
**CHIEF EXECUTIVE'S REPORT**



**1. Financial Matters**

**General Municipal Allocation 2015 Adopted Estimate €1.5 Million**

Graph outlining adopted budget and committed expenditure up to 30th September 2015



**Commercial Rates - Loans**

**Draft Collection Figures**

Commercial Rates 2015	Opening Balance 1 Jan €	Accruals €	To Collect €	Receipts €	Arrears €	%
As at 30th September 2015	24,966,926	51,536,120	76,503,046	42,839,074	33,663,972	

Debtor Loans	Opening Balance 1 Jan €	Accruals €	To Collect €	Receipts €	Arrears €	%
As at 30th September 2015	549,750	1,116,354	1,666,104	1,281,796	384,308	

**Recourse To Overdraft Facility**

No of days in overdraft                      0